Monday January 28 1985

No. 29,535

World news Business summary

Sinowatz apology welcome

apologised to the World Jewish Congress after a furore over the re-ception of Nazi war criminal Walter Reder. Defence Minister Friedhelm Frischenschalger met Reder when he arrived after a surprise release from jail in Italy.

The welcome has badly dented

Austria's image and rocked its So-cialist-right-wing coalition. The in-cident happened on the eve of the Congress'a first meeting in Austria and as ceremonies marked the liberation 40 years ago of the Auschwitz concentration camp

The Chancellor is faced with the choice of sacking his Defence Minister or riding out the storm with potentially damaging consequences for his Government. Page 2

Cyprus talks

Turkish Cypriot leader Rauf Denk-tash ruled out new talks to settle the Cyprus problem until after elec-tions he plans in June. Page Z

Gulf attack

Iraq said its war jets hit two "naval targets", the term applied to oil tankers or merchant vessels, in the Gulf south of Iran's main oil terminal at Kharg Island.

Minister to quit

Lebanon's political and economic crisis deepened when the Cabinet session called to discuss measure to halt the decline in the value of local currency was called off because Dr Selim Hoss, Minister of Education and Labour, gave notice of his intention to quit Page 2

16 die in shelling

Sixteen people were killed by Pa-kistant shelling of the Alghan bor-der town of Barikot.

Corsica blast

Four bumbs explored on the French Mediterranean island of Corsica, causing extensive damage to buildings in several parts of the island.

Sikh extremists beld

indian security forces arrested more than 30 armed Sikh extremists in the northern border state of Jammu and Kashmir.

Jets grounded

Sweden has grounded most of its fighter jets because it suspects a recent crash may have been caused by sabotage.

Newsmen expelled

Turkish newspapers said Bulgaria expelled three journalists trying to investigate allegations that the Tur-kish minority there is repressed.

UK journalist dles

Veteran British journalist and broadcaster James Cameron died at his London home. Obituary, Page 2

French fears

French police fear fresh terrorist attacks against senior military offi-cers after the killing of the bead of arms sales in the Ministry of De-lence Page 2

Four year talks

Arms control talks between the U.S. and the Soviet Union, scheduled to begin in Goueva on March 12, could take longer than the four year term of President Reagan's second administration Page Z

indictment trimmed

New York Grand Jury trummed its indictment of Mr Bernhard Goetz, the subway vigilants, from a potential charge of attempted murder to one of illegally carrying a gun. Page 2

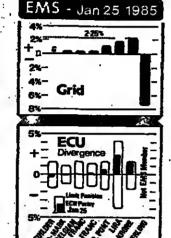
Pope condemns

Pope John Paul urged hundreds of thousands of Venezuelans attend-ing an open air mass in Caracas to work for the unity of families as he condemed divorce, abortion, artifi-cial birth control and euthanasia.

UK poised to block for Nazi's Norwegian gas deal

THE BRITISH GOVERNMENT is expected this week to tell Norway that it will not approve British Gas's proposed \$30bn deal to purchase gas from the Norwegian Sleipner field. Tha supply in the 1990s would represent one-fifth of

ATTENTION in the EMS focuses on the performance of the dollar last week and how it reacted to con-



certed central bank intervention The U.S. unit fell below its recent trading range and although this al-lowed the D-Mark to improve from the previous week, the West Ger-man currency failed to make any impression on its EMS partners. It finished the week further down against its Ecu central rate and touched its worst level for a year against the French franc. The Belgian franc continued to improve, boosted by a steady decline in do-mestic inflation and success in reducing current account and budget

The chart shows the two constraints on European Monetary System ex-change rates. The upper grid, based on the weakest currency in the system, defines the cross rates from which no rurreacy (except the lira) may move more than 2% per cent. The lower chart gives each current cy's divergence from its central cu Unit (ECU), itself a basket of Eu-

TOKYO stocks declined for the fifth consecutive day during Saturday's half day session. The Nikkei Dow market average shed 48.57 to 11,736.53. Page 26

CHINA is to go ahead with plans to bring in managers and engineers from abroad to belp shake up some of its ailing industries. Page 3

HONG KONG interest rates are to be trimmed today following a decision by the Association of Banks, the informal rate-fixing cartel, to cut the prime lending rate by half a percentage point to 10 per cent. Page 2

IRAN has halted virtually all imports because of a sharp fall in its oil exports and low foreign ex-

change reserves. . SUBSCRIPTIONS to Argentina's new loan from commercial bank creditors have topped \$40n, close to the \$4.2bn required. Page 2

TEXAS INSTRUMENTS, the world's biggest supplier of semicon-ductors reported a 17 per cent de-cline in fourth quarter net income to \$84.6m, due primarily to weaker international currencies which offset a 17 per cent growth in net sales to \$1.5bn in the same period. Page 21

KELLOGG, the world's biggest pro ducer of breakfast cereals, reported a 3 per cent rise in net 1984 income to \$250m. Page 20

SHELL OIL, which is majority owned by Royal Dutch Shell, lifted net income 5.8 per cent to \$581m during the fourth quarter. Page 21 **DUNLOPS** small shareholders are to be offered a bigger stake in the £142m (\$157m) rescue package for the debt-laden UK tyre and ruhber products group. Page 7

We apologise for any typographical errors in today's edition arising from industrial action by members of the National Graphical Associa-tion in the proofrending room in London.

Opec committee fails to agree on pricing system

BY DOMINIC LAWSON IN GENEVA

A SPECIAL Organisation of the Petroleum Exporting Countries (OPEC) committee failed last night to reach agreement on a more ra-

tinnal Opec pricing system.

The price differentials committee, compromising the oil ministers of Saudi Arabia, Algeria, Nigeria, Kuwait, the United Arab Emirates, Libya und Qatar, was meeting ahead of today's Opec Cooference aimed at ending the 13-nation organisation's pricing chaos.

Opec's immediate problem is that the official prices of its light crudes are higher than the market will bear, while the official prices of the heavy crudes are seen as extremely sell their oil only by heavy discoun-

Heavy and the light crudes of some African members should be narno increase. They feel the problem dominated market monitoring com-should be met chiefly by cuts in the mittee, which examines production

Mr Nigel Lawson, Britain's Chancellor of the Exchequer, will face close questioning in parlia-ment today about the Conservative Government's attitude to the continued weakness of sterling in the wake of the pound's fall to another Page 16 record low on Friday.

price of light crudes, if necessary including Arabian Light, the Opec marker crude, which has an official price of \$29 per barrel.

Yesterday's meeting saw no sign of compromise by either faction.
One disgruntled Oil Minister said: attractive by refiners. The light oil One disgruntled Oil Minister said: producers have thus been able to We are no nearer a solution. It will soon be a question not of price differentials but of the future of Opec While Opec producers seem gen-erally agreed that the current \$4 a claimed, however, that "substantial harrel differential between Arabian progress" had been made.

A proposal that was widely discussed in the meeting was the rerowed to no more than \$2.50, Opec placement of Arabian Light as the is divided about how to achieve this. Opec marker crude by Arabian The light oil producers want the Heavy. This would have the politi-problem solved by an increase in the \$26.50 official price of Arabian Arabian light was eventually to be Heavy to anything up to \$28. But cut then Opec could do so without Saudi Arabia and Kuwait, Opec's altering the entire price structure. two leading producers of heavier oil

An earlier meeting over the are adamant that there should be weekend of the Light producer-

EEC to tackle spending

and expansion problems

ment that member states' financial

mon position for the negotiations. But the ministers face a new burchange for the demand of the Ten with Spain and Portugal, including dle in a demand by the Greek Govfor a freeze on Spanish fruit and

The Ten have already missed two agreed before it will approve the en- European goals in space, Page 14

of Mediterranean programmes be years.

ised accession date of January 1, with difficulty.

unable to withhold its promised Ecu there could be a deal to limit EEC

1bn budget rebate in the course of farm exports to Spain if they

erument that a substantial package vegetable exports for at least four

for the long-term development of the end of December. Officials in crease in contributions.

levels and quotas, underlined this conflict within Opec. Its chairman, Dr Mana Said Otaiba, the United Arab Emirates Oil Minister, said

Arab Emirates Oil Minister, said that the committee had decided that there abould be no change in the \$29 price of Arabian Light.

Dr Otaiba said that Opec's production was running at less than 15m barrels of oil per day (b/d), compared with the official ceiling of 16m b/d. He said that the 16m b/d ceiling would remain in force. Dr Otaiba added that demand for Opec oil was currently at 19m h/d. .

Although these figures were re-ceived with scepticism by some oil industry experts in Geneva, Sheikh Ali Khalifa al-Sabah, the Kuwaiti Oil Minister, later insisted that the stock drawdown was indeed running at more than 4m b/d.

One important factor outside Opec's control is Britain, which has yet do decide on its official oil prices for the first quarter. Opec ministers fear that any agreement they may reach in Geneva could be jeopardised if the UK follows Norway and sets spot market related

This could well result in further price cuts by Nigeria, an Opec

Sleipner gas deal, Page 16; cobs opposes Phillips, Page 16; Shell Oil results, Page 21

Lagos cancels metro contract

By Michael Holman and Peter Blackburn in Lagos

NIGERIA bas cancelled the Lagos overhead metro project after the French consortium which won the 700m naira (\$687m) contract failed to renegotiate the terms.

The metro system on which N80m has already been spent, would have carried bundreds of thousands of Lagos commuters on a 16-mile route from the city centre to Agege on the mainland, with trains travelling on a 15-metre-high raised

The project was controversial from the start, with critics arguing that there were cheaper alternatives, such as extra buses and more bridges and flyovers to ease the transport problems in the city of 5m

The metro may also have been seen as low on the list of national priorities at a time of increasing austerity. One of the first actions of the military government which took power a year ago was to review all projects costing more than N30m.

In the 1985 budget earlier this month, Major General Muhammadu Buhari, the head of state, said that no external borrowing for new projects would be undertaken in 1985 unless seen as vital to Nigeria's national interest.

The metro contract was awarded in September 1982 to a group of 19 French companies led by Compagnie Internationale pour le Développement des Infrastructures (Interinfra), which is 51 per cent owned by Compagnie Générale d'Eléctricité and 49 per cent by the Empain Schneider group. The company was yesterday unavailable for comment on the cancellation.

Engineering works were to be managed by Sofretu, civil works by Société Générale d'Entreprises, track laying and overhead power lines by Spie-Batignolles, rolling stock by Alsthom-Atlantique, signalling and telecommunications by CSEE, and electric power and equipment for the 19 stations along the route by CCEE. Alsthom the route by CGEE-Alsthom.

EEC FOREIGN Ministers will to-day begin the process of disentang-ling three fundamental problems self-imposed deadlines to complete largement terms - a package for the enlargment negotiations - by which there is equally no finance the end of last September, and then available without the intended in-Some 80 per cent of the contract was to have been financed offshore including a N200m buyer credit arranged by Société Générale and the European Community - the fu-ture membership of Spain and Por-all the details by the March summit bope for appreciable progress this tugal, how to finance the inexorable increase in Community spending, ratification is to be given by all 12 negotiations with Spain, although Banque pour Le Commerce Exterieur, covered by the French export and how to compensate the poorest parliaments in time for the prom- there, the topics are equally fraught credit agency, Coface, and guaranteed by the Nigerian Federal Govrelated, and none is in sight of early solution. But the continuing plight of EEC finances should help to content to the mission of the West German Govern-

During the renegotiation talks which took place between May and December last year the Lagos state government is believed to have decontributions cannot be increased before Spain and Portugal join - although the EEC hudget is already heavily overspent. Without those ition. manded a substantial reduction in contract costs, including modification of the escalation clause in the

UK coal board sets out terms for peace talks

BY JOHN LLOYD AND JOHN HUNT IN LONDON

present a fundamental obstacle to agreement in the forthcoming talks about uneconomic pits." to end the dispute.

Mr Iam MacGregor, the NCB

chairman, bas given firm assur-ances to miners who have worked despite the strike by the National Union of Mineworkers (NUM) that the more than 500 miners who have been dismissed for various offences would be reinstated "over my dead

ment has also stressed that a general amnesty, especially for those convicted of violent actions, would undermine any final settlement. Mr Arthur Scargill, the NUM'a eft-wing president, has given just as firm assurances to the dismissed miners - most of them are enthusiastic supporters of Mr Scargill that they will get their jobs back.

Britain's Conservative Govern-

This is only one of a number of issues which will make negotiations to end the dispute exceptionally

Crucial talks-about-talks get underway tomorrow and the coal board will be taking a hard line with the union over the central stumbling block of pit closures. Mr Michael Eaton, the Coal

Board's chief spokesman, was adamant yesterday that the strike could not end until the NUM had signed an agreement publicly ac-

OPPOSING VIEWS over the treat- knowledging that pits could be shut ment of miners who have been dis- down on economic grounds. Tomormissed by Britain's state-run National Coal Board (NCB) during up an agenda for peace talks. Mr their union's 11-month strike may Eaton insisted this would have to include "a meaningful discussion

> The Conservative Government was still maintaining yesterday that there must be a written undertaking from the NUM that it is prepared to discuss the closure of uneconomic pits.
> Nevertheless, it seems to have

modified its position since last week when Mrs Margaret Thatcher, the Prime Minister, was accused of presenting an ultimatum to the union in an attempt to humiliate Mr Scargill.

 In the substantive talks – assum ing the preliminary negotiations will succed in drawing up an agreed agenda which will provide the written assurances" the board has demanded - "we require that an agreement is made which recognises that uneconomic pits can close. The NUM has a policy that no pit should close on grounds of eco-

nomics and we want that changed." He said that at the end of the new review process already agreed with the pit deputies' union Nacods - in which an independent element has been admitted - 'we must have the authority, we must bave the agree-ment of the NUM that pits can and will close (on economic grounds) as they have in the past."

Continued on Page 16

Belgian group seeks control of Ansbacher

BY MARTIN DICKSON IN LONDON

GROUPE Bruxelles Lambert, the convertible loan stock, giving them Belgian investment hank, is nego- a 29.9 per cent stake. tiating to take a controlling stake in The architect of that agreement, Henry Ansbacher Holdings, the Mr Charles Williams, unexpectedly London merchant banking group in which it already has a 29.9 per cent Ansbacher earlier this month.

business development. Groupe losing money. Bruxelles Lambert, part of the business empire of Mr Albert Frère, the options for the future of Laidlaw: to Belgian financier, is thought to be Interested in building Ansbacher up Robert Clayton, and his fellow origi-

company, Pargesa, injected £23.3m into Anshacber in new equity and

The bank has been experiencing

The move would mean a substan- difficulties with a U.S. broking subcapital injection - possibly up to sidiary, Laidlaw Adams and Peck, £25m (\$27.5m) into Ansbacher for which was acquired last year and is Ansbacher is considering three

sell it back to its chief executive, Mr as a UK flagship.

Under a capital reconstruction last May, Groupe Bruxelles Lambert and its related Swiss financial probably eliminating its retail side. nal vendors; to sell it on to another London stock exchange debate, Lex, Page 16

AT&T considers establishing chip design centre in Britain

BY GUY DE JONQUIERES IN LONDON

AMERICAN Telephone & Tele-graph, the largest U.S. telecommunications company, is considering establishing an advanced microchip design centre in Britain.

Mediterranean regions.

All three problems are inter-

centrate the minds of the ministers

on the need to make urgent process,

from the Dublin summit last De-

cember. There, the 10 heads of gov-

ernment managed to agree a com-

the crucial question of how to con-

trol surplus wine production.

The first meeting of the EEC For-

eign Affairs Council of 1985 will at heavily overspent. Without those tempt to pick the pieces left over extra contributions, Britain will be

particularly on enlargement.

The plan is linked to the pending hid by AT&T and Philips, the joint venture set up a year ago by the U.S. company and the Dutch Phi-lips group, for British Telecom public exchange orders worth several hundred million dollars. AT&T bas indicated to the Brit-

ish Government that if the bid suc-

ceeded, it might also consider even-

tually setting up a complete micro-chip plant in Britain at a cost of more than £100m (\$110m).

The U.S. company is studying a make the facility available to Britmore modest proposal for a facility is industry and that the arrangewhich would use its own computer ised techniques to design and lay out chip circuits. It would seek to sub-contract production locally, pos-sibly to Mullard, Philips' UK com-ponent-making subsidiary.

A quiet technological revolution appears to be gathering pace at the grassroots of Europe's manu-facturing industry. A recent survey shows that in West Germany. Britain and France the rate of application of microelectronics in manufacturing has begun to accelerate sharply. Page 16

advanced of its kind in Britain and would be equipped to design socalled custom microchips with circuits only 1.7 microns (thousandths of a millimetre) wide.

AT&T has said that it would ment would enable AT&T and Philips to make locally about 80 per cent of the microchips required in their telephone exchanges.

AT&T, which is one of the world's largest microchip makers, is keen

in Western Europe. It is considering setting up design facilities in several other European countries, although the British proposal is believed to be the most advanced.

cy, with the EEC calling for a 10-

On agricultural trade, however

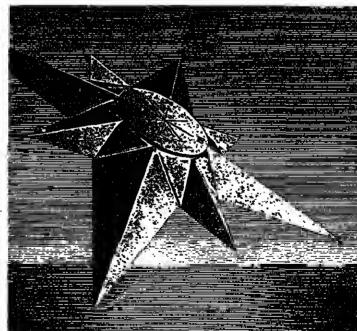
threaten Spanish producers, in ex-

AT&T bid unsuccessfully for Brit-ain's state-hacked Inmos before its sale to thorn EMI last year and recently agreed to set up a joint chip venture with Telefonica, which is part of the Spanish telephone com-

AT&T and Philips faces fierce in-ternational competition for the British Telecom order. A decision on this is due this spring. The other bidders are Canada's Northern Telecom and Thorn Ericsson, which is inintly owned by thorn EMI and Sweden's L. M. Ericsson.

Each bidder has promised that it will make most of the exchanges locally if it wins the order. Marketing and electronic data, Page 4; U.S. computers come in from the cold, Page 16; Texas

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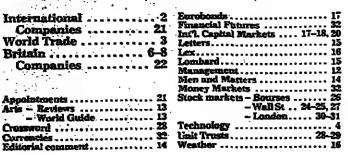
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Technology: marketing and Lombard: action on pound, UK tax reform: why raising East-West Trade:

Management: ConsGold re- Lex: price-capping at the VAT makes sense 14 Survey 9-11 in space; UK takeovers ... 14 Survey Section III

The facility would be the most to expand its component activities

___ CONTENTS

Editorial comment: Europe Japanese Banking:

and Professor Robert Jastrow

a space-based defence syslem

against nuclear weapons. They

claim that the U.S. has the

technological capacity to deploy

hy the early 1990s a defensive screen which would be 90 per

In his radio interview Presi

dent Reagan also issued a vigorous defence on the tough

stand he is taking in current budget negotiations on military

spending. The Administration is coming under heavy pressure from Republicans in Congress led by Senator Robert Dole, the

Senate majority leader, to con-cede bigger cuts in defence

spending in order 10 tockle the \$230bn Federal budget deficit.

But Mr Reagan said that "We have squeezed that apple pretty

He did not deny, however, that there was strong sentiment in Congress for the Defence

Department to share a higger burden of budget cuts than Mr

Caspar Weinberger, the Defence

The U.S. regulators altered

the classification of Argentine deht to place it in the "other traosfer risks" category, the same as that of countries which have rescheduled their deht

such as Mexico in o move that

reflects Argentina's recent \$1.6hn International Monetary Fund agreement.

Other bankers warn, however, that resistance to the new Argentine loan remains strong

among banks in Spain and Bavaria. All creditors must

agree to the loan before it can be signed.

cent effective

BY STEWART FLEMING IN WASHINGTON

ARMS CONTROL talks between the U.S. and the Soviet Union scheduled to begin in Geneva sor to President Jimmy Carter. on March 12 could take longer than the four year term of his of Dartmouth College, argue second Administration Presistrongly for the development of Ronald Reagan has

weekend Mr Reagan said that he was a little more optimistic than some o fhis top odvisers about the prospects for success in the talks, But he added that he is "not euphoric, A number of presidential

arms control advisers, including ambasador Paul Nitze, have said that the outlook for agreement is not especially good. The forthcomiog talks embrace long range strategic nuclear weapons, intermediate range nuclear missiles in Europe and

space weapons.
An article published in the New York Times yesterday co-authored by Mr Max Kampelman, itead of the U.S. negotialman, dead of the U.S. negotialing team in Geneva, asks sceptically "how realistic It is to expect in the near future accommodation sufficient to generate the political will essential for a genuine hreak-

superpowers. Secretary, has so far been will-ing to concede.

SUBSCIRIPTIONS to Argentina's new loan from commer-

cial hank creditors have now topped the \$4bn (£3,6bn) mark, putting it within close reach of the \$4.2bn required, occording to Mr William Rhodes, a senior

Last week's decision by U.S.

agencies responsible for super-vising the hanking system to lift their sub-standard classification of Argentine loans "will have a positive effect on the remain-

ing U.S. hanks that have not yet signed up," he sald over the

Citibank executive.

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loan top \$4bn mark

Moscow pessimistic on Geneva negotiations

THE NAMING over the weekend of the leaders of the Soviet negotiating team to start talks ou disarmament with their U.S. opposite numbers in Geneva on March 12 has not been accompanied by any optimism in Moscow over the ontcome of the meeting.

The Soviet linel a that there can be no progress in the talks about intermediate and

This theme is likely to be constantly reiterated by the three Seviet negotiators, all of whom have extensive experience in disamment negotiations stretching back to the eorly 1970s.

...Mr Karpov also helped nego-tiate the first Strategic Arms Limitation (Salt-1) agree-ment in 1972 and headed the

Soviet delegation to the Salt-II talks in 1978.

In recent weeks, the Soviet theme, expressed in numerons speeches and articls, is to accuse President Reagan of wishing, ever since his elec-tion in 1980, to change the balance of power in the world against Moscow. After returning from Geneva, Mr. Gromyko said that "equality and equal security" were the basis for the talks.

Since the middle of last Union began to soften in its declared resolution that there would be no resumption of talks notil cruise and Pershing were withdrawn.

to find an anti-ballistic missile system has come to be called, became the focus of Moscow's

Cyprus protests to

PRESIDENT Kyprianon's Government has lodged n pro-test with the United Nations claiming the decision of the Turkish Cypriots to proceed with elections next Jnoe could jeopardise future peace talks for a federal solution for Cyprus. But observers noted that reaction to the Turkish move was being kept

Meanwhile, Turkish Cypriot leader Mr Rauf Denktash yesterday ruled out new talks to settle the Cyprus problem until after elections he plans to hold in June, Reuter

strategic nuclear weapons without a limitation on weapons in space, ahove all, without negotiated restraint on the development of an anti-ballistic missile system.

In addition to beading the negotiating team, Mr Karpov will represent the Soviet Union in the strategic section of the talks, one of the three groups into which the meeting will be divided.

Mr Yuli Kvitsinsky will head the key section of the talks on space weapons. He previously led the Soviet negotiating team on nuclear weapons and in 1983 took the "walk in the woods" with Mr Paul Nitze, the U.S. nego-tiator, in a hid to break the deadlock. The formula they discussed was repudiated in both Moscow and Washington.

In the new negotiations, intermediate weapons will e bandled by Mr Alexi Obukbov, who accompanied Mr Andrei Gromyko, the Soviet Foreign Minister, to Geneva earlier this month for talks with Mr George Shultz, U.S. Secretary of State. Secretary of State.

Instead, the Strategic Defence Initiative (SDI), or "star wars," as President Reagan's declared Intention

UN over elections

at a low key, reports Andriana Ierodiaconou in Nicosia.

Koch hails 'subway vigilante' move

BY TERRY DODSWORTH IN NEW YORK

colourful and loquacious mayor, line attention of Americans over around the city. immediately had a word for it.
Within minutes of bearing that

Occupy the last few weeks, Mr Goetz
bas admitted to shooling four
youths io a subway car. a Grand Jury bad trimmed its indictment of Mr Bernhard Goetz, the so-called "subway vigitable" from a potential charge of attempted murder, to one of illegally carrying a gun, he was telling newsmen that it was a "Solomonic" decision anarchy which reigns beneath the streets in certain narts of As Mr Koch indicated, the

Grand Jury's conclusion was undountedly one that appealed to New Yorkers form between doubts about unbridled shoot ups onthe subway and the rights of an individual to defend him-self against intolerable violence. the dangers they have to run

But he has claimed he was ooly acting in self-defence against a group of muggers who had demaoded \$5 from himthe sort of event commoonlace in the atmosphere of semi-

New Yorkershave responded overwhelmingly in his favour, nandiog out an unequivocal message to the Grand Jury that Mr Koch's view that this is a

compromise worthy of Solomon is not shared, bowever, by a vociferous minority. All four Goetz's bullets—one of Ibem is still in a coma—happen to be

Inevitably, there is a strong feeling in the city's black community that the decision not to prosecute Mr Goetz for ottempted murder might lead to an "open house for whites to go out shooting coloured youths," as one white New Yorker puts it.

Black leaders, mainly church-

MR ED KOCH, New York's In a case that has rivetted as a matter of course to travel men, are now threatening to The npsbot of the Grand Jury's deliberations, held to decide whether there is a case for an indictment or not, is that youths who were hit hy Mr Mr Goetz will only stand for trial on the relatively minor issue of illegally carrying a weapon-which carries a maxi mum penalty of seven years in prison, but which is usually

the shooting, it is held that he used a justifiable degree of force to defend bimself from potential muggers — all youths who had bad previous convictions for subway crime.

commuted to something much less for a first offender.
On the more serious Issue of

By David Dodwell in Hong Kong are to be trimmed today following a decision by the Assocition of Banks, the informal rate-fixing carici, to cut the prime lending rate by half a percentage point to 10 per cent.

The cut is the second in a month, and follows a further strengthening of the local currency, which has been linked to the U.S. dollar since October 1983 at a rate of HK\$7.80 to the U.S. unit. The prima rate now stands 7 per cent below its peak in July last year. stands 7 per cent octow its peak in July last year.

One member of the Association of Banks noted the cut was in response to a substantial flow of money back into the territory. Over the past two years of uncertainty about Hnng Kong's control flight has been In December the plant regis-tered a record momhly produc-tion of 3,600 engines.

He sacked the plant's chief eogineer and chief of quality inspection for incompetence and future, capital flight has been steady and substantial. As stability has returned in the wake of agreement between China and Britain on the territory's fate, so money has begun to flow back. promoted younger and better-educated workers to senior A recent survey of the fac-tory's 2,000 employees showed 95 per cent of them supported the radical management

Hong Kong

By David Dodwell in Hong Kong

to trim

interest

rates

S. per

to flow back.

Lower interest rates have been a significont factor encouraging diversion of funds into Hong Kong's local stock markets, where investment demand has been crisp since just before the new year. Despite the avallability of cheoper money, bankers say that demand for loans for local manufacturing industry is still sluggish.

UN chief set to make first Hanoi visit

By Chris Sherwell, ith East Asia Correspondent

MR JAVIER PEREZ de Cuellar, the UN Secretary General, today embarks on the most delicate phase of his current South East Asian tour when he makes his first official visit to

1000

SPORG:

head

AOB!T

The security situation in Indochina, and in particular the military statemate in Kampuchea, are certain to he discussed. Vietnamese troops are still battling Kampuchcan are still battlin are still batting Rampichean rebels six years after Hanol's occupation of the country.

In the latest "dry season offensive" by Vietnam which began in November, some 170,000 Kampuchean refugees have fled across the Thal border, There have also been confrontations between Thai

confrontations between Thai and Vietnamese troops. Mr Peres do Cuellar visited the border area yesterday and received an appeal from refusec leaders to help end the suffering and restore peace. He was also hriefed on the recent fighting and on UN relief efforts.

The UN Secretary General's Wednesday, coincides with reports from the U.S. that Vietnsm is considering a significant foreign policy initiative aimed at normalising relations with Washington.

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China seeks foreign managers for industry

BY MARK BAKER IN PEKING

THE CHINESE Government has approved plans to import foreign managers to take control of some of China's ailing managers from the West, were received to increase the standard to increase the standa

industries. The decision follows a successful experiment in the city of Wuhan in central China where a retired West German eogineer bas been shaking up the management of a large

diesel engine factory.

A leading economist on trisining of hetter qualified personnel.

Mu, has announced that many more skilled foreigners will be invited to serve as advisers or province of inner Mongolia take over the directorships of already have plans to invite

BY RUPERT CORNWELL IN BONN

managers from the West, were needed to improve the standard of industrial management and operations in China.

He told a recent meeting of the standing committee of the National People's Congress, China's parliament, that the

experienced foreign technicians to serve as enterprise directors or advisors. In the case af Mr Werner

Gerich, a retired engineer from Duisburg, the Wuhan People's Municipal Government has awarded him a citation for his success in revamping the opera-tions of the city's diesel engine

factory.
Mr Gerich became the first foreigner to be appointed direc-tor of a Chinese state enterprise since the 1949 Communist revolution when he took control of the 20,000-engines-a-year Wuhan plant last November.

Row over Silesia embarrasses Bonn

methods.
Mr Gerich has now agreed to extend his initial three-month

contract for another two years

to complete his reforms.

positions.

tion of the aims of their move

Cbancellor throwing off all German inhibilions to send the Bundeswehr marching eastwards, unchecked hy Warsaw Pact forces and overwbalmingly welcomed by the local populations, to "liberate" the lost populatoricies. ment.

Its 20-year-old author, Herr
Thomas Finke, was at the weekend stripped of membership of
both Silesian and CDU party
youth associations,
But even this, and description of the thesis as "irrespon-Not only have politicians on both left and right condemned the article, but also many sible, damaging and stupid" by the Chancellor, may not be enough to bead off further spokesmen for the estimated 2m munity here, as a gross distor-

French police fear fresh wave of terrorist attacks

FAR FROM heing laid to rest oppears in the current issue of peocefully. West Germany's anachronistic, hut explosive Germans expelled from 'Silesian question' has flared Silesia, now part of Poland,

up again, to the huge discome after the destruction of the fort and anger of Chancellor Nazi Reich in 1945.

The reason for the new fuss
—and possibly for much future diplomalic emharrassment — is a hizarre article, entitled with deceptive hlandness "Reflections on Germany," which the magazine, related "The Silesian." is based on the premise that the only way lhe province can be recovered, and Germany relations on Germany, which the fantasises about o future

BY DAVID HOUSEGO IN PARIS

THE FRENCH police were apprehensive yesterday of the

bility for international arms when he returned to his bouse In the Western suburhs of Paris. A woman who telephoned the

French news agency AFP almost immediately afterwards, claimed that the killing bad been carried out by the French terrorist group Action Directe. It is the first time that Action Directe, a movement that surfaced in 1979, has carried out a cold-blooded murder in France with a further surge in terrorist cold-blooded murder in France and also the first time that an officer of M Audran's rank bas RAF.

OBITUARY

been murdered since the Algerian war. apprenensive yesterday of the Algerian war.

possibility of fresh terrorist attacks against senior military on January 15 that it was linkofficers after the killing on Friday night of M Rene Audran, the bead of arms sales in the Ministry of Defence.

M Audren, 55, one of the most senior officials in the Ministry who also had responsibility for interpational arms.

Algerian war.

But Action Directe announced in January 15 that it was linking forces with the West Army Faction (CAF) and his death seems to ba the first fruit of their collaboration.

Both groups are also closely in touch with Belgium and the seems to be a proving the second of the proving the second of the possibility for interpational arms.

in touch with Belglum and Italian terrorist groups—pointto a widening and in tensifying of terrorist oction Until Friday's killings the main targets of Action Directe have been buildings, though often ones with a military link. They are also known to have been responsible for three deaths, but not premeditated assassination.

actions in West Germany by the

Doyen of foreign correspondents

THE DEATH on Saturday, at the age of 73, of James Cameron, prohably the best-known British foreign correspondent of the last 40 years, will be mourned to Washington, he had "done" safe berth into which he could be the could be a safe berth into which he could be the could be a safe berth into which he can be a safe berth into

foreign correspondent of the last 40 years, will be mourned os much in Fleet Street as by his generations of readers on the News Chronicle, Daily professional. Among the many as never seriously st risk.

Congo to Vietnam, from Israel Always, however, there was a to Washington, he had "done" safe berth into which he could it. But he was never superficial retreat. His eminence, and his skills, ensured that his career was never seriously st risk.

the News Cbronicle, Daily professional. Among the many was never seriously st risk, ensured that his career professional. Among the many was never seriously st risk. Between 1972 and the time vision's Journalist of the Year in 1965, and Foreign Correspondent of the Decade in 1966.

That, perhaps, is the measure of the man, He not only won the Like his near-contemporary, touching on a whole range of the near that his career was never seriously st risk. Between 1972 and the time of his death, Mr Cameron wrote a widely praised weekly column for Tha Guardian, the near that his career was never seriously st risk.

Egypt and Israel hold Taba sovereignty talks

EGYPT and Israel began three days of discussions yesterday in try to resolve the dispute over Taba, a tiny Red Sea coastal area on the border between the two countries each of which claims sovereignty.

These are the first negotiations between the two countries for two years and Mr Shimon Peres, the Isrseli Prime Minister, believes success in the lalks could lead to an improvement of relations with Cairo as members of the Government

strong German Silesian com-

for two years and Mr Shimon Peres, the Isrseli Prime Min-ister, believes success in the lalks could lead to an improvement of relations with Cairo An agreement to hand security for Taba over to the Multi-natonal Force and Observers (MFO), bwich monitors security arrangements in Sinai, was never implemented

Meanwhile, Mr Yitzhak Rabin, the Israell Defence Minister, has flown to Washington for discussions with senior Ad-ministration officials, on U.S. military aid to Israel, Jerusalem has been pressing Washing-

as members of the Government tried to persuade a key Sunni Moslem Cabinet Minister to withdraw his resignation. Mr Salim el-Hoss, labour and

education minister, a former Prime Minister, resigned on Yitzhak Saturday. He has been the main mediator in the sharply split coalition Cabinet, and was known for his ability to arrange compromises among the leaders of the main civil war factions who make up the Cabinet.

THIS NOTICE DOES NOT CONSTITUTE AN OFFER FOR SALE AND THE STOCKS LISTED BELOW ARE NOT AVAILABLE FOR PURCHASE DIRECT FROM THE BANK OF ENGLAND. OFFICIAL DEALINGS IN THE STOCKS ON THE STOCK EXCHANGE ARE EXPECTED TO COMMENCE ON MONDAY, 28th JANUARY, 1985.

ISSUES OF GOVERNMENT STOCK

The Bsnk of England announces that Her Majesty's Treasury has created on 25th January 1985, and has issued to the Bank, additional mounts as indicated of each of the Stocks listed

£150 million 21 per cent INDEX-LINKED TREASURY STOCK, 2008 \$100 million 21 per cent INDEX.LINKED TREATURY STOCK, 2020

The price paid by the Bank on issue was in each case tha middle morket closing price of the relevant Stock on 25th January 1985 as certified by the Government Broker. In each case, the amount issued on 25th January 1985 represeots a further tranche of the relevant Stock, ranking in all respects part passa, with that Stock and subject to the terms and conditions of its prospectus, save as to the particulars therein which related solely to the initial sale of the Stock. Copias of the prospectuses for the Stocks listed obove, dated 22nd October 1982 and 12th October 1983 respectively, may be obtained at the Bank of England, New Issues, Watling Street, London ECAM 9AA.

Application has heen made to the Council of The Stock Exchanga for each further tranche of stock to be admitted to the Official List.

The Stocks are repayable, and Interest is payable half-yearly.

The Stocks are repayable, and interest is payable half-yearly, on the dates shown below (provision is made in the prospectuses for stockholders to be offered the right of early redemption under certain circumstances):

Redemption data payment dates 20th May 2003 20th May 21 per cent Index-Linked 20th May 2003 20th May Treasury Stock, 2003 20th May 2011 Novem 21 per cent Index-Linked 16th April 2020 16th April 20th November 21 per cent Index-Linked 16th April 2020 16th April Treasury Stock, 2020 16th October Both the principal of and the interest on the Stocks are indexed to the General Index of Retail Prices. The index figure relevant to any month is that published seven months previously and relating to the month before the month of publication. The Index figure relevant to the month of issue of 2½ per cent Index-Linked Treasury Stock, 2003 is that relating to February 1982 (310.7); the equivalent Index figure for 2½ per cent Index-Linked Treasury Stock, 2020 is that

for 2) per cent Index-Linked Treasury Stock, 2020 is the relating to February 1983 (327.3). These Index figures will be used for the purposes of calculating payments of principal and interest dua in respect of the relevant further tranches of stock.

Tha relevant Index figures for the half-yearly interest payments on the Stocks are as follows:

Interest Relevant Index figure Relevant Index figure Relevant Index Published in October of the previous yeao payab le Relating to September March

April of the same year September of the previous year November August October March of the same year February Each further trancha of stock issued on 25th January 1985 will rank for a full six months' interest on the next interest payment date applicable to the relevant Stock.

BANK OF FNGLAND

25th January 1985

BASE LENDING RATES A.B.N. Bank 12 % Allied Irish Bank 12 % Amro Bank 12 % Henry Ansbacher 12 % Armco Trust Ltd. 121% Banc de Bilbao 12 % Bank Hapoalim 12 % Bank of Ireland 12 % Bank of Ireland 12 % Bank of Scotland 12 % Barelays Bank 12 % Barelays Bank 12 % Beneficial Trust Ltd. 13 % Brit. Bank of Mid East 12 % Cayzer Ltd. 12 % Cayzer Ltd. 12 % Cayzer Ltd. 12 % Cayzer Ltd. 12 % Choulsrtons** Citibank NA 12 % Citibank Savings 11 % Citibank Savings 12 % Citydesdale Bank 12 % Citydesdale Bank 12 % Citydesdale Bank 12 % Comm. Bk. N. East. 12 % Whiteway Laidlaw 12 % Whiteway Laidlaw 12 % Whiteway Laidlaw 12 % Whiteway Laidlaw 12 % Charterhouse Japhet. 12 % Choulsrtons** Citibank NA 12 % Trade Dev. Bank 12 % Trade Dev. Bank 12 % Trustee Savings Bank 12 % United Bank of Kuwait 12 % Westpac Banking Corp 12 % Westpac Banking Corp 12 % Williams & Glyn's 12 % Williams & Glyn'

Austria apologises to Jews over Nazi row Austrian Chancellor, bas opologised to the World Jewish Congress over the action of Dr Fridhelm Frischenschlager,

The row is not over. Calls are mounting for Dr to be the most difficult decl-Frischenschlager's resignation sion of his career.

DR FRED SINOWATZ, the and Dr Sinowatz is faced with

Edgar Bronfman, president of a general election — the last the Jewish Congress, Dr Sino- thing it wants to do in the watz said: "I am very for what happened."

The row could not bave been present circumstances when it can he sure to lose a considerable number of votes and seats. more embarrassing for the Austrian Government co-inciding with the meeting for that first time in Vienna of the World Jewish Congress and with the meeting that the country. Successions the country of t with ceremonles marking the hard 10 present Austria as have liberation fought years ago of the Auschwitz concentration Nazism and reaffirm the camp and the 40th anniversary country's commitment to democracy and abhorrence of fascism. For Dr Slnowatz il is likely

and Dr Sinowatz is faced with the choice of either sacklog the Defence Minister or riding tha storm out with potentially damaging consequences for his Government and Austria's image abroad.

Sacking Dr Frischenschlager could lead to the break up of

circumspect arguing that it was Dr Sinowatz's moral duty to sack his minister. A subdued schlager bad made a "grave political mislake."

leader of the opposition People's Party, called for Dr Frischenschlager's resignation. He also called for an emergency debate in Parliament.

Congress over the country's Defence Minister, who last Thursday personally welcomed war criminal and former SS officer Walter Reder on his return to Austria.

Despite the apology, however, the row is not over and is causing a major political crisis of Austria's coalition government.

Despite the apology however, the row is not over and is causing a major political crisis of Austria's coalition government.

This would almost certainly force the Government to bold ment.

damaging consequences for mass over the world were dismayed by the incident. He was "shocked, furious and deeply angered" by the Austrian Defence Ministers action in the financial world.

Mr Bronfman did not openly call for Dr Frischenschlager's resignation, but other delegates at the Congress were less circumspect arguing that it was force the Government to bold on the coalition between the coalition b

ing that Dr Frischenschlager Dr Sinowatz replied repeating should resign. Politicians of all his criticism that Dr Frischen parties bave already called for his resignation.

The only dissident voice so Yesterday Dr Alois Mock, far has come from the far right in the Freedom Party. Herr Jorg Haider, a young nationalist leader, said that he The minister's action was causing much damage to Austria action. Redar was not a war
and if Dr Frischenschlager criminal but "a soldier who
refused to resign then he had done his duty for the
should be saled on Mock said. Fatherland," he said. Officials here fear the far right's reaction should Dr Frischenschlager be dismissed.

U.S. battle likely over curbs on Japan car imports

THE REAGAN Administration evaluation of the economic effects of voluntary car import and Congress are expected to restraints.

He complained that neither Mr Brock nor Mr B aldrige attended the Los Angeles Summit between President Ronald Reagan and Japon's Prima Minister Mr Yashiro Natasona to discuss rumours begin a tussle this week over whether or not Jepanese car import curbs should be extended for o fifth year.

The current quote, which limits imports of Japanese limits imports of Japanese passenger cars to 1.85m annually, is set to expire on March 31. It was imposed by Tokyo in 1981 under pressure from the U.S., which warned that otherwise, Congress might impose even stricter limits on Japanese imports.

Japanese imports. Administration backed by General Motors, are almost universally in favour of lifting the restraints. Mr Bill Brock, the U.S. Trade Representative, recently repeeted his long-standing opposition to renewal of the quotas, and the Commerce Secretary, Mr Malcolm Baldrige, is likely to oppose an extension as well.

However preteriorist senti-

However, protectionist senti-ment has not abated in Congress where Senator Richard Lugar, chairman of the Senate Foreign Relations Committee, bas pre-dicted continuation of restraints given the Japanese by the

ment, computers, iumber, and medical apparatus and pbarmastrong dollar.
The Chryslar Corporation, The Chryslar Corporation, which along with Ford Motor Gompany, American Motors Corporation and the United Automobile Workers' Union, wants to keep the quotas; bus complained that the 20 per cent "misallgnment in the dollar/yen ceuticals. Embassy in Washington said that if the restraints are ever to end, it wilt be this year when the U.S. industry is profitable and the Administration is free exchange rates gives Japanese exporters a cost advantage of \$900 per car." from election pressures merce and Trade, which will

Mr John Dingell, chairman of the House Energy and Commerce Committee and a key ing the quotas, asking for an player in trade policy matters, has written to top Administration officials requesting their what they want to do.

Importer in bid for 'petrol partner'

Company, a Japanese retailer which defied Ministry of Trade and Industry (Miti) guidance by trying to import cheap petrol from Singapore, said it is planning to tie up with an independent II. Soil company to import ent U.S. oil company to import U.S. petrol to sell in Japan.

Lions president. Mr Talji Sato, said a renewed bid to import petrol from Singapore Petroleum Company (SPC) had falled although SPC had said it would sell to him again after next April. He declined to name the U.S. oil company he bopes to deal with.

Unless the United States can be guaranteed access to e significant share of the Japanese vehicle market, he asked, "wby should the U.S. agree that the restraints he lifted? Mr Sato said SPC bad blamed technical reasons at its refinery for not being able to sell to Lions on this occasion. But he felt his bld was also causing problems and the refiner would like the current controversy to die down before it signs a contract again with Lions Petroleum. Meanwhile he said be intends

to form "some kind" of parter-ship with an independent U.S. oil company

A Miti official said that Ministry discussions on import liberalisation of some oil pro-ducts which began last June had not been influenced by the

consuming areas. Reuter

ITC FIRST-STAGE RULING IN SUMITOMO CASE

plaint which alleges unfair

The judge's decision represents a preliminary ITC finding which will now go before the commission for a final ruling

in the next few months. Sumi-tomo had claimed that the patents were invalid and that its fibres did not infringe Com-

This preliminary finding is viewed in the industry as the first in a series of legal cases which will determine whether

Japanese manufacturers can enter the U.S. optical fibres

market which is expected to grow to nearly \$2bn (£1.8bn)

trade practices.

ing patents.

Corning Glass wins partial victory

S. Korea microprocessor deal

CORNING Glass Works the CORNING Glass Works, the major U.S. glass manufacturer, bas won a partial victory in the first stage of a U.S. International Trade Commission investigation into the U.S. group's claims that Sumitomo Electric Industries of Japan and its U.S. subsidiary have infringed two of its basic entical Infringed two of its basic optical waveguide patents.

The U.S. group is one of the world leaders in the growing market for edvanced fibre-optic cable used in the telecommuni-cations industry.

It said an administrative law judge investigating its claims on behalf of the ITC had ruled that Sumitomo Electric Indus tries and its subsidiary, Sumitomo Electric USA, bad imported and sold optical wave-guide fibres in the U.S. that infringe the two valid Corning

However, the judge also ruled that Sumitomo's importation and sale of the fibres has not, as yet, substantially injured the U.S. domestic industry.

The ITC investigation, one of a series of suits and countersuits between Corning and Sumitomo in the U.S., was started early last year, after Corning filed a complaint seeking oo exclusion order.

The complaint was against had not been influenced by the Lions case.

Miti administrative guidance says petrol should be refined in by Sumitomo. In April, the ITG by the end of the decade.

The two Corning patents involved in the case cover the composition of fibre produced

that eventually Samsung would be able to mraket the devices throughout the

INTEL corperation of the U.S. has licensed Samsung Semiconductor and Telecommunications Company, of South Korea to manufacture would be able to mraket the devices throughout the Pacific basin.

Mr Noyce said that by supplying the South Korean market now, the company hopes to "capture the architectural decision in the minds of computer designers.

"With more designs availand market Intel-designed microprocessors, microcontrollers, and peripheral products, Steven B Butler reports from Seoul.

"With more designs available on that architecture, more software will be available, and the more demand there will be for Intel pro-Mr Robert Novce, Intel's vice-chairman, said the agreesupplying products to the South Korean market, but

> poses and a manufacturing dry-Corning said it was pleased with the judge's decision on the

patents issue.

But the company's general counsel, Mr Alfred Michaelson, added that Corning may ask the commission to review the judge's determination that there has been no substantial injury. bas been no substantial injury to the U.S. domestic industry and therefore issue an exclusion order against further Sumitomo imports of optical waveguide fibres.

Sumitomo, bowever, also claimed the judge's findings as e partial victory because the judge found no evidence of injury tot he domestic iodustry—a cruciel factor in determining the final ITC response to Gorning's complaint.

Mr James Houghton, Gorning's charges as a key business for Gorning's future and said that the administrative law judge's decision "streogthens our position in what is becoming a highly competitive industry"

Simitomo added that it be-lieves there is "a good possi-bility" that the commission will elso decide there has been no lnjury and added that it re-mains confident that the patent dispute will be resolved in the federal courts.

In addition to the ITC investi-gation, two other suits are pending in the U.S. federal courts.

In August last year, Sumitomo Electric Research Triangle, another subsidiary of the Japanese parent group, filed a suit in North Carolina requesting a judgment that the same two Corning patents involved in the ITC case are invalid and not infringed. Last month, Gornlog counter-

sued in the New York courts claiming that Sumitomo bas infringed the two patents and a third, and seeking unspecified damages and in injunction against Sumitomo, balting future sales of the fibres in the U.S. Be The proliferation of legal

action over the patents reflects the iocreesingly competitive and expanding nature of the optical fibre market. Mr James Houghton, Gorn-

Pact will boost Greek exports to Albania

By Andriana lerodiaconou in

GREEK EXPORTS of agricultural and light manufactured goods to Aibania will reach \$40m (£36m) in 1985 under a new economic co-operation agreement signed at the end if a visit to Athens last week by Mr Shane Koreaci, Albania's Foreign Trade Minister. The agreement, which reflects e current thaw in the troubled political relations between the two countries, foresees an equal level of Albanian exports to Greece, mainly electrical power, and other petroleum products.

Greece has run a negative trade balance with Albania since 1982. According to the latest available figures in 1983, Albania imports reached \$18.7m against Greek exports of \$8.2m. As well as eradicating the trade deficit, the agreement revives a 1977 proposal by Tirana, for the setting-up of a Corfn-Albania ferry link. A land border crossiing was form-

ally opened in January.
The agreement raises the possibility of Greece undertaking the construction of a \$7m cbromite processing plont in Albania, of an increased Greek role in the land and sea translaw judge's decision port of Albanian goods to "streogthens our position in what is becoming a highly competitive industry."

AN INDIAN joint venture con- production exported within taining the UK's higgest equity three years. investment for many years will start commercial production of Rank Kerox paper copiers in March in an undeveloped area

(£27m) project started on Saturday. Rank Xerox has invested 40 per cent of the total equity. The partner is Indian Reprographics, part of the Modi family of companies, five years. The copier market one of India's large combines. In India is only just opening

venture called Indian Xerograpic Services bas been assembling Xerox—1075 coplers from imported parts in Thanna, north of Bombay, for export to Eastern Europe, mainly the

This is one of several export-oriented factories on India's west coast huilt to cash in on the USSR's Indian rupee trade. Several similar export foc-

Almost all the components of the coplers will initially be imported at the new factory.

35,000 is being aimed for over up, and Rank Xerox will be products.

Rank Xerox in \$30m joint venture for Indian copiers

Rank Kerox paper copiers in But the Government is demanding that 85 per cent of the value of components should be Trial production at the \$30m made in India within five years. north-east of New Delhi.

For the past three years, a smaller Modi-Rank Xerox joint

tories produce pharmaceuticals and textile goods for the USSR.

Nakasone, to discuss rumours thet the Japanese are really not opposed to an extension.

"To what extent bas the

Administration considered sacri-ficing the restraint for opening

Japanese markets for non-otor vehicle products of the U.S.?

Officials within the Office of the U.S. Trade Representative

say there will be no "linkage" between the car restraints and

other trade issues under dis-cussion with the Japanese.

However, there are persistent reports of strong feelings in Japan towards voluntarily con-

tinuing the quotas to relieve U.S. pressure for market occess

The Cabinet Council on Con

meet on Thursday, is expected

to consider three options: end

A spoke

The copier being produced is the 1045 which was introduced in Europe 18 months ago. An output of

Alan Friedman reports from Milan: The Government of India is to receive a \$400m credit line from Italy. The agreement to provide India with the ex-port-linked funds was signed in Rome of the weekend by Sig Nicola Capria, Italy's Foreign Trade Minister and his Indian counterpart connterpart.

The three-year loan is tied to Indian purchases of Italian enand textile goods for the USSR.

The new venture, called Modi
Xerox, is aimed at the Indian
market, although the Indian
Government bas said it wants
The new venture, called Modi
The new vent

SHIPPING REPORT

Tanker business light ahead of Opec talks

BY ANDREW FISHER, SHIPPING CORRESPONDENT BUSINESS in the tanker charterers were taking VLCCs market was light last week (very large crude carriers) at around Worldscale 28/29, similar to previous week's levels.

on the Pacine, however, rates looked "distinctly soggy," said Denholm Goates. The colatile U.S. North Pacific Japan grain rate fell below \$9 0 ton, with two fixtures for February at \$8.75 and \$7.75.

Tanker brokers hoped that the Opec deliberations would result in some price studiness at a lower level, thus eventually at a lower level, thus eventually stimulating market activity. Demand from the Gulf was slow last week. E. A. Gibson Shipbrokers said o few Japanese

of the Organisation of Petroleum Exporting Countries as traders awaited the effects of possible price changes on demand for shipping.

But dry cargo rates firmed on the Atlantic, with the U.S. Gulf-Continental Enrope grain rate up to some \$9 a ton and even \$9.90 for small ships.

On the Pacific, however to the continent of the pacific property of the pacific property of the pacific property in the property of the pacific property in the pacific property in the property of the pacific property in the prope

ports.
Diplomatic relations between China and Indonesia have been frozen since 1967 after Jakarta eccused Peking of being behind a Communist coup attempt but a Communist coup attempt but recently the two countries have been moving to re-esteblish direct trade relations. Indonesian ships bave been taking goods to China for some years but only with special permission from the Defence and Security Ministry.

Source (except U.S., UK, Japan): Eurosta

WORLD ECONOMIC INDICATORS

		UNEMPL	THEMT		
• • •		Dec. '84	Nov. '84	Oct. '84	Dec. '83
U.S.	000s	8,191	8.142	8.367	9,208
	**	7.2	7.1	7.3	8.2
UK	600s	3.219	3.223	3,225	3,079
U R	1%	13.4	13.4	13.4	12.8
	,,,	Nov. '84	Oct. '84	Sept. '84	Nov. '83
W. Germany	000s	2.189.2	2,144.5	2,143.5	2,193.3
At' Gettimit	%	8.1	8.0	8.0	8.1
E	2006	2.524.9	2.515.6	2.415.9	2.723.0
France	~ %	11.1	11.0	10.6	9.7
Italy	0003	2.982.8	2,967.8	2,901.4	2,799.1
1CMA.	~%	13.2	13.1	12.8	12.4
M. J. J. J.		797.5	802.6	821.4	837.0
Netherlands	000s	143	14.4	147	15.0
	_%		623.3	430.7	613.6
Selgium	2000	617.8			
	%	15.0	15.2	15.4	14.9
	000=	1,590	1,590	T,598	1,470
	%	2.78	2.78	2.77	2.64

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TWA's new Ambassador Class seats are a new experience.

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Leading the way to the USA

How to sell ideas the electronic way

BY ALAN CANE

SALES AND marketing departments in the developed world are facing the most profound upheaval since the advent of television advertising because of the spread of information

technology.
Wholesalers, agents, order takers and field sales staff are all at risk. Their jobs are likely to be changed drastically or swept away in a flood of electroule information systems.

Sales and marketing managers Ignore these new threats and opportunities at their peril. They will either be caught with their technological trousers down while more farsighted competitors make the running, or they may pursue hadly thought out plans that provoke adverse or unforeseen reactions in their customers and com-

Some companies have already picked up this new techno-logical foothall and are running with it. For example:

 The South East Electricity Board has improved its service and hopes to increase sales by installing a private videotex system with 100 terminals, each equipped with a printer. Sales staff in each of the Board's 77 electrical retail shops have im-mediate access to the most upto-date version of its product catalogue, together with all the information on any product in-cluding dimensions, features and illustrations of costs for

individual customers Staff savings alone are expected to pay for the system with net benefits being expected in the first year of operation. The major benefit, however, is expected to be an increase in sales through greater certainty about stock levels and delivery

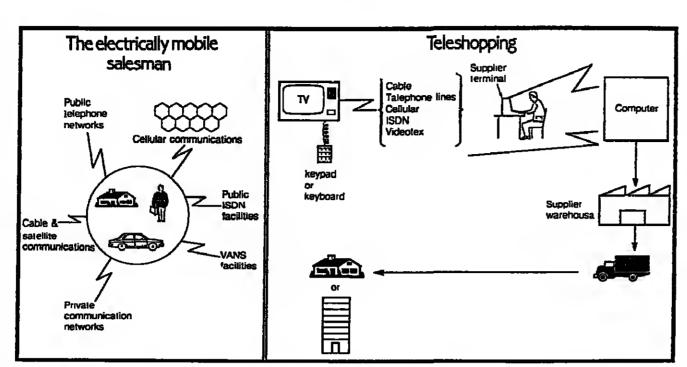
 Brooke Bond Oxo installed a voice response system to speed up and increase the accuracy of

lts ordering process. Until 1982, its 250 strong sales force recorded orders on customer cards, transcribed the details onto printed forms and used an answerphone service to dictate orders to the computer

The answer was a Comdial

voice response system in which with a special touch tone telephone adaptor, a device which
sends signals down an than control hranches. Now

marketplace with a marketplace wit



ordinary telephone line in response to numbers selected on system in 80 branches. however, reduced the paper-work and costs associated with sponse to numbers selected on system in 80 branches. the keypad which can be read • Distripbar, a Paris-based sub-

repeat the information so the salesman is certain the order has been transmitted correctly.

Now information collected on Monday is processed within 24 hours, allowing distribution managers more time to plan loads and routes for end-of-week deliveries. Postal characteristics with a control substitution in the two largest pharmaceutical groups in France, is responsible for storing, marketing and distributing pharmaceutical products to wholesalers, pharmaceutical products to wholesalers, pharmaceutical products to wholesalers, pharmaceutical groups in France, is responsible for storing, marketing and distribution pharmaceutical groups in France, is responsible for storing, marketing and distributing pharmaceutical groups in France, is responsible for storing, marketing and distribution wholesalers, pharmaceutical groups in France, is responsible for storing, marketing and distribution wholesalers, pharmaceutical groups in France, is responsible for storing, marketing and distribution wholesalers, pharmaceutical products to wholesale managers more time to plan loads and routes for end-of-week deliveries. Postal charges, telephone charges and telephone enswering machina charges have all been reduced while the accuracy and immediacy of management information has been improved.

been improved. • During 1982 Mothercare, the retail chain specialising in everything for mothers and bahies, installed videodisc sys-tems in four of its 210 branches -the installation consisted of a colour television, a standard videodisc player, a numeric key-pad and numbered photographs of the products being promoted

ing the safety features.
After 24 weeks, sales in the

laboratories throughout France.

It has installed a value added network (VAN) service to improve communication between its main distribution depots and its main distribution depots and will be seen as the key resource will be seen as the key resource will be seen as the key resource its customers.
The network is based on the

The network is based on the French telecommunication anthority's videotex (viewdata) service and it gives its customers access to a range of information including warnings, safety information, product data and useful contact names and telephone numbers.
The system allows Distri-

phar's customers to order products direct; it automatically takes account of any discount arrangements.

arrangements.

The cost of implementing the service (on twin ICL 2966 mainframes) was about \$150,000; it is used by about \$50 pharmacies who have access to the system via Minitel videotex terminals.

Distributes helicity the

the order process. It expects that eventually 3,000 clients will use the service.

These case studies, and many others, are taken from a new study* of the influence information technology is information technology is expected to have on marketing and selling published by the consultancy Butter Cox.

Its author, Tim Johnson, argues that over the next five years information technology.

that can make or break companies. He points to the value for wholesalers of an electronic link between their head offices

and their customers, like that operated by Distriphar.
Such links make it simple to distribute product information and to collect and process orders—they also "tie in" tha

customer to the supplier.
Organisations have to decide if they wish to be technology readers or technology followers, Mr Chapman says, and plan accordingly.

Technology leaders are innovators, hoping to exploit their position of being first in the marketplace with a new technique.

perience and mistakes.
What areas of selling and marketing can expect to henefit from information technology? Mr Chapman identifies six:

— Selecting the right sales prospects through the use of computer hased information. Minimising wasted travel time; computer routeing is one option, but portable telephones

are better. - Improving sales effectiveness with hetter presentations using video cassette recorders and

portable computers.

— Speeding up orders and quotations using portable computers or touch tone telephones. Reducing wasted time for executives by installing personal computers in their bomes and electronic mail systems at work.

— Improving the effectiveness
of group meetings through video
cassettes, interactive videodiscs, video conferencing

Mr Chapman warns that organisations that ignore these changes are likely to suffer as their traditional competitors stream shead or as new com-petitors break into their marpetitors freak into their mar-kets, And anybody who thinks be is exaggerating should pon-der on the banks and the finan-cial services market, "Information Technology: Its impact on marketing and sell-ing, Butler Cox, £500 for three contests."

Agriculture

In-built crop protection

A BELGIAN company is claiming a breakthrough in a branch of genetic engineering which aims to confer pest resistance on crop plants by enabling them to produce their own insecticides.

Some organisms produce chemicals under genetic control which inhibit or stop the growth of other organisms. The trick is to isolate the genetic material respon for the production of the chemical and insert it, using genetic engineering techniques, into the cell of a crop plant so that it too will

produce the toxic chemical.

The bacterium Bacillus thnringiensis, for example, produces proteins which have long been known for their pesticidal activity.

New Plant Constit Systems Now Plant Genetic Systems of Belgium claims to have

implanted the genes responsible in tobacco plant cells.
Charles Tatum of U.S. chemical manufacturers Rohm and Haas which helped to fund the project said further studies would be needed to determine its com-

Steelworks

Grading coal

NKK, the Japanese steel and shipbuilding company, has developed a system which can accurately grade coal, and assess the quality of

The system has been installed at the company's Kelhin and Fukuyama works to help improve the production of nig Iron in blast formaces. NKK says that Its system is faster and more accurate than conventional

methods. The analyser measures the reflectance of coal and coke through the combined use of an image analyster and a microcomputer controlled microscope. It can identify, and constiff the microscope. and quantify, the microstruc-ture of coke such as fine or coarse mosaic, fibrous and in-ert matter.

Industrial

Piston motors

HYDRAULIC RADIAL pisten motors for industrial use have been developed by Partek Corporation of Finland. Designated Black Brain, the motors have high starting torque and smooth running even at low speeds. Likely applications are in elevators, milling machines, material

handling devices, robotics and ski lifts. The new motors have stopthe new motors have cap-less speed control and can cope with high radial loads and high pressures. I They can be disengaged easily, by pressure or mechanically and can also be equipped with wet disc or drum brakes. More from the company at Salantic 19, SF-04300 Hyryla, Finland.

Software

Estate agents

A SOFTWARE package has been launched for estate agents to run on the FK30 microcomputer from Future Computers. As well as standard word processing and wash flow analysis, the Nomad proflow analysis, the Nound pro-gram provides a marking of potential buyers against property types and the status of agency "for sale" boards. Sales in Progress is a feature to monitor each trans-action and clients can be identified by name or address within the system. The soft-ware plus hardware is avail-able through Etafield of Harlow in Essex at a cost of

Harlow in Essex at a cost of £6,900. More information on 0323 897469.

Television

End of an era

A SLIGHTLY sad moment occurred earlier this month when the last of the 405 line television transmitters. Melvaig in West Scotland, was switched off. The frequencies will be going to mobile

In its hey-day, the 405 line BBC network, which started in 1936 in London at Alexandra Palace, consisted of 107 transmitters. It gave the
to a whole new industry
involved in supplying transmitters and aerials, studios,
cameras and other equipment. It was the first public TV service in the world.



Automotive

Saab's electronic ignition

SAAB-SCANIA, the Swedish automobile and aerospace group, has great hopes of an electronic ignition system it has developed for cars. It has managed to obtain patents for the more novel aspects of the design.

A microprocessor controls the firing sequence of the engine. This obtains data from a sensor on the crankshaft to detect ignition pulses. Entirely electronic in design, the ignition system has no rotating distributor or high tension leads. Instead, a small high power ignition coil is fitted to each individual spark plug.

Such-Scenin has also onted for a capacitive, rather than the more conventional in-ductive ignition system. The directive ignition system. 'The company says that this overcomes some disadvantages of
most commercial systems
such as slow operation caused
by a variety of defects such
as dirty ignition leads or
damp spark plug insulations.
This causes nower to be but This causes power to be lost.

The ignition coils and all parts operating at a voltage above 12 volts are totally enclosed in a special ignition cartridge or cassette. This is important for safety. Also the supply voltage to the ignition cells is only 400 volts and is not produced until the instant when the spark is senerated.

Sanh accepts that its capaci-tive ignition system is based on well-known ideas. Capacitive systems in relative primi-tive forms have been available for a number of years but they suffer from so many problems that they were not useable on a large scale, says

KEVIN DONE

Clean. Uncomplicated. Robust. Reliable. At Victoria Wine, electric storage heaters go down as well as the products they sell.



Two million customers a week spending over £5 million, making ten purchases a second. The statistics of Victoria Wine's success may already be heady enough, but Britain's biggest chain of retail wine merchants

is redesigning its 860 outlets in a bid to attract even more customers.

Electric storage heaters are playing an important part in the improvement programme.

They maintain even temperatures for optimum stock conditions and keep the staff comfortable over long opening hours, yet occupy only the minimum of

sales space. With its long-standing reputation for reliability, low capital cost and quick installation, electric storage heating was the obvious choice for such a commercially-minded operation. Especially as the new generation of equipment can be matched with automatic controls to give economy through low-cost,

night-rate electricity. Victoria Wines premises are considered individually when it comes to installation. Typically, a storage fan heater is installed under the counter to ensure maximum use of the sales area, whilst keeping staff and customers comfortable throughout the shop.

Slimline storage heaters are used for offices and stores.

They can keep the temperature at an

even and economic level night and day, which is particularly advantageous for stock storage and preservation of the building fabric.

This system meets the distinct needs of our customers and staff," says Mr. Peters,

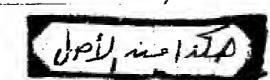
Chief Building Surveyor of Victoria Wine. "It is simple to operate and maintenance is minimal.

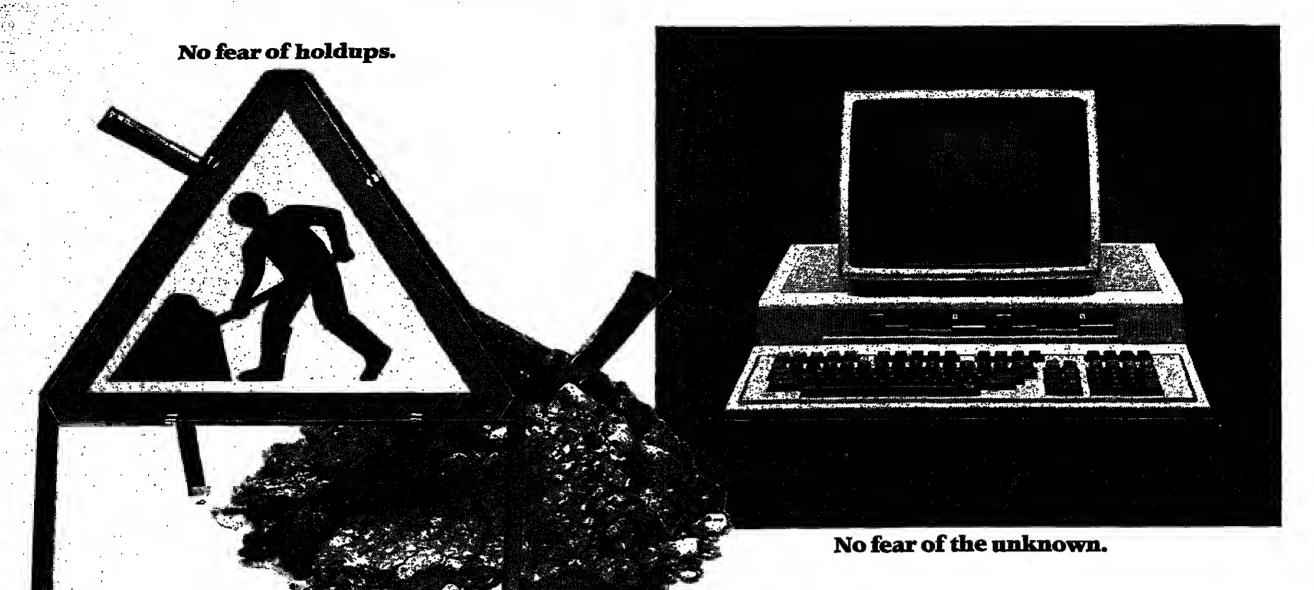
"With reasonable installation costs there is no major capital loss when a shop unit is vacated. Overall the return of investment has worked out well in line with our original

estimates - typically a three-year payback." No wonder this highly successful chainof wine merchants finds electric storage heating so much to its taste.

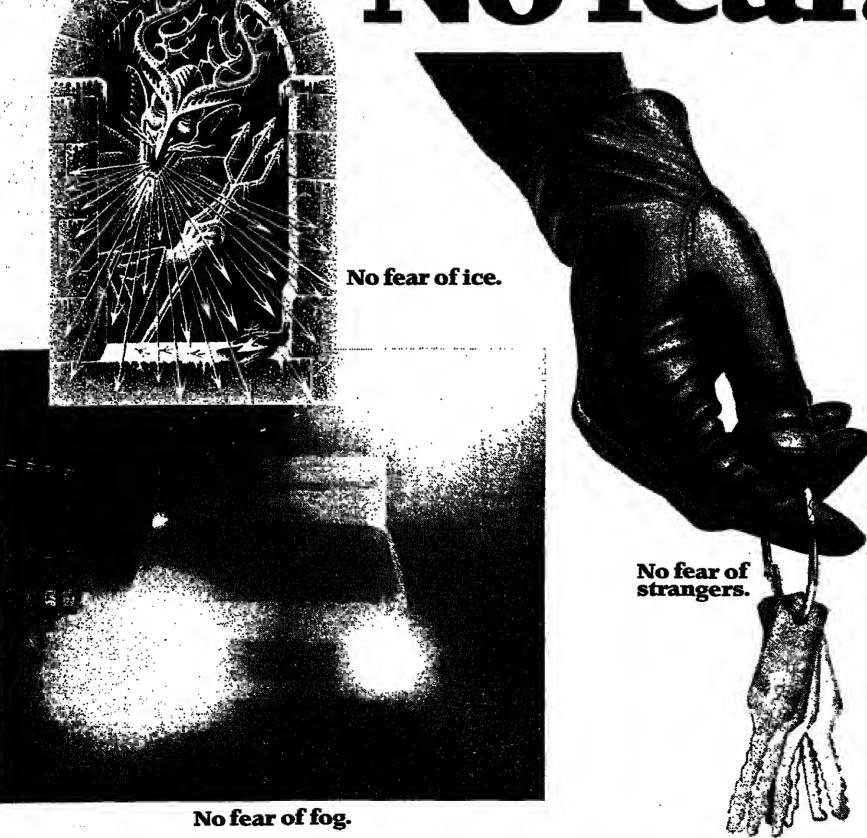
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UK NEWS



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grow old with dignity.

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"HELP THEM GROW OLD WITH DIGNITY"

WHETHER YOU NEED A LOW VOLUME COPIER WHETHER YOU NEED A LOW VOLUME COPIER

N. Ireland parties to seek agreement

official contacts go well, could take place at the end of Fehruary or ear-

ly March. If they do not prove fruit-

The SDLPs chief whip, Mr Edward MacGrady, argued at the conference that there should be no talks with the Unionists at present

and negotiations should be confined

to the two governments. Mr Hume

is convinced that the UK Prime

Minister intends making an effort to break the Ulster deadlock and

wants his party to appear flexible.

In the meantime, Mr Douglas Hurd, the Northern Ireland Secre-

tary, may shortly take steps to re-

move some legislative irritants to nationalist feelings, such as the ban on place names in the Irish lan-

guage and the flying of the Irish tri-

The key issue is how to resolve

the demand of the SDLP and the Ir-

ish Government for executive func-tions for Dublin in the administra-tion of Northern Ireland and the

Government's insistence that any

WHETHER YOU NEED A HIGH VOLUME COPIER WHETHER YOU NEED A HIGH VOLUME COPIER WHETHER YOU NEED A NIGH VOLUME COPIER WHETHER YOU NEED A HIGH VOLUME COPIER WHETHER YOU NEED A NIGH VOLUME COPIER WHETHER YOU NEED A HIGH VOLUME C

role must be purely consultative.

colour, even in nationalist areas.

government elections in May.

BY BRENDAN KEENAN IN BELFAST

THERE ARE to be "talks about This will not be clarified before talks" between the political parties the next meeting between Mrs in Northern Ireland in the latest at- Thatcher and Dr Garret FitzGerald, tempt to seek some measure of po- the Irish Prime Minister which, if

Mr John Hume, leader of the main nationalist party, the Social Democratic and Labour Party ful, the meeting could be postponed until after Northern Ireland's local (SDLP) said at his annual conference at the weekend that he would seek clarification from the Unionist parties about their recent invita-

Political leaders on both sides seem to believe that Mrs Thatcher, the UK Prime Minister, may take revenge on any party which is seen to obstruct the search for consensus. It has been made clear that if the present initiative fails, the Government will take its own decisions on how the province is to be administered and on relations between the UK and the Irish Republic.

The SDLP is deeply sceptical about the Unionist overtures and doubts that they are willing to party is also reluctant to have serious negotiations before it knows the outcome of the discussions between London and Dublin on the role of the Irish Republic in any setPARTY POLICYMAKERS CONCENTRATE ON FORMING MAIN OPPOSITION TO THATCHER

SDP takes fight to the Tories

BY PETER RIDDELL. POLITICAL EDITOR

THE COUNCIL for Social Democratics sign at the weekend of any basic cy. the Social Democratic Party's disagreement with the leadership (SDP) 400-strong policy-making of Dr David Owen. The new emphasis of Dr David Owen. The new the party's attack clearly against however, was reflected both in the Government's economic and so-speeches from the leadership and from the floor. cial programmes.

This switch, which emerged at leaders about charges of a shift to the right" and sub-Thatcherism"

Differences over economic policy coming budget are mainly to do with style rather SDP leaders

In the unemployment debate Mr the council's weekend meeting in Ian Wrigglesworth, who has Birmingham, follows sensitivity emerged as a major figure in the among some activists and party party, said the SDP was on a springboard to replace Labour as the second party facing the Govern-meot. He appealed to Tory moder-There was clearly a desire in Bir- ates to join them in fighting Gow

mingham, to answer such charges ernment economic policy. He said and to concentrate on attacking the that if this group fought, it could change the strategy of the forth-

than substance, and there was no defectors among Tory MPs, how-

Dr Owen is still worried by the significant minority on the national committee which, he believes, wants to blur-the party's identity with the Liberals. He is concerned that the SDP should provide a distinct cutting edge and discipline within the Alliance against what he sees as the occasional indiscipline

There remains an air of somewhat unreal detachment about some aspects of the party. The miners' strike was hardly mentioned at the weekend. No one proposed the dispute as a subject for one of the

on whether the age of majority for political and social rights should be lowered to 16. In the end, adult prudence and an age of 18 was accept-

What had been billed as a potential row over the use of plastic bullets in Northern Ireland was successfully defused by Dr Owen. The potential conflict had arisen over the national policy committee's dis-agreement with a decision by the previous council in favour of the im-mediate withdrawal of such bullets. Dr Owen layours waiting until an inquiry is held which would not preempt such a decision.

Bedford to cut truck output by 40%

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

OR WHETHER YOU NEED A HEAVY DUTY COPIER OR WHETHER YOU HEED A NEAVY DUTY COPIER OR WHETHER YOU NEED A HEAVY DUTY COPIER OR WHE

BEDFORD. General Motors' Brit- This year the Dunstable truck op-

ish subsidiary, is to cut its truck production capacity by 40 per cent this year.

The company has the capacity at present to produce 50,000 trucks a pany says the reduction will not year at its Dunstable plant in Bedmean any further cut in the work-fordeding company and the capacity at the Dunstable plant in Bedmean any further cut in the work-fordeding company with an extent of the control of the cut in the work-fordeding company with the cut in the work-

fordshire, compared with an output of only about 17,000 in 1984 and UK
registrations of 7,000.

force at the Dunstable plant.

Bedford could satisfy nearly all the UK demand for trucks over 3.5

tonnes gross weight: last year nest-ly 53,000 were registered. The com-pany has been suffering from the

downturn in export demand.

The rationalisation follows hard on the heels of a re-organisation of Bedfird's van production facilities at nearby Luton which have been consolidated into two buildings from 13 previously.

Midland Bank brokers deal 'still on'

By David Lascelles,

Banking Correspondent MR GEOFFREY TAYLOR, chief executive of Midland Bank, yesterday gave his personal assurance to the partners of Greenwell & Co that Midland still wants to purchase the stockbroking firm.

Commenting on rumours that the proposed alliance between Greenwell and Samuel Montagu, Midland's merchant banking subsidiary, was in trouble, Mr Taylor said: Our management remain fully committed to the principle of rais-ing our stake beyond 50 per cent, and negotiations with that objective

are commung.

The present deal, negotiated last year, gives Montagu 29.9 per cent of Greenwell with a provision that this can be raised to 50 per cent when stock exchange rules permit.

Midland which owns 60 per cent of Montagu, and Aetne, the U.S. in-surance company which has the re-mainder, have been talking to Greenwell about reising their stake to 100 per cent

Negotiations have concerned the price and the way Greenwell should be incorporated into the Midland Group, Although these talks have said not to be substantial.

After its losses at Crocker National Bank, Midland is keen to exer cise close control over the combined operation. The proposal is that Greenwell-Montagu's financial market activities should be supervised by Mr Ernst Brutsche, the recently-appointed head of Midland's treasury operations. Lex, Page 16

OBITUARY

Lord Harlech, **Ambassador** in Washington

LORD HARLECH, who died at the weekend, aged 65, after a car crash, was a superlative example of the crfortless ease of aristocratic liberal-ism, which had its heyday in the

A product of Eton and New College Oxford, the fifth Baron Harlech, could presumably have led a life of cushioned ordinariness. In-steed, he used the many connec-tions that came his way, in Parliament, big business and the White House, to establish a formidable career as diplomat, negotiator and pa-tron of the arts. He also scored sigcut-throat world of television, where he helped found Harlech Television (HTV), based in his na-tive Wales, but with an influence throughout the independent net-

In 1961, he was appointed Ambas-sador to Washington, and in this ca-pacity entered the most public phase of his life, becoming a close friend of the Kennedys and a valuable instrument of the Anglo-

American alliance.
For the 10 years until his U.S. ap-pointment, he had been Conservative Member of Parliament for Oswestry and was Minister of State at the Foreign Office between 1957 and 1961. He returned to Britain as a member of the Conservative shad-ow cabinet and was briefly deputy opposition leader in the House of Lords before moving full-time into

television and the arts.

Lord Harlech was president of
the British Board of Film Censors,
which he successfully persuaded to expand the range of film material that could be viewed by the general public. He also promoted the Euroelectoral reform.





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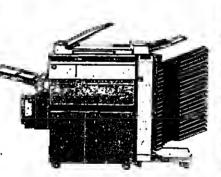


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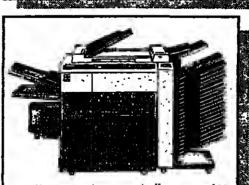
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Bancé. **koke**

THE BRITISH Medical Association (BMA) has taken its struggle gainst Government proposals to limit the number of drugs available on the National Health Service (NAS) to the European Commis-

The BMA argues that the cheme, due to be introduced in April, contravenes European law because objective and verifiable criteria have not been given on why certain drugs have been excluded. Foreign companies in particular, said the BMA, would be discriminated against in the new list.

The EMA's case has been pre-cented in a letter from Sir Douglas Black, president of the BMA to M Jacques Delors, president of the

He informed M Delors that solici-tors acting on behalf of the BMA ciate that, given that Health Service had asked Mr Kenneth Clarke, the prescriptions account for about 99

jective criteria for excluding certain drugs on the proposed list. No answer had been given.

doubts about whether or not there are objective criteria for inclusioo on the list and, if indeed there are any, whether they are verifiable as required by the Court of Justice," Sir Douglas said.

The BMA said the need for objective and verifiable criteria had been given in a decision last February by the European Court of Justice in the case of Duphar and Others against the Netherlands.

The provisional list of drugs, as presented by the Government in a the total number available for NHS prescriptions in five treatment categories from 415 to 31. Sir Douglas nister, what were the ob- per cent of the prescriptions writ-

tens by GPs, this scheme amounts to a massive restriction on the free market in drugs available for prescription by a GP under the NHS." Foreign companies supplied

some 80 per cent by value of the range of 415 drugs now available The Government is proposing to limit the range of drugs to patients in order to reduce the size of the annual drugs bill.

Sir Douglas said that there was already a well-established procedure, under the Health Service Scheme for deciding whether or not a new product was indeed a "drug" and so prescribable under the NHS. Sir Douglas said he understood that the Italian and West German governments had modified similar ists after representations being

made by the Commission The Department of Health and Social Security said: "We are satisfi-

Dunlop shareholders may get bigger stake in rescue deal

BY CHARLES BATCHELOR

SMALL SHAREHOLDERS in Dunlop, the debt laden tyre and rubber products group, are to be offered a bigger stake in the £142m rescue package announced earlier this

The 53 banks which are backing the re-financing plan will make available on a first refusal basis to existing shareholders all of the £40m worth of ordinary shares they plan to take up in exchange for debt. The banks initially agreed to make only half of these shares available to existing shareholders.

This represents a major success for the Dunlop Shareholders Association, headed by Professor Robert Pritchard of Leicester University. The association has been fighting to minimise the dilution of existing shareholders' stakes.

It also reflects the concern of Dunlop and its bankers to gain the support of shareholders against the unwelcome £33m bld from BTR, the broadly based conglomerate. Shareholders are due to vote on the rescue package on February 8.

is very encouraging. But they are ding and industrial footwear; all now looking at the technical ways areas in which BTR is active. the association is increasingly mov-ing to support the Dunlop board."

The banks' decision, which was might raise monopoly objections. announced to Prof Pritchard on Saturday, came as Sir Michael Ed-Dunlop's chairman, launched a campaign to lobby support for the re-financing package and against the BTR bid.

In a two-page letter which Dun-lop's 17,000-strong UK workforce will receive today Sir Michael calls for pressure to be exerted on MPs, trade union officials and "anyone you think can help to keep Dunlop

He said that many of BTR's activlop and warned that this could lead to job losses if the bid succeeded. Dunlop estimates that £70m-£100m worth of its Elbn turnover comes

which has begun preliminary inqu ries into wbether the BTR bid

Mr Ivan Boesky, the U.S. arbitrashares in Dunlop.

shares rose a further 2p to 37%p on

detect buying by Mr Boesky

problem of poor European demand

II MANUFACTURERS in London and the south east of England report a significant revival in confidence for home and overseas markets, according to a report by the

BRITISH AEROSPACE has won fence to conduct studies on a new travel at four times the speed of sound. The missile is thought to be

TRIALS are to take place over a the state-owned motor group.

GAS USERS will face a steer rise in prices with the extra revenues going to the oil companies which produce North Sea gas, if the Government blocks the British Gas

gramme, prepared by the Europ Space Agency, is expected to in-clude a part in U.S. plans to build a permanent manned space station at a cost of about \$10bn.

and means of implementing the Dunlop has submitted informa-change. There is no question that tion to the Office of Fair Trading

geur who has taken strategic hold-ings in many companies facing take-over bids in both Britain and the U.S. is believed to have bought

This would belp explain the buoy-ancy of Duniop's share price. The

Midland Bank, which is believed to have more than £40m worth of ities were similar to those of Dun- loans outstanding to Dunlop, denied a weekend press report suggesting that it backed the BTR bid ap-proach. Other leading banks have

Prof Pritchard said yesterday: from products such as boses, belt The banks see no difficulty, which ing, automotive components, bed

BTR said it had been unable to

rejected the BTR bid.

INSURANCE

Brokers face up to hard times

BY JOHN MOORE, CITY CORRESPONDENT

A DRAMATIC change in the world's underwriting cycle may be underway, if the latest trends reported by brokers and underwriters

Already, insurance professionals are saying that there has been the biggest contraction in capacity since the period in the mid-sixties when Hurricane Betsy swainped the world's insurance markets with buge losses.

Insurance premium rates bave hardened dramatically in London following a long period of weakness as existing insurance policies have been renewed over the last few weeks. It is also reported that insurance brokers are having great difficulty in placing other than high quality risks, and in some cases have faced problems in completing insurance programmes as under writers have cut back on their busi-

A review of the various classes of business shows the following trends after the latest renewal season.

of London Underwriters, representing over 100 insurance companies operating in the London market, said last week that marine insurers are experiencing better times with their hull insurance accounts. At insurance brokers Bain Dawes, Mr Derek Prince who heads the marine division, estimated that as reinsurance underwriters seek a rates on small fleets might be rising more profitable flow of business. by around 30 to 40 per cent for those with bad records, with perhaps 2% per cent increases on rates for larger fleets with reasonable re-

Lloyd's underwriters, have a com-manding share of the world's ma-

(\$1.66bn) in premiums, London ingrowing at a sufficient rate to allow surers carry the risks of around 40 for the sharp currency changes of der attack from increased competi-

Mutual clubs formed with the participation of shipowners, who in-sure each other on a mutual basis, are making some inroads. Three major U.S. container fleets switched their accounts to the Swedish Club from the London and U.S. markets. According to Bain Dawes the accounts were insured at 20 per cent below market rates on

On the cargo side of marine in-surance, rates have been supported by the high cost of war risk insurance. Even so underwriters report that increased competition has weakened rates on the underlying cargo insurance account.

cent increases across the board in U.S. property and casualty business, according to some reports. On high risk accounts such as pharmaceuticals, chemicals, oil companies and railways increases have been up to 300 to 400 per cent. This has been due to a large extent to the contraction in the availability of proportional reinsurance capacity, which has contracted dramatically, more profitable flow of business.

Lloyd's. Around 70 per cent of Lloyd's £2.3bn of premiums is earned in dollars. Two-thirds of its business volumes are largely ac-counted for by reinsurance business, mainly oo U.S. accounts.

per cent of the world's fleets. Yet sterling against the dollar. Already the London market's business is una number of insurance syndicates have written up to their premium income limits at Lloyd's, because of the windfall business volumes which have been created through conversion of dollar earned business into sterling. · Reinsurance. In the company

market reinsurers are driving hard bargains with direct insurers on terms arranged for proportional reinsurance contracts. Commissioo rates paid by the reinsurer to the direct insurer passing across a share of its business are subject to intense oegotiation as reinsurers seek to gain a better deal. In addiaccording to Mr Leslie McKinnes, assistant general manager of Mercantile & General, Britain's largest reinsurer, reinsurers Non-marine insurance. In the U.S. there have been 20 to 30 per cipate in poor experience by retain-

ing a larger proportion of the risk and even seeking the direct insurer to accept loss participation clauses Mr McKinnes, speaking at a sen-inar organised by stockbrokers Kit-cat & Aitken last November, predicted that the latest renewal season would show a reduction of proportional reinsurance capacity and Bain Dawes' reinsurance specialist Mr Paul Swain confirmed last week that this trend had indeed takeo

place in the latest renewal season. As the proportional reinsurance market has contracted so the demand for excess of loss reinsurance protection has grown. In that parti-There are signs that the member-ship, which provides the underlying capacity for the market, is not cular market reinsurance retes have risen 200 per cent in some in-

Earnings squeeze 'key to more jobs'

created over the next four years it the growth in earnings were roughly halved this year, the Treasury suggests in a paper to be published on Wednesday.

This would imply that pay would almost stand still in real terms for believes that after this sacrifice. liv ing standards would quickly recover, because inflatioo would be low and the Government would have slightly more scope for tax cuts.

The 58-page report is seen by the fication for the claims of Mr Nige Lawson, the Chancellor of the Ex chequer, that key to solving the un-employment problem must be slower increases in real wages.

The paper strongly suggests that the Government would need to help the virtuous circle between pay an jobs by lowering interest rates and raising its borrowing target in cash terms, compared with what it would

It could do this within its presen strategy, lower inflation would reduce the pressure on its money sup ply targets and help to cut nominal

Increased national output would after a period, ease the Government's finances, and public borrowing could rise a little to keep to the same planned ratio with national

I UNIONS representing Ford workers in Europe agreed yester-day to support industrial action "up to and including plant occupation in the event of the company closing

any of its European production ca-Mr Bob Lutz, Ford Europe pres dent, hinted last week that Ford might close one of its plants because of widespread over-capacity

in the European car market. Unions issued a statement yest day calling for a meeting with Ford at European level. They said they condemned Ford's refusal to meet unions to discuss ways of helping the company survive the present

I THE GUARDIAN newspaper is to build its own printing plant on a former docklands site in east Lonion at a cost of at least £15m. The paper at present prints separately in Manchester and in London where it shares presses under contract with The Times.

a replacement for the Blowpipe and Javelin missile systems made by Short Brothers of Belfast.

six-month period on a Ford 2.5 litre direct injection diesel engine for London taxis. If found acceptable, the engine would effectively break a monopoly on London taxi cab en-gines held over many years by BL, O COMPANIES in the assisted

areas of England received aid support from the Government worth £38.78m in the 1983-84 financial year. As a result, it is expected that 15,790 jobs will be created over the next four to five years.

Corporation's policy of gas imports, the corporations planning director, Mr Christopher Brierley, warned MPs.

□ PLANS FOR Britain's participe tion in Europe's space programme from now until the end of the centre frey Pattie, Minister for Industry and Information Technology, to

The UK commitment to the pro

Which location would your computer recommend?



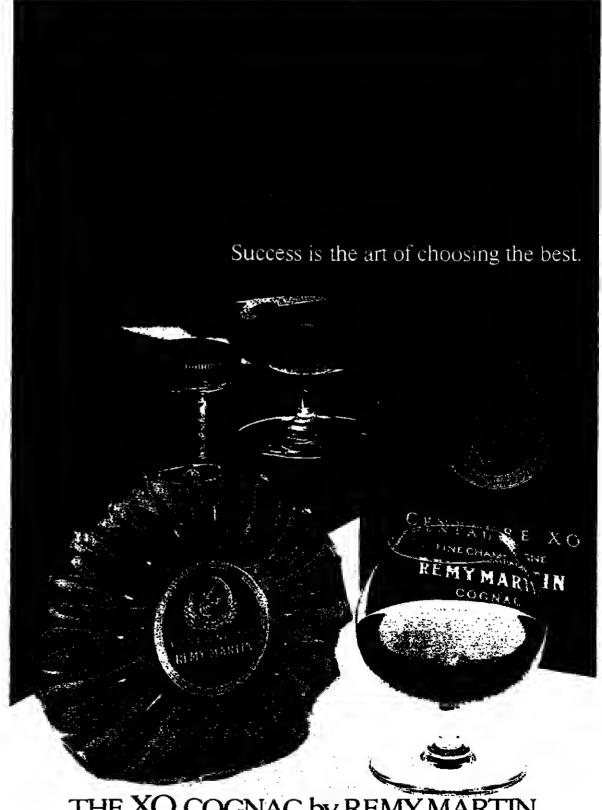
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EIGHTH HIGHWAY PROJECT

ETHIOPIA

Second Highway Sector Project

GENERAL PROCUREMENT NOTICE

The Government of Ethiopia has obtained a loan from the international Development Association (IDA) towards the procurement of civil works, equipment, technical assistance and training. The Project will form a part of Ethiopia's Second Road Sector Programme and second sub-project will be the construction of an asphalt concrate overley of 356 kms between Mille and Asseb. The Project starts et the town of Mille about 520 kms East of Addis Ababa

Construction Prequalification

Construction firms from member countries of the World Bank, Switzerland and Taiwan are invited to be prequalified to participate in the bidding for the construction of Mille Asseb asphalt concrete overlay. The works which will be tendered consist of:

widening and extending the existing roadway and structures.
 rehabilitating the existing roadway with asphalt plant hot mixed material.

the approximate quantities of the main work are:		
Common Excavation		332,605 ms
Rock Excavation		407.833 m ^a
Borrow Excavation Case I		84,105 m ³
Selected Borrow Topping		233,817 m3
Prime Coat MC-30	_	417.804 Lts.
Asphalt MC-3000	_	490,167 Lts.
Asphalt RC-70	<u></u>	S28,775 Lts.
Asphalt Cament Pen 60/70	_	33,645 M.T
Crushed Basecourse Aggregate, Grading 'C'	_	70,030 m ²
Crushed Surface Aggregate		201,932 m ³
Prequalification forms are available from the Cont Division addressed below. The closing date for completed forms is FEBRUARY IS, 1985.		

ETHIOPIAN TRANSPORT CONSTRUCTION AUTHORITY

THE MINISTRY OF EDUCATION IN THE YEMEN ARAB REPUBLIC INVITES OFFERS FOR:

Printing and reprinting school text books, production of different multi-coloured teaching posters, supply of equipment and chemicals for laboratories as well as teaching materials, supply of white and coloured chalks and school furniture sets for primary, preparatory and secondary schools. (Quotations for parts of any of the tenders are not

Particulars for the tenders as well as documents for the offers can be obtained at the Yemen Emhassy, 41 South Street, London W1, against a fee of U.S. dollars 100 for each document of the

Closing date for the tender will be the 16th of February 1985 at 10.00 a.m. Sana'a local time.

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AMENDMENT NOTICE

World Bank Multi Mode Transport Project-Jordan Agabe Railway Corporation

In partial modification to the Notice published on 21st January, 1985, it is hereby notified that the closing date has been changed to 12.00 noon on 1st April, 1985, instead of 16th March, 1985. Other conditions remain unchanged.

Public Notices

THE SCOTTISH AGRICULTURAL SECURITIES CORPORATION p.l.c.

S1% Debenture Stock 1986-88 NO NICE IS HEREBY GIVEN that the REGISTERS of the CORPORATION'S above-mentioned OESENTURE STOCK will be CLOSED for TRANSFER and REGISTRATION from 15th to 28th February, 1985, both days inclusive.

20 Order of the Board

nclusivo.

Ay Order of the Board
H. J. McTURK, Secretary
48 Palmerston Placo
Edieburgh EH12 58R
28th January, 1985

Legal Notices

IN THE MATTER OF THE COMPANIES ACT 1948 ANO HENRY BROS. (WINES) LIMITED MEMBY AROS. (WINES) LIMITED

NOTICE IS HEREAY GIVEN Pursuant to
Section 293 of the Companies Act, 1948
that a Meeting of the CREDITORS of
the above-named Company will be hald
at Great Eastern Horel, Liverpool Streat,
London, ECZ, on the 1st Fabrusry 1865
st 11.30 a.m. for the purposes mentoned in Sections 294 and 295 of the
Said Acz.
Osted this 18th January 1965,
Ay Order of the Beard,
L. J. M. NORTHOALE.
Ojrector.

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UK NEWS

On the contrary, such an out-of-

Private legal actions Managers may further delay **BA** share flotation

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

PRIVATISATION of British Air- amount. It would open the floodways, already delayed into the sum gates for other similar actions, mer by the need to settle the U.S. Conversely, if the initial action anti-trust suit brought by the liquifailed, that would end the matter. dator of Laker Airways, may be So far no date for hearings of such even further delayed by a series of actions has been fixed.

private legal actions now emerging.

These involve individual litigants
In the U.S. who believe that they end BA's U.S. tegal problems, since were denied the beoefit of cheap the prospective "class actions" are rates in the period after the Laker quite separate. collapse in early 1982 and the emer-

gence of other low-fare operators, such as People Express.

They argue that the other major airlines, including BA, put up their payments indicated an admission of fares, rather than keep them at the lishility, despite any disclaimers low rates they introduced to com- BA might make. BA might then be pete with Laker, and that such acobliged to resort to out-of-court settion was in itself a breach of the an- tlements of the "class actions", with ti-trust laws, depriving millions of almost unknown results. passengers of cheap fares.

Lawyers in the U.S. not connect. in the U.S. would, as with the Laker ed with the Laker liquidation case are seeking to consolidate those ac- shadow over the prospective privations into larger "class actions" tisation plans for the airline.
each involving several litigants. At

It is already clear that privatisaleast four such actions are now un- tion will not be possible in the pres-

derstood to be pending.

ent financial year, and that even
If only one such action comes to the summer date might slip to court and succeeds. BA and the much later in the year despite other airlines involved (the same hopes of settling the Laker issue airlines as in the Laker case) could out-of-court within a few weeks as a be liable for possible substantial result of the present intensive dis-damages of an unquantifiable cussions.

fear wave of militancy By Brian Groom

THREE-QUARTERS of manufacturing managers questioned in a oew survey believe that a resur-gence of shopfloor militancy in Brit-ish industry is likely. Half of them expect it in their own companies.

The survey was cooducted by the magazine Works Management and will be published this week. Only a third of those who expected a general backlash thought their own companies had handled their workforces well enough to avoid it.

This fear of resurgent shoptloo power arises because most manu facturing companies have seen some easing of the recession. Workers see the chance of better pay rises, and feel less reason to co-op-erate with moves to improve effi-

Works Management surveyed on ly a small sample of 50 managers, but they are all key production managers across a broad spread of The persistence of such litigation industry. liquidator's case, cast a further

Last autumn, confidential figures from the Confederation of British Industry showed that the number of pay claims backed by industrial action bad risen by 50 per cent over

the past two years.

Department of Employment figures show that the number of working days lost because of strikes rose by nearly 30 per cent in the first 11 months of last year.

Funds sought to test jet lag pill

lag could be on sale within a few hoteliers and multinational busi-

an appeal to business organisations jet lag. to raise the £20,000 needed to fund The u the tests.

U.S. for three weeks of trials. They which would welcome a way to enwill holiday at their own expense while taking doses of the pills, ter a long journey across time which are based on a natural hor-zones, will also be asked to contribmone called melatonin.

Before and after their trips, the volunteers will spend two or three have been intrigued by the propertdays in the university's laboratories ies of melatonin, which is secreted at Guildford to undergo psychologi-cal and medical tests to see if the called the pineal gland. treatment works.

PILLS to combat the effects of jet tions such as holiday companies, years if trials due to start at Surrey nesses will support the appeal on University prove successful. The university is about to launch ecocomically from any "cure" for

o raise the £20,000 needed to fund the tests.

The university hopes that an air to enforced changes in their day/ line will supply free transatiantic night cycle. Thus they coped better tickets. Military organisations, with long periods in the dark. This led the Surrey researchers the pulls taking doses of the pulls.

For several years researchers

Professor Vincent Marks, head of function of the hormone, though it

in Australia think they have traced a link between the bormone and ad-justments to the animals' natural biological clock. Rats dosed with the substance adapted more quickly

mans. The team, under Prof Marks. has made in its laboratories a batch of tablets, each containing 5 milligrams of melatonin, which have been given to a dozen or so individuals undergoing long air trips.

These people have taken the pills

for two or three days before the No one quite understands the journey and for three days afterwards, The results, says Prof the university's division of clinical is thought to regulate the sleep pro-blochemistry, hopes that organisa-cess in some way.

Marks, have been "extremely prom-ising"

Company Notices

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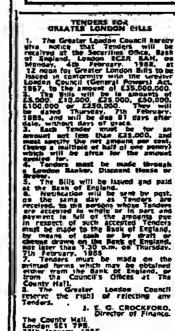
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In accordance with the provisions of the Notes, notice is hereby given that, for the three months period, 24th January 1985 to 24th April, 1985, the Notes will been interest at the rate of 127 per cent. Fer annum.

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BUSINESSMAN'S DIARY UK TRABE FAIRS AND EXHIBITIONS

Current
Stationery Industry Exhibition—
STATINDEX (01:385 1200)
I until Jenuary 30) Olympia
British Toy and Hobby Fair (01701 7127) (until January 30)
Earls Court
January 30-February 3
January 30-February 3
International Swimming Pool and
Leisure Show, (Trade: Jan 30-31)
Transport

International Swimmor Post and Leisure Show. (Trade: Jan 30-31) 777000) Glympia (073522 2875) February 19-21 Wembley Conference Centre Refrigeration and Air Condition lang (01-668 7788)

February 3-7
International Spring Fair: Gift
Show (01-855 9201): Handware
and Housewares Show (0604
22023) NEC, Birmingham
February 8-10
Cruft's Dog Show (01-493 7538)
Earls Court

March 5-8
International Powder and Buik

February 16-13 International Men's and Boy's Woar Exhibition (021-705 6707) Olympia

OVERSEAS TRADE FAIRS

Current
January 30-February 2
International Instrument Control, Automation Measurement
and Testing Show—INSTRUMENTSIA (01-488 1951)

Singapore January 36-February 2
The International Building
Materials and Systems Show (01-Materials and pysonics you for 486 1951)

Hong Kong
February 4-7

Middle East Electronic Communications Show and Conference—MECOM (01-486 1951)

Rabrain

Bahrain February 7-17
International Motor Show (Passenger cars)—PERSONENAUTO (200 44 99 44)
February 8-17
International Boat Show (01-486 Show (01-353 8807)

Show (01-353 8807)

March 12-14
Semicon Europa Electronics Show (01-353 8807)

BUSINESS CONFERENCES

February 14-15
FT Conference: Seminar on the Risk Research Group: The City as a financial and trading future of Lloyd's (01-236 2175) centre (01-621 1256) rentre (01-621 1256)

Skinners' Hall, EC4

January 30-March & Open Computer Security: The IPM: Plexibility in working timecost effectiva initiatives for managers (0-946 1000)

Embany Hotel, W2

January 20

Chatter of Lioyd's (01-236 2175)

Great Eastern Hotel, EC2

February 18-19

Open Computer Security: The International Data Security Contents (0.946 1000)

Dorchester Hotel, W1

February 20-21

January 30
Chaipam House: Indonesia at the start of the fourth five-year plan (01-990 2233)
January 30
January 30
Institute of Management Consultants/Department of Engincering Production, Birmingham University: Managing the 1990s—A framework for business planning (01-594 7285)
Birmingham University
January 31
Foundation for Science and

Foundation for Science and The Henley Centre for Fore-rechonlogy: Seminar on tech-nology transfer within the EEC (01-353-3981)

RSA House, London February 48 February 4-8
Risk Research Group; Reinsurunce practice [01-236 2175]
Kensington Palace Hotel, W8
February 13
The Healey Centre for Forecasting; Foreign exchange rates—
FX Analyses, forecasts and
world business prospects [01353 9961]
Cumberland Hotel, W1
February 12

February 12

February 12

Fobruary 2

London Ci
and Industry
Investment
(444)
February 2

James Mor
ness forect
unemploym
Foward
February 12

FT Conference: The Third Aulomated Manufacturing Conference (01-521 1355) Intercontinental Hatel, W1 February 21 WP Text Communications 1985 (01.242 4141) London February 26 Longman Seminars: Wil drafting

International Powder and Bulk Solids Exhibition—(POWTECH)

February 9-13
International Exhibition of Women's Ready-Made (Clothing—Pret-a-Portor (01-439 3954)
Paris

February 20-24 International Holiday Fair and Exhibition FERIENMESSE INTERNATIONAL (01-59) 2606) Vienna

February 23-27
International Spring Fair (01.734
0543) Frankfort
March 5-9
Toy. Gift & Stationery Spring
Show (01.839 5901) Taipel
March 7-17
International Motor Show.

N.E.C., Birmingham

Helsinki

(01.572 2121)

(01-242 2548) Barbican Centre

Cumberland Hotel, WI Cumberland Hotel, WI
Fobruary 26.
London Chamber of Commerce
and Industry: Belgiam—its sales
potential for the EEC and its
investment incentives (91.248
444) — Cannon Street, EC4
February 28
James Morrell Associates: Business forecasts—tax reform and
unemployment (01.236 6950)
Bowater Conference Centre
March 1

Cumberland Hotel, W1 Rowater Conference Centre
February 12
Braziliao Bank of Commerce:
Longman Seminars: The protection rackel—business tenancies
trade and natural-resources (01499 0186) Hilton Hotel, W1 Cavendish Conference Centre, W1

Anyone wishing to attend any of the above events is advised to telephone the organisers to easure that there has been no change in the details published.

Financial Times Conferences

The following is a list of conferences being organised by the Financial Times:

CABLE TELEVISION AND SATELLITE BROADCASTING

London - March 19 and 20, 1985

The opening address to the Financial Times 1985 meeting on Cable Television and Satellite Broadcasting will be given by Mr Giles Shaw, MP, Minister of State at the Home Office. Other speakers will include: Mr Elco Brinkman, Dutch Minister of Welfare, Health and Cultural Affairs; The Rt Hon The Lord Thomson of Monifieth, KT. PC, chairman, Independent Broadcasting Authority; and M Stephane Hessel, Membro do la Haute Autorité de la Communication Audiovisneite.

Issues to be discussed during the two days include:

- * What kind of programmes are viewers prepared to pay for and what are the economics of making and distributing them?
- What roles should governments play in fostering the new media and what kind of regulatory framework is
- * Is there likely to be a mass market for interactive home information services and how fast will it

PRIVATE HEALTH CARE London --- March 25 and 26, 1985

This major Financial Times conforence will review public policy and the relationship of the private sector with the NHS, private health care as an employee benefit, its provision and cost and will also assess the current business opportunities and risks.

Speakers will ioclude: Mr R. M. Grahem, chief executive, BUPA; Mr Micheol Meacher, MP, Opposition Front Bench Spokesman on Hoalth and Social Security; Mr G. David Lock, managing director, Private Patients Plan; Mr Gene Burleson, chief executive officer, AMI Hospitals; Mr Oliver J. Bowell, general manager, Nuffiold Hospitals; Mr. Peter Townsend, chairman. Nationwide Hospitals: Mr Gordon Webster, managing director, NEL Permanent Health Insurance Limited.

For further details please contact:--The Financial Times Conference Organisation Limited Minster House, Arthur Street London EC4R 9AX

Tel: 01-621 1355 (24-hour answering service) Telex: 27347 FTCONF G Cables: FINCONF LONDON

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East-West Trade

Calmer commercial waters lie ahead

BY DAVID BUCHAN East Europe Correspondent

BIARY

GIVEN THE myriad political differences between East and West, there can be no guarantee that politics will not again intrude into East-West trade. But at the start of 1985 the omens were good for a period of commercial calm.

The U.S. and the Soviet Union held their first high-level trade talks since 1978, with the Reegan Administration indicating that while it had no intention of going back on its new curbs on the sale of "strategic" goods to the Soviet bloc, general trade between the two superpowers should be increased to broaden the dialogue begun

At the same time, Poland at last reached an agreement in principle with its Western Government's creditors on debt arrears ampaid since martial law was imposed there three years ago there three years ago This removed the last obstacle, on the Western side, to Poland joining the International Monetary Fund and effectively dismantled the last of Western sanctions ogainst Poland.

Thus, Comecon countries, for the time being, have no real ground for arguing that the West is still playing politics with East-West trade, though many officials in Moscow, Warsaw, Prague, and Sona might well, and do, argue that the East should reduce its vilnerability to any future rulnerability to any future Western economic leverage.

Snch precautions include reducing Eastern financial debt te the West and, harder te

depondence on the West.

Even before this improvement in the political climate, the revival in trade between East and West, which began in 1983, strengthened in 1984. The recovery really came in western trade with Fastern Europe

recovery really came in western trade with Eastern Europe, which had declined in three consecutive years (1980-82), rather than in trade with the Soviet Union, where increases in the early 1980s sustained by high Soviet energy sales and Soviet investment purchases (pipeline equipment, for instance) talled off last yeer.

According to the United Nations Economic Commission for Europe (ECE), Eastern Europe's exports te industrialised Western countries (memised Western countries (members of the Organisation for Economic Development and Co-operation) turned up sharply by 9 per cent in reel or velume terms in 1983 and by

The export drive was general throughout Eastern Europe, but most marked in the two countries that lest the most ground in the early 1980s, Poland and Romania, which made determined efforts to push their staple exports of

17 per cent i whe first half of

Improvements

Faster growth in western import demand also helped perticularly in the U.S. and Japan. But since slower-growing Western Europe accounts for over 30 per cent of Western purchases of Eastern goods, Eastern Europe and the Soviet Union saw their combined share of total western markets decline slightly from 3.7 per cent in 1983 to 3.46 per cent in the first balf of 1984. There was some, but much less dramatic, improvement in

Trade balance with 23 industrialised western nations

	(\$bg)										
Bulgaria	1981 -1.03	1982 0.75	1983 0.9	1984° -0.8							
Czecholsovakia	+0.32	+0.38	+0.56	-0.8							
East Germany	-0,12	+0.68	+0.32	+0.6							
Hungary	0.85	₽0,72	-0.36	0							
Poland	-0.86	-0.01	+0.27	+0.8							
Romania	+0,36	+0.8	+1,37	+2.5							
Soviet Tiplon	+0.23		+1.62	+3.8							

ion of January-June trends UN Economic Commission for Europe, using Western date which lower Comecon countries europuses than Eestern statistics. Cited in text of this survey

Comecon's European Members

East European members of Comecon; after three years of decline (1980-82), bottoming

decline (1980-82), bottoming out in 1983, Western sales to

Eastern Europe rose 3 per cent in the first eix months of 1984

in volume terms, with growth coming in exports of semi-manufactures and consumer

goods, partially offset by lower engineering product sales. This last category of Western exports has not prospered since

the late 1970s when Eastern Europe started to cut back in-

vestment spending in an attempt (mostly vain) to protect per-sonal consumption and public

Some enalysts (the ECE, for instance) had forecast an up-

year. But apart from badly controlled capital spending in Poland (where the central planners tried but failed to con-

irol capital expenditure) and in Romania — and neither

country gave much business to Western firms — the rate of investment in Eastern Europe is at an almost historic low as a share (13-24 per cent) of

The upturn may still come

however, in the new five-year plans (1986-90) which Comecon

countries are now prepariog. Herr Jurgen Michelfelder, in

e recent study of the Eastern capital goods market done jointly for Stuttgart University

and Ingmar Consultants, sees 1985 as an ideal year for Wes-

valves go to the East.

national income.



ing to the ECE,
In spite of the fact that many
of Comecon claims on Third
World countries are not easily

realisable in cash, surpluses even opproaching this magni-

tude put the Soviet Union and

most

countries are now in a position to increase imports and im-

Comecon

financial position.

Prognosis

Clearly,

snobbish, preference for the big "brand name" in the West. Precisely the opposite trend bas occurred in Western trade with the Soviet Union, where buoyant engineering sales belped boost Wetern exports in 1981-83. In the first balf of last year, Western sales slumped by 9 per cent in volume terms, partly reflecting completion of the Siberian gas pipeline. The decline bas since been reversed, but only because of grain in ports to make good the 1984 Soviet erop shortfall.

tern engineering companies to start trawling their wares around Comecon capitals, in readiness for the 1986-90 plans. Soviet exports to the West bave held up, rising 2 par eent in volume in the man, last year after 10 per cent and 7 per cent increases in 1982 and 1983. But the bulk of these sales (nearly 80 per cent) are energy, where prices have been freshing on the world market, after and most important is the attitude of the Comecon countries themselves. He underscores the importance of the Comecon market, particularly for West German in-Of total West German exports, 25 per cent of metal cutting mechinery, 40 per cent of mining equipment, 10 per countries themselves.

They still value highly, perhaps more lighly than ever, haps more lighly than ever, haps more lighly than ever, haps more lighly than ever, which is generally of better my delivered than the goods they west, particularly re-exported Middle East oil (earned chiefity from arms sales). cent of textile machinery, 20 per cent of shoe and leather machines, and 10 per cent of

The difficulty, however, is that many engineering companies are too small or specialised to spend the particularly large amount of time and money needed to develop their Comecon business and to their Comecon business and to deal with Comecon counter-trade demands, often in quite their currency return for it. However, when trade with the Third World is included to Is the general difficulty fer the small, even medium-sized company operating in the Comecon market more scute. However, some Comecon countries have recently shown signs of dropping their traditional, almost

and that heedless purchases of Western manufacturing licences eotail far larger imports of com-ponents, spare parts and semi-mauniacturers than originaly They also see that mg Western built turnkey plants carry no guarantee of a hard curency market in which to sell the resultant products.

also draw from recent years the lessons that financial over exten-sion to the West is dangerous.

Big contracts

The degree of caution, of course, varies, Bulgaria, Czechoslovakia, and letterly Romania, show no interest in borrowing more from the West; the others do.

The Soviet Union still nas some very big coptracts, for construction of chemical and plastics plants for instance, to dangle before the West, as Mr Mikhall Gorbachev, the senior Polithuro member, was doing in London last yeer; while at the other end of the spectrum, Czechoslovakia says it intends te rely mainly on the East for its technology. Hungary is the boldest in both finance and trade, but even Budapest has reservations about overexposure

to the West.

The result is that, even after the 1981-82 western credit squeeze that severely cramped East-West trade, the proportion of their total trade which Come-con countries do with each other is rising, from 52-55 per cent in 1981 to 58.6 per cent in 1983,

its six East European partners in Comecon in a comfortable This trend may continue, not because the Comecon countries want to "circle their wagons" inte an autarchic bloc (this was explicitly rejected at last year's Comecon summit), but for more "objective" reasons, as they say in the Fact. in the East

prove domestic supply, without endangering the margin of financial safety they have pain-The main reason, ironically stemming from that same Comecon summit which rejected autarchy, is that Moscow is demanding more East European investment in technology, protectionism, capital, in some cases even As regards labour, to help extract Soviet goods, the So energy and raw materials from the increasingly inaccessible Siberian tracts where the main deposits now lie.

haps more lighly than ever, it is also demanding that the Brazils and Taiwans. The what the West has to offer, Eastern Europe start sending is despite their proximity to explicit is generally of better more of its top quality least the West European marks quality and mere promptly manufactured goods east in delivered than the goods they payment for Soviet energy and tion to Comecon demands for can get from their supply con-

Western Europe North America Japan reserving them for herd curreccy sale to the West. The

signs are that the Soviet demands are being met in the long-term trade agreements, in some cases up to the year 2000, concluded by the Soviet Union with Poland, East Germany, Hungary, and Czechoslovakia last autumn.

TRADE

Even before that, the Soviet Union was beginning to "cash in" on the surpluses it has been running with Eastern the first half of last yeer, East European shipments to the Soviet Union rose 6-7 per cent as against a 4-5 per cent increase in Soviet deliveries to Eastern Europe.
A second dampening fector

on East-West trede is the new controls imposed on the sale to the Soviet bloc of what the West considers to be technology of potential military use. These controls, agreed by Nato countries and Japan in the Paris-based Co-ordinating Com-mittee last year and coming into full effect this year, now cover a wider range of electronics, telecommunications, computers (see accompanying article).

A third brake on trade growth prospects is the diffi-culties Comecon still have in competing on Western markets in too narrow a range of goods which noften attract Wester

As regards manufactured goods, the Soviet Union and goods, the Soviet Union and Eastern Europe still seem to be losing Western market share to the newly-industrialised countries of the Third World, the Brazils and Taiwans. This is despite their proximity to et least the West European market and grudging Western adaptation to Corrected despited for

Such demands stem in an immediate sense from lack of bard currency. But, et root, counter-trade is a failure of marketing, shifting the onus of selling Comecon wares to Western companies, Gradually, however, Comecon

countries seem to be shaking up their foreign trade organisations, with Hungary in the van of this reform movement and the Soviet Union taking up the

Blunted

The most important, because the bgigest, market for Come-con goods is Western Europe, where the lack of any general trade agreement with the EEC has undoubtedly blunted Comecon penetration. Just as the individual bld by Hungary to reach bilateral accord with Brussels seemed by mid-1984 to have ground into the sand, the Comecon summit in Moscow restated the East's desire to re-open discussions (defunct since 1981) with the EEC ebout e general agreement between Europe's two trading blocs. This was followed up by an

mission in Brussels hy the Bulgarian trade minister representing Comecon. But the two sides remain sharply divided about the nature of any EEC-Comecon accord. Comecon wants political recognition and concrete benefits in Western markets and the EEC sees no benefit in in any way enshrin-ing what it regards as Soviet hegemony over Eastern Europe in Comecon, particularly when Comecon, without a common commercial policy like the EEC, cannot of itself reciprocate any tariffs er quotas concessions the EEC might offer. That gap still seems too wide to be bridged.

Bulgaria	1981 1.03	1982 0.75	1983 0.9	1984° -0.8
Czecholsovakia	+0.32	+0.38	+0.56	-0.8
East Germany	-0,12	+0.68	+0.32	+0.6
Hungary	→0.85	÷ 0,72	-0.36	0
Poland	-0.86	-0.01	+0.27	+0.8
Romania	+0,36	+0.8	+1.37	+2.5
Soviet Union	+0.23	十0.67	+1.82	+3.8

Waiting for the new lists

Western controls DAVID BUCHAN

THIS YEAR sees the start of a wider and tougher regime of Western "strategic" controls Western "strategic" controls on sales to the Soviet bloc. The 15-member governments, Nato basically plus Japan, of the Paris-based Co-ordinating Com-mittee (CoCom) are in the throes of publishing new national export control lists; the IIS and the IIK for the U.S. and the UK, for instance, did so this month.

The common depominator of these lists is the agreement with which CoCom members wrapped up their 1982-84 re-view of the Western embargo

The impact however, began to be felt in the second half of last year. Hungary and Bulgaria found that western companies ebruptly had to suspend tenders to supply those two countries with sophisti-cated new telephone exchanges. For all the comploints from For all the comploints from frustrated Western seliers and criticism from would-be Eastern buyers, it is worth remembering that CoCom controls only affect a small shart of total East-West trade, perhaps less than 5 per cent, though in certain sectors, like computers, their impact is much greater.

The aim is to prevent trans-

much greater.

The aim is to prevent transfer of arms, nuclear energy technology with opplication in making weapons, and a range of "dual use" civil technology and know-how of probable use to Warsaw Pact weapons designers. Obviously, judgment on the last category varies.

As in previous CoCom reviews, the more security-conscious U.S. Government pushed to widen the list of controlled "dual use" ltems; its more comencially-minded European and Japanese ellies resisted to varying extents, and the result last yeer was o compromise.

Two ether general factors will affect the exact impact of the new controls. Legal, as well as illegal, loopholes exist in the as inegal, toopholes exist in the Conom net. In a few thousand cases a yeor, member govern-ments argue that sale of a par-ticular itm, though on the em-

bargo dist, is for bona fide civil use (like a computer for a hos-pital or bank) or is available to Soviet block countries indigenously or from nonConom country sources.

country sources.

Such "exceptional" sales are elther granted at "national discretion" by individual governments, or in the case of more sensitive Items by a government going to the Paris committee and winning approval of all other 14 member countries. countries.

The point about this fairly dexible procedure is that it can be varied, not only on the ments of a particular sale, but also according to the prevailing political climate. Ing political climate.

CoCom, essentially the U.S. by use of the right of veto that all members have, has drastically curtailed exceptional sales to the Soviet Union and Poland since the early 1980s on patently political grounds. This sould reverse if the political climate changes.

On the other hand, some

On the other hand, some European neutral countries, Austria, Switzerland and Austria, Switzerland and Sweden, which are all key East-West traders, have now come under strong U.S. pressure not to let their territories be used to undermine the CoCom em-bargo. Grudgingly, and cer-tainly anofficially, these govern-ments seem to be partially co-

The biggest change in the actual CoCom rules is in the broad category of electronics, partly because the old rules in the key subcategory of computers were 10 years out of date and partly because it is in electronics, the basis of much amodern weaponry, that the West has the widest fead over the East. The three most significant changes are on:

• Computer Hardware, Most

• Computer Hardware, Most home computers are now freed from licensing requirements, while controls have been tightened (by making sale conditional on unanimous approvol of all 15 CoCom members) on sophisticated machines, particularly so-called "super-minicomputers" especially hardened for outdoor use (in, say, the oil industry) and thus of potential military use. thus of potential military use.

Computer software. This is subject to some controls for the first time. Western programme writers may not supply software for embargoed Western hardware, though they may do so for certain "Western lookalike" machines made in the Soyiet bloc.

Soviet bloc.

Telecommunications. Telesystems" (considered to be of bettern sellers of high technoheln to Warsaw Pact command and control) will not be sold to the Soviet bice before 1988.

This arbitrary date is the result deals.

Western sellers of high technology to the Soviet bloe may find
lengthy delays before they get
a "vea" or a "nay" on their
deals.

Would be West European sellers of telephone exchanges have been telling East Euro-pean countries to hang on until 1988, but all that is decided is that telecommunications will be

dorso the sensible suggestion that CoCom should review its list continuously, dealing with a third of Items each year instead of trying to tackle 100 per cent of the items every three years.

will last.

The Paris meeting will also heve to tackle one issue which

In fect, the embargo review procedure is likely to be changed at a meeting next month in Paris of high-level officials who will probably en-

This procedure, while better matching the continuously changing technological balance, must raise d oubts of how long some controls agreed in 1984

is ancillary, but of relevance to trade with Comecon, This is the logiam of embargo exception requests for sales to China, which still remains nationally a phone exchanges with "stored target of the CoCom embargo, programme control switching Until this is resolved, potential systems" (considered to be of Western sellers of high techno-

East promotes high-tech

AT their Moscow summit last June, the first on purely Comecon business for 15 years. Soviet bloc leaders criticised Western export controls, reiterated their desire to continue trading with the West, but amounced their intention to improve their own high technology. The communique said "special attention" would be given to development of "electronics, microprocessors and to development of "elec-tronics, microprocessors and industrial robots," all areas where the East knows it has much ground to make np. Individual countries have taken the same tack of publicly nrging the West to drep its controls, but at the same time laying the ground

for more self-reliance. Czechoelovakia, which is a Gatt
member, has, for instance,
complained to the Genevabased trade organisation that
Western controls constitute
illegal trade discrimination,
under Gatt rules, while also
accelerating development of
its own electronics sector and
apparently protecting the apparently protecting the lower end of its computer range from Western imports. However, the only public indication of how Comecon countries are going to launch themselves jointly into the electronics revolution has come lo communiques about the new 15-year bilateral economic agreements which the Soviet Volon is in tho

process of signing with its East European partners. East Germany, Hungary, Czechoslovakia and Bulgaria have all developed some capacity in aspects of electronics and, particularly in the case of Hungary which even sells came comparing programmes. some computer programmes to the West, software. The Soviet Union Itself has a much bigger electronics in-dustry, but still occus components from some of its more industrially sophisti-cated East European ailies. A clearer indication of Come con's forthcoming effort in this sector should come when member countries publish their 1986-90 plans later this

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ONE



about Comecon statistics have in admit that East Germany must be doing something right. It again led the Comecon growth that last year with a 5.5 per cent expansion in national income—over 1 per cent more than planned—representing a record 11bn Ost marks rise to OM 221bn.

This year's target for Trank Roesch, head of the Cermany Roesch, head of the Cermany moted that East Germany, noted that East Germany, noted that East Germany, noted that East Germany, noted that East Germany which resulted from substituting. West German goods for those from nther Western countries.

In addition East Germany was resulting products imported

plant and equipment can be postponed.

Foreign trade is to expand by a more ambitious 8 per cent

Soviet oil, 16m tonnes annually, and larger quantities of gas.

The Government has issued

but Western traders will con- an unpublished decree on tha

tinue to encounter a reluctance main areas of science and techto buy products which are not nology to be stressed up to
absolutely essential to save
energy or rationalise producoperation with the Soviet Union.

A new scientific and technical
It is no surprise that Western plan outlines where research
sankers again rank East and development is to be confermany as Comecon's best centrated: more rational energy

Germany as Comecon's best centrated; more rational energy credit risk after the Soviet union for the East Germans service their debts like clockwork.

A recent Euroloan to East Berlin of \$150m was quickly raised to \$400m with interest wil lplay a key role in any union per cent above Libor. It was made possible by s series Germany.

Germany.

East Germany

EVEN THOSE who are sceptical

about Comecon statistics have in-

This year'e target for economic growth is again 4.4 per cent. The economy got off to a difficult start in bitter cold

as the need to renew existing plant and equipment can no

bankers again rank East Germany as Comecon's best

one per cent above Libor. It was made possible by s series of West German Government guaranteed loans re-establishing

(Y)INTERSIGMA

a more ambitious 8 per cent

East Germany in Western eyes as a sound risk.

East Burlin has used these loans to lengthen its short-ferm maturities and to build up

currency reserves. According to statistics from the Bank for International Settlements, East West Germany were \$4.2bn last

West Germany were \$4.2bn last Germany's restricts outside of June, against of almost \$2bn over 1983. Net foreign debt dropped from \$5.5bn to \$4.2bn. East Germany's debt to non-reporting banks, however, is un-

known as are its supplier credits. The country's cumulative trade debt to West Germany last year sank to DM 3.60n—the lowest since 1278.

East-West German trade last year is likely to have exceeded the record DM 15.2bn of 1983.

Dr Franz Roesch, head of the

reselling products imported from West Germany in its clar-

ing trade to obtain hard currency in other Western

markets.
Dr Roesch said that he is rather optimistic for interGerman trade prospects this

german including West German deliveries of durable consumer goods and above all investment goods, such as environment pro-

tection equipment.

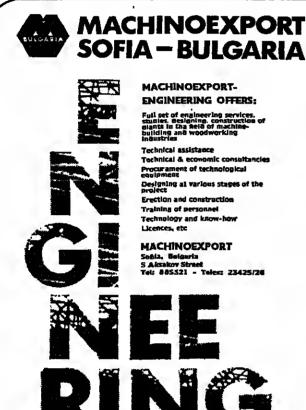
East German foreign trade

will face the daunting problem of supplying the Soviet Union with higher quality consumer goods and high technology products in order to continue notaining the current amount of

main areas of science and tech-

Leslie Colitt





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Economic sanctions by the West are being eased as the political climate improves. Below and on the following page are progress reports on trade with seven Comecon members.

USSR '



WITHIN THE last month the U.S. and West Germany bave both had serious talks with the Soviet union on prospects for improved trade. This is a sign of a warmer political climate.
Enthusiasm for economic
embargoes is clearly ebbing.
Yet the curtailment of U.S. Yet the curtailment of U.S. grain exports to the Soviet milk and eggs to the consumer Union by President Carter in 1980 and the attempt 10 prevent harvest. Herds are not being

Bulgaria

President Zhivkov

AFTER A PERIOD of growth

in the early eighties, Bul-garla's trade with the West

is going through a period of retrenchment. The hopes of Bnigarians and Western busi-nessmen alike raised during

the 1983 trade boom with the West, when the Bulgarian

market was the second fastest growing market in the Come-

con after East Cermany, bave been replaced by more modest expectations. The Bulgarians bave not lost their enthusiasm for

Hungary

First Secretary Janos Kadar

HUNGARY'S NEW management

and wage reforms introduced last month are among the most wide-ranging since the New Economic Mecbanism was launched in 1968. They aim

to achieve a greater degree of

company self-management and wage differentials than in any

Hungarian enterprises are to be elected, subject to industry

ministry approval, by newly-

formed company councils repre-senting management and

panies, mainly smaller ones, managers are to be directly

elected by employees. The remaining companies—operating in defence, essential goods and services and so-called monopoly

trusts such as oil and aluminium

— will continue to be under direct ministerial supervision.

exceeded its modest goal of a 1.5 per cent to 2 per cent growth in national income—

roughly equal to GNP—with industrial production rising 2.5 per cent to 3 per cent compared

with a target of 1.5 per cent

Agricultural output rose 5

per cent while investments were bigher than planned. Real per

capita income, bowever, went

The target of a \$600m to \$70m bard currency trade surplus and a \$300m to \$400m

balance of payments surplus was said to bave been met. The

net debt stood at some \$4bn compared with \$4.5bn at the end of 1983 while reserves

In the current year national

income is set to grow by 2.3 per

cent to 2.5 per cent while industrial production is to rise

by 3 per cent and agricultural

production by 1 per cent. Real income is to grow by a modest

1.5 to 2 per cent.
In overall growth terms Hun-

gary now takes last place

among Comecon couotries but

in the coming five-year plan

up by only 1 per cent.

to 2 per cent.

Last year Hungary slightly

the West Europeans beloing to build the Urengoi gas pipeline from Siberia to Western Europe bave left a deep mark. If agricultural imports are Europe bave left a deep mark. The Soviets are even warier outlook is less optimistic for than before on calving on industrial goods. Western Europe than before on relying on industrial goods. Western ex-foreign suppliers. ports to the Soviet Union This is Ironic since such dropped 9 per cent in the first

embargoes are unlikely to be half of last year compared to a used again. The abortive rise of 2 per cent the year beattempt by Washington to push the West Europeans into a boy cott of additional Soviet gas pipes and tubes used in the major pipeline projects. In any ease the key Soviet

import — grain for animal feed-stuffs — was shipped freely once President Reagan had been elected. The poor grain barvest last year means grain imports of up to 50m tonnes at a cost of some \$7-\$8bn. This trend is likely to continue. The Soviet food programme means that the Government is committed to

greater trade ties with the West but a combination of factors bave contributed to

the sbrinkage in Western trade. The capacity of the

Bulgarian market to absorb more imports was stretched

at a time when economic reforms demanded internal

At the same time Western

controls on technology trans-fers to the Eastern bloc and

a poor international climate reduced opportunities for

trade and encouraged the Bul-garlans to look more to their

raditional partners in the

Bulgarian officials were clearly plqued by the British

decision denying them the System X telephone exchange

developed by Plessey and GEC which they wanted to buy. The two companies decided to drop their bid to sell the system last July after

agreement was reached in the Paris-based Co-ordinating Committee (CoCom) by the Western allies to embargo sales of sopristicated telecom-

munications switching gear to

The Bnigarians bave since

sought unsuccessfully to find another source for similar

from 1986 to 1990 there is to be a spurt in national income growth, with an annual rise projected at 3 per cent accord-ing to Mr Lajos Faluvegi. Deputy Prime Minister.

Industrial production is also expected to increase at an annual rata of 3-4 per cent

while agriculture is to grow by 2 per cent annually. Pro-

ductivity, he said, is to expand by 4 per cent to 5 per cent annually as a result of the

wil lba responsible for broader corporate strategy managers are

companies much as before on a daily basis.

Concurrent with these changes to increase participation by employees in state companies, Hungary has begun wage re-forms which are to allow con-

siderable differentials in profit-

able companies. This device is

designed to both attract labour to more efficient firms and to

base wages on performance and

not mere attendance as in the

bouses taking part in production, company organisation, financing and product develop-ment of the domestic companies

their own foreign trade and in

Innovation was much dis-cussed but seldom practised and industry, as in other Comecon countries, took months to gear

up for production in the first

half of the year and then spurted to complete delayed

work in the last quarter.

In the same period investments and real wages are to level off or increase only

slightly—more belt tightening for the Hungarian consumer. Throughout the next five year

plan Hungary plans to achieve an annual surplus of \$600m to

\$700m on its hard currency

substantially

growth in national income.

Beginning next year he ex-

trade account.

While the company councils

latest reforms.

ther Comecon country. Plans bave also been unveiled Managers in 50 per cent of to turn some Hungarian foreign

mployees. they represent. Until now the The councils, which resemble FTOs have bad virtually nn

the Soviet bloc.

readjustments.

Comecon

Western Alliance than it could In the first nine monus of the last year the Soviet trade ever bave have inflicted on the last year the Soviet trade figures showed a surplus in committee with all the three categories into which it divides the world: socialist, capitalist and developing. This is all calculated in roubles so that the bard

lated in roubles so that the bard curreocy position is less clear.

Exports to the West were roubles 15.8bn compared to imports of roubles 14bn. West Germany, once in profit in its trade with the Soviet Union, ran a deficit of \$883m in the first ten months of last year. Slack business in the middle east makes western companies look with some interest at pro-jects in the Sovlet Union. In

but the problem is that the righ quality goods the Soviets want to buy are not available in sufficient quantity, they cannot easily substitute for imports

Under pressure

The Soviet Union's main exports, oil, gas and gold, are under pressure on price. Early this year there were some reports of the Soviet shaving their oil price on the spot market, to sustain sales. But this should not constrain the

Soviet ability to Import.

The real problem is that Western Europe and Japan do not want to buy oil and gas in the volumes once expected. Even if the price of oil falls, to a difficult start in bitter cold bowever which bampered coal supplies to power stations. The East German consumer is finally to be given a befter break with retail sales set to rise 4 per cent although this is likely to be absorbed by built-in, although unacknowledged, inflation.

Industrial production is to rise 3.8 per cent this year after a 4.5 per cent this year after a which was well up on the 3.6 per cent target. After several years at a low level, investment is to rise 14.3 per cent this year as the need to renew existing the Soviets still benefit from the rise in the real purchasing power of the dollar in which oll prices are denominated.

Patrick Cockburn

business during the Provdiv

equipment. The experience cannot bave been gratifying. The shrinkage in trade with industrialised Western coun-tries is clearly noticable in 1984. According to figures 1984. According to figures fro mthe International Mone-tary Fand exports from OECD countries to Bulgaria

in the Comecon. Bnigaria's trade turnover is planned to grow by 4.5 per cent in 1985 but the increase will almost be completely absorbed by its Comecon partners. Whereas trade with the Comecon accounted for about 78 per cent of Bulgaria's trade in 1983 with the Soviet Union alone accounting for about 57 per cent, targets for this year are 82 per cen; with the Comecon and 63 per cent with the Soviet Union.

OECD and developing countries will bave to battle for the remaining 18 per cent. In 1983 the OECD's and the Developing countries' share was 22 per cent with the former taking about 12 percent. Within the new targets competition is likely to prove hard for Western companies.

There are still plenty of opportunities. Western companies were reported to have

technical fair last autumn, a smal proportion of the total \$2.5bn said the Bulgarians to have been signed up during the week, but many Western exhibitors declared themselves satisfied with the results.
Bulgaria's largest trading
partners among OECD nations
remains West Germany with

trade worth \$283m in the first eight months of 1984, followed by Italy, \$71m for the first seven months, then by Austria \$71m, and Switzerland, \$69m, for the first eight months.

Japan has fallen back since 1953 with trade worth \$59m with Aritain marginally imnroving its performance with

Bulgaria's expanding economy and low foreign debt continue to make it an attractive market. Bulgarians are tough negotiators and there is still pleuty of red tape but the country has a good repu-tation for paying on time and in cash. But in the end prospects for greater Bulgarian-Western trade will depend on troader considerations and improvements in the international climate.

consumer. Romanian statistics, highly suspect in this area, show that the level of consumption in 1983 was 1.9 per cent above that in 1980; this bardly squares with the increase in rationing during that period, even io petrol of which Romania is the only major producer in Eastern Europe.

The lot of the average

Romanian may bave improved last year, but not by the 2.4 per cent targeted increase in personal consumption, and any

further improvement this year,

given the dictates of the ex-ternal financial strategy, will

Yet only two months ago,

President Ceausescu at the con-gress of the Romanian com-

munist party set targets for 1988-90 described by Wharton Econometrics as "outrageously optimistic." These goals, the first (because of the congress's

timing) to be announced by any Comecon country for the

Idiosyncrasies

These contrast with 1980-84

rates of material product growth averaging less than 4 per cent

on Western estimates and not much less even on Romanian

figures. There would be more foreign confidence that

Romania might at least approach the ambitious 1986-90

goals, were it not for idiosyn-crasies of the Ceausescu style

Evidently reacting against several years (1981-83) of International Monetary super-

vision. Mr Ceausescu announ

ced last November a 20 per cen

revaluation of the lei against

western currencies and cuts in domestic interest rates, exactly the reverse of the policies which the IMF had urged and which, for a time, the Bucha-

rest Government had grudg-ingly accepted.

The revaluation was justified in terms of requiring greater

export efficiency from Romanian companies, though it is hard to see it making goods more price competitive in

Some outside analysts find it

difficult to believe that the Government in the years ahead

will manage to square the circle

with simultaneous improve-ment in trade and domestic

consumption and further reduc-

Wharton Econometrics be-

lieves that by the late 1980s, the country's bard currency

current account will dip agaio

into the red in order to finance tha rate of growth which Mr

Ceausescu wants, and as a result the debt will start to rise

David Buchan

foreign markets.

tion in the debt.

of economic management.

be small

per cent.

ducer in Eastern Europe.

Patrick Blum

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Komania



THE COLD weather got Romania off to a bad start this

oil import levels. This year, bowever, will not see any let-up in President See any left-up in President Ceausescu's drive to pile up as big a hard currency trade surplus as possible so as to pay off as much foreign debt as possible. The trade surplus was pushed to \$1.41bn in the first three currences. first three quarters of last year.

the councils, which resemble the supervisory boards of West German companies, will determine a company's "strategic" goals including investments, products, pay and may recommend closure if all else fails.

In other 25 per cent of companies conducted their own foreign trade and in their own foreign trade and in the engineering sector balf of tha foreign trade turnover is bandled by the producers them-selves. Necessity fostered these changes as Hungarian state companies were inherently com-placent together with their worducts. Romania's

Thus, even after payment of debt interest, the country is running substantial current account surpluses (\$902m in January to September last year compared with \$322m in the whole of 1983). By the end of last year, the gros debt was down to \$7.5bn and should come down further in 1985 in

principal is due for repayment. He puts the net debt much lower, because Romania is owed substantial amounts (\$2.3bn at

ports—on credit. Given the difficulty of collecting this money from

plaioed it is planned to import more machinery and techno-logy from the West. According to this scenario, Hungary's external debt is to financially-strapped countries, particularly in Africa, it is doubtful bow meaningful tha reduced lower net debt figure of just between 1988 and 1990 with the over \$5bn is. However, the oversize refining and petro-chemical industry (capacity debt aervice imposing a smaller burden. Several bundreds of millions of dollars are expected atill over 30m tonnes a year) can use payment in kind from to be freed annually to plougb back into the economy which those countries able to settle

Mr Faluvegi said could result in a strong 4 per cent annual Leslie Colitt ally-orientated strategy has been, as usual, the Romanian



year, with severe cuts in coal and water-generated electricity In a country whose broad industrial base is a beavy energy user and whose external finances are much invenced by

with exports, according to Mr Ion Stanciu, a senior trade official, rising 8-10 per cent, and non-oil imports increasing 3-5 per cent, and blgger trading increases in oil and oil pro-

The casualty of this extern-



President Ceauseseu

next five year plan, include average annual growth for net material product (roughly, gnp minus services) of 7.6-3.3 per cent, industrial output of 10-10.6 per cent, and of agri-cultural production of 5.4-5.8

Romania's best export markets proved last year to be Western Europe, and the fast-

come down further in 1985 in which, saya Mr Stelian Marin, international director at the Finance Ministry, \$1.5bn in

September 1984) by Third World countries which have bought capital goods—2 sub-stantial slice of Romanian ex-

their Romanian bills in oil.

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Poland



General Jaruzelski

WITH POLISH priorities still set at keeping industry turn-ing over on a day-to-day basis, with less regard to forwardlooking capital investment or even replacement of machinery, the bulk of bard currency import spending is going on purchases of raw material and components.

In the first 11 months of last year \$1 per cent of the hard currency import bill has spent on this sort of supplies; thus, Western exporters with long-established contracts and an essential product were not complaining. They were also not displeased that due to the continuing credit squeeze on Poland, payment was more or less on a cash basis.

But companies boning to sell Peland capital goods will still have to bide their time. Between January and November 1984 a mere 7 per cent of Polish import spending went on this category, and the value of this at \$276m paled st the billions spent on plant in the 1970s.

However, Polish enterprises are crying out for new machinery and the planners are hoping that they will be able to lay greater stress on the necessary capital spendperiod. This could be facilitated by any new western government credit for which the Poles would be able to

make a case. . The prospects here are improving as the Paris club debt talks have made progress with both sides progress initialling franework agreement on rescheduling

range of products including:-

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amounts which fell due between 1982 and 1984. Mezawhile last year even consumer goods for which Poland paid \$480m np to ber outstripped capital

equipment imports.

Debt renegotiation notwith-Debt renegotiation notwith-standing, the major effort to pay for imports is going to have to be made by Poland's experters and here the picture is complex, if not to say bleak. Last year export earnings in excess of \$5.5bn still fell \$300m short of

This would have been worse if it had not been for record experts of Polish coal which at near 43m tonnes over the year were the best since the war. Exports of other raw materials like sulphur and copper were also high and helped to produce o 1984 trade surplus of \$1.70n.

Sales of manufactured goods in the engineering and machines sectors, however, slumped for the second year in which the planners had act high growth targets in a row. At the end of November with more than nine-tenths of the year gone this sector had fulfilled a mere 60 per cent of its annual target and showed up the weakness of the Polish economy as a

Quality has dropped, and existing financial incentives, Poland's exporting companies argue, do not compensate for the effort required to make the sale to the West. The zloty, despite a 23 per cent devaluation last year and a further II per cent change on January 1 this year, is still thought to be overvalued in dollar terms

The problem facing the country is that raw material exports can provide no more growth. If Polish sales to the West are to double by the 1990s, as debt service needs require, then the extra earnings will have to come from manufactured goods and recent performance presents little hope that this can be done. Coal sales can go no

At the end of this winter stocks may actually be lower than they were in the winter of 1978-79 when the country almost ground to a halt for lack of coal-based energy.

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1984

Czechoslovakia



First Secretary Gustav Husak

SINCE 1980 Czechoslovakia has run a bard currency surplus which it has largely devoted to which it has largely devoted to increasing reserves and reducing debt to the West, rather than increasing imports from the West. While prudence remains the Prague authorities' watchword in their dealings with the West, there are signs in 1985 of change towards huying somewhat more badly needed capital equipment and

According to the State Bonk, Czechoslovakia ended 1984 with a bard currency trade surplus in the range of \$800m. This was slightly down on the 1983 surplus of nearly \$1bo, because although exports in volume terms rose considerably faster than imports, actual returns were diminished by poorer export prices

Precise levels of reserves and debt are regarded as state secrets, but Western estimates put the country's net debt at somewhere in the \$2.\$2.5bn range last year.

The Prague planners bave set 1985 growth at last year level of just over 3 per cent. The key question is whether this growth will be directed into exports at the expense of domestic consumption and investment, as in the last several years.

Czechoslovakia, according to Western analysts, has been mortgaging its long-term competitive position by failing to modernise its industry, in order to bolster its short-term financial security. Some Western studies, citing Czech statistics, results, Estima studies, citing Czech statistics, have shown that Czech capital stock is seriously ageing and that, for example, the number of products judged to be of "world technical and economic level" dropped from 5 per cent in 1970 to 2 per cent of total output in 1980.

Mr Jaroslav Kroh, general Mir Jaroslav Kroh, general manager of the State Bank, however, says "Western economists make the mistake of assuming that progress is tied to the level of imports from the West." For Czechoślovakia, this is just an additional source to domestic and Comecon technology, he says.

The authorities are still onserving foreign exchange, Mr Kroh says, not primarily to reduce foreign deht as in 1982-83, but to maintain pres-sure on Czech companies to make better use of their exist-ing capacity. The State Bank, bowever, "now has the mooey to be more flexible" about imports, Mr Kroh says.

He cautions that the hank's general poticy is to reduce debt further, to repay old loans out of current earnings without any refloaocing, and to ensure any new Western credit is carefully earmarked for specific pur-

Opportunitles for Western business, to a large extent, reflect structural change in the ecooomy, with sectors like electronics and high-grode chemicals and plastic getting preferential credit for expan-sion, while older lodustries

like iron, steel and coal stag-nating or actually falling. While general industrial over thesame period. output this year is set at around 3 per cent, the plaoners ore hoping for machinery produc-tion to rise by 6 per cent, electronics 10 per cent ond pharmaceuticals by 7 per cent.

Prague complains that, despite recent export successes in the West, it still faces nnwarranted protectionism in the EEC, particularly in the form of quotas 00 its glass, ceramics, furniture, shoes, and ferro alloys shipments.

As a founder member of the Geoeral Agreement on Tariffs and Trade, it feels it deserves better from Brussels. However, Its preferred route of redress is through Catt in Geneva, rather than seeking a general trade agreement as Hungary has been trying to do, with the EEC.

For its part, the EEC is disinterested in negotiating any further sectoral agreements with Czechoslovakia, apart from the unilateral restrictions on steel and textiles which it olready imposes on Czecho-slovakia. Until this impasse is broken, it is hord to see a major expansion in trade with Western Europe.

Bulgaria Comecon Debt Czechoslovakia Hungary Romania **CROSS** E. Germany USSR* \$ EXLLICE O 30

Now more courted than courting

Comecon financings DAVID BUCHAN

POLAND APART, Comecon's financial worries, severe until a couple of years ago, seem to be almost over. The Soviet Union and Eastern Europe as a whole have chalked up sizeable trade, and therefore current account surpluses in convertible cur-

As a result, they have been generally able to reduce their indebtedness, and rebuild their assets in western banks, while those Comecon countries still in the market for fresh financial loans bave once again found themselves more courted than courting; terms have improved and many loans have been

The bedrock of this improve-ment has been healthy trade results. Estimates can differ quite widely, depending partly on whether eastern or western statistics are used.

the trade surplus of the six East European members of Comecon at \$6.3bn last year (compared to \$6.2bn in 1983) and their hard currency current account surplus at \$2.3bn (\$2.2bn), while it estimates that Soviet surplus on trade with non-socialist countries at \$7bn last year (\$5.8bn).

According to the United Nations Economic Commission for Europe (ECE), Eastern Europe recorded a \$6.7bn trade surplus with market economies last year compared to \$5,5bn in 1983 and the Soviet Union a \$9.9bo surplus (\$6.2bn in 1983), giving Eastern Europe a collective \$3.4bn current account surplus and the Soviet Union a \$10bn current account surplus, with its invisible earnings offsetting its debt servicing. Not all, however, of these surpluses are particularly usable.

Comecon countries bave had some of the same payment problems as Western countries with developing countries, and some of the cloims they have on the Third World are not exactly

Another striking feature of the past two years bas been the rapid rise of Comecon country assets in those Western banks which report to the Bank for International Settlements (BIS). Eastern Europe's assets in BIS reporting banks have risen from \$4.4bn in 1982 to \$9.5bn by the middle of last year, while Soviet assets hove inr:eased from \$6.7bn to \$11.1hn

Record level

This level for Comecon assets in Western banks of \$21bn is in fact higher than recorded ot any point in the 1970s, and it probably reflects Eastern countries, feeling that they need to huld a higher level of reserves than other countries with access to international financial institutions in time of balance of payments cases, though Hun-gary, and Romania (and maybe Poland fairly soon(are members of the International Monetary Fund.

At the same time, of course, interest oo these assets reduces net interes outflows, and as Comecon central backers frequently point out these days, net debt can be lowered by building up assets as well as paying off liabilities.

So, while gross debt has been declining for the Soviet Umon and most of Eastern Europe, ex-cept for Rungary (which in relation to its size was by far the biggest borrower in 1984) and Poland (able to pay only a and Poland (anie we projection of interest on its debt), net debt has fallen faster.

According to the ECE, David Buchan

According to the ECE,
Eastern Europe's gross bard currency declined from \$62.8bn in debt from \$56.9bn to \$53bn tically from the country's 1981-over the same period, while the gross debt of the Soviet Union tically from the country's 1981-82 near-default) could almost certainly bave borrowed in the and the Moscow-based Comecon banks declined from \$28.6bn to \$27.1bn and their net debt from \$18.3bn to \$17.1bn.

Despite higher borrowing by

many Comecon countries last year, the same trend seems to bave continued in 1984 This has had the effect of easing the debt servicing bur-den, though again with the im-portant exceptions of Poland, Hungary and perhaps East Germany. Generally, reduc-tion in net debt and increases in hard currency export earnings (or both in the case of some countries) has offset any

impact of higher interest rates last year. Thus, the ECE calculates that bord currency interests pay-ments as a ratio of Eastern Europe's convertible currency export earnings fell from 16.8 er cent in 1983 to 14.7 per cent in 1984 for the region as a whole For the Soviet Union the ratio fell from 3.1 per cent to a nuga-

tory 2.8 per cent over the same

period. There are other broader Wharton Econometrics puts reasons why the relative credit the trade surplus of the six ratings of Comecon further improved, and western lending to the region increased, in 1984. The debt crisis of the early 1980s first broke in Eastern Euprope, and then in Latin America and elsewhere; but Comecon countries were also the than has proved possible in the adjusted at a much faster pace

Comecon borrowing On the Euromarkets in 1984 (Jan-Nov) (\$m)

Bank

creditors of or more issnes Czecboslovakia 563 1,127 41 75 Romania 926 Soviet Union International Investment

140 Source: Morgen Guaranty Trust Co

first to tighten their belts and Third World. these circumstances.

Comecon countries generally seem a much more attractive risk to Western bankers, parti-cularly as they still pay relatively high margins.

Taking a weighted average

Taking a weighted average of spreads on loans of more than \$30m and of more than three years' maturity. Eastern Europe was paying 112 basis points over Libor in 1983 (compared with a 64 basis spread for Western borrowers), and 69 basis points in the first four months of last year (this was the same as borrowers in the the same as borrowers in the Organisation of Petroleum Exporting Countries, but Opec still seven points above the margin charged Western borrowsers. Despite their

increased creditworthiness, however, some Comecon countries showed little or no interest in taking new eurocurrency credits from the West last year. Bulgaria, Czechoslovakia and probably even Romania (whose external euromarkets last year, but instead chose to continue their strategy of reducing indebted-ness and what they see as un-welcome Western financial leverage over thair economies. Poland, for its part, would love to have borrowed, but could

This left three countries— the Soviet Union, Hungary, and East Germany—and one institution — Comecon'a International Investment Bank (IIB) which borrowed \$140m, its first such move for many yearsaccount for all but a fraction of the \$2.7bn eurocurrency bank credits taken by Comecon last year.

A feature of this borrowing was the diversification of the financial instruments used by the East, including syndicated and club loans (including some denominated in European cur-rency units. ECUs), floating rate bonds, cofinancing with World Bank, as well as more traditional use of guaranteed

credits and credit lines. Hungary was the chief innovator bere; of the three big Comecon borrowers last year on the capital markets last on the capital markets last year, it was of course the only memher of the World Bank and, for that matter, the IMF. Thus, in the first 11 months of 1984, Budapest raised \$1.1bn in ourocredits and \$41m in bonds. In the same period, the Soviet Unioo raised \$926m in credits and \$75m in bonds, and East Germany \$563m in credits; according to Morgan Guaranty estimates. Both Hungary and

estimates. Both Hungary and East Germany have relatively high levels of debt, which they are trying to roll over, without squeezing their domestic economies in the same way that, say, Czechoslovakia and Romania have been prepared to do.

With the price weakness of its oil and gold exports and its need to plug with grain imports the gap left hy its bad 1984 harvest, the Soviet Union had a clear need to increase horrowing last year.

Lending upturn

Yet none of these three were considered in any way poor risks; indeed they found some of their borrowing oversub-scribed by Western lenders, and a few loans were increased

in size.

Tha fact that the Soviet
Union and Hungary (which
raised a further \$100m in eurodollar bonds in January 1985) were able to tap the bond market marked a further step upward in their credit rating; bonds, unlike credits, cannot be rescheduled, and thus cao usually only be issued by prime borrowers.

However, 1983-84 also saw an upturn io Western bank lending to the East, which was not in the form of publicised bank credits, but which is de-tectable in the rise in eastern liabilities vis-a-vis commercial banks reporting to the BIS. Most of the increase in this sort of borrowing was by the Soviet Union and, among East European countries, Hungary. Another feoture has been the increased use by Eastern countries of trade or trade countries. tries of trade credit guaranteed by Western governments or their ageocies.

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Putting the 'horrors' behind it

George Milling-Stanley on the background to the UK-based mining finance house's American retrenchment

TWICE IN the past 20 years. tho U.S. has proved a graveyard for the expansionist hopes of Consolidated Gold Fields, the international mining finance house. There are now, bowever, some grounds for sharing the group's belief that it has learnt the lessons from its latest unfortunate ex-

Gold Fields' last American failure was accompanied in March 1983 by an £87m provi-sion against the value of stocks and future losses of its oil drill rig manufacturing business, Skytop Brewster. Yot in Sep-tember last year, the group's chairman Rudolph Agnew was able to toll shareholders that the worst was over, and that those U.S. operations which had not been said and lightleted was those U.S. operations which had not been sold or liquidated were at least breaking even. How was this achieved? And what steps is Gold Fields taking

to ensure that its remaining U.S. interests do not turn into Agnew gives all the credit for

the turnround to Humphrey Wood, a group managing director since July 1979 and the man who was sent to the U.S. in August 1982 to clear up the mess. Wood is a fit-looking fifty-one year old with sound experience of heavy industry experience of heavy industry tions. The proceeds were to behind him in the shape of be used in building a presence spells with De Havilland, in U.S. natural resources.

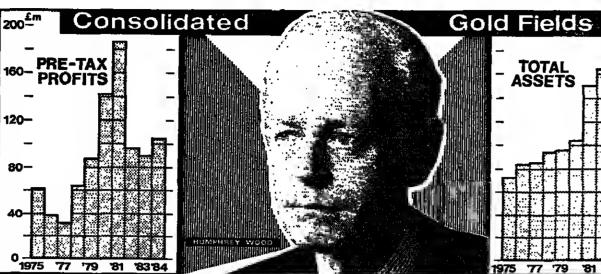
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ness of attitude necessary to carry out the required major surgery, and yet at times he can be the very model of a Gold Flelds' managing director.

First Indications that there might be serious problems ahead for the group's non-mining businesses in the U.S. came with the results for the 12 months to June 30 1982 when the contribution of the industrial interests to group profits trial interests to group profits fell from £32m the previous year to just £5m.
Gold Fleld's involvement in

the U.S. industrial scene dates from the early 1970s, when the group began buying profitable companies in order to bave some American income against which to write off the \$30m tax losses to write off the \$30m tax losses throughout the decade, so that arising from the unfortunate by 1980 the group had built outcome of its first foray into up a motley collection of opera-



least as it was perceived in the London headquarters, was to absorb the tax losses within the five years allowed by the U.S. tax authorities, and then to sell those businesses which were those businesses which were not central to Gold Fields' ambi-

Wood's summing up of the diffi- Fields executive who was sent culties demonstrates part of out to administer this plan, all the reason why he was the man went well for a time. The busi-chosen to go to the U.S. to stem nesses he bought were suffi-the bleeding. His language can ciently profitable to use up the be forceful, even at times un-printable, suggesting the tough-rather than the five allowed.

However, at about this time Gold Fields directors developed a degree of unease about the group's dependence on its highly successful South African gold mining interests, which, construction materials opera-tions of Amey Roadstone Cor-poration (ARC), were the prin-clpal source of lucome. The directors greeted Lloyd-Jacob's success In diversifying into the U.S. Industrial scene with open arms, the original strategy was forgotten, and he was en-couraged to retain the nonmining Interests and add to

the country, the takeover of tions many in the steel industry. American Zinc in the previous and in that year Skytop Brewster was bought for about \$60m. The oil exploration industry was then approaching its peak, which it reached in December

> By the middle of 1982 it had become clear that the decline in the oil drilling market was something more than the usual aeasonal fall-off. "In fact, this time the market simply never turned back upwards," Wood

At the same lime, the recession posed problems for most of the other companies, but the impact on Skytop was disastrous. In the six months to July 1982, the company's sales, net of returned equipment and cancelled orders, had fallen from \$360m a year to zero.

"Frankly, in August we lost our temper," says Wood. "I came back from holiday, zoomed across the Atlantic, and embarked on a period of dolng six weeks worth of work every

David Lloyd-Jacob still belloved in the future of the group he had built up, and resigned when it became clear that the plan had changed.
Other departures soon followed, including the ontire top management of the Newconex subsidiary, which had had con-trol of Skytop, and the work-force of the manufacturing company itself was slashed from 1,851 at the peak to just

Further surgery on Skytop

was swift. One of the two big forwdard manufacturing indu manufacturing plants and the headquarters

Skytop is now generating enough cash to cover its operating costs, and Wood says somewhat wistfully, "it is a super plant, if only there were some-thing to make in it."

Many of the other U.S. operations have already been sold or liquidated — as Wood puts it:
"The horrors have all gone
now, with the exception of Skytop." There are still "for sale" signs over most of the remain-ing operations, which Wood insists are good businesses, but they have no place in Gold Fields' long-term strategy for the U.S.

In fact, it is fair to point out that they would have been aold long ago if the 1970 strategic plan had been fol-

That leaves the steel minimill and fabricating business in Knoxville, which Gold Fields is treating as part of its presence in the U.S. construction materials market. "These businesses are strategic holds com-patible with ARC America." says Wood firmly, " and we shall keep them and invest in them."

However, the argument for re-taining them is unconvincing, and no one at Gold Flelds seems able to provide a clear definition of the conceptual line which separates adding value to the products of the group's traditional business of extracting natural resources, and straight-

try.
Policy lines for Gold Fields' U.S. operations are now clearer than before, however. Anything which the group perceives a lying outside the mining or construction materials businesses is being weeded out, and mad-agement's attention is focused on developing the former through its own gold operations and through the stake in New-mont Mining, while the latter now fall under the umbrella of the newly-created Gold Fields

This company was set up last year to oversee all of the wholly-owned subsidiaries not engaged in mining, in the U.S. and elsewhere.

The formation of Gold Fields ARC will make an increasing difference to the non-mining interests in the U.S. Wood contends, and he is confident that the mistakes of the past will not occur a third time.

Tax losses on the last abortive foray into America currently add up to something over \$150m, but Wood says firmly: "There is no rush this time to get into other businesses in order to absorb them."

Wood is now devoting something like 90 per cent of his working life to his job as executive chairman of Gold Fichts ARC, a post to which he was appointed last July. His role as firefighter for the U.S. operations of the property of the U.S. operations tions may be over, but Agney clearly wants him on the spot keeping an eye on the glowing

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Manageriai redundancy and resettlement, London, March 29. Fee: £180 + VAT. Details from the Economist Conference Unit, 25 St James's Street, London SWIA 1HG. Tel: 01-839

Vernou House, Sicilian Avenue, London WCIA 20T. Tel: 01-404

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Ameterdam. The Netherlands. Tel: (020) 64.31.41. Television by asiellite, the practical, legal and commercial implications of assembling hardware and softs are in domestic, regional an dinternational transmissions, London, February 26:27. Fee: £795 for ESC members; £325 non-members, plus VAT. Details from European Study Confer-erest Wishin House 21 Migh ences, Kirby House, 31 High Street East, Uppingham, Rutland, Leics LEIS 9PY. 0572 822711. Telex EURCON G. Principles of finance, Bromley, March 10-15. Fee: £650 plus VAT. Details from Course Secretary, Sundridge Park

Management Centre, Bromley, Kent BRI 3TP. Tel 01-480 8585. The dais pretection act, London, March 7. One day con-236 4080.

Preparing for and conducting negotiations, Glasgow March 19.
Fee: £50 + VAT. Details from Crown Eagle ference sponsored by the British from Dr A. M. Fleming, the Scathclyde Business School. 130
Rottenrow, Glasgow, G4 0GG, Scotland: Tei: (041)-552 7141, ext 47.

The innovative teamwork programme. Leighton Buzzard. March 19-21, Fee: £395 + VAT.
Details from J. K. Van Leics Lei5. 9PY. Tel: 0572
Wycks, Seminar Division, G.

A business point of reference

THE SUCCESS of any corpor ate, marketing, personnel or other strategy can be heavily dependent on the quality of information incorporated in the plan. While there are numerous sources of research one which has the potential to be more heavily exploited is the British Library.

Despite its decade of exist.

ence it appears that many businessmen still think of the library as a place where manuscripts on Egyptian arte-facts are more likely to be kept. This is far from the truth sinre the British Library has a high technology base of seemingly limitless amounts of information which may be of use to any business

At the lending division of the library—which is based at Wetherby, in West Yorkshire —some 84 miles of shelving accommodate books, maga-zines and journals, while there are also 1,500 miles of microfilm and a massive 1,600 megabytes of com-storage. Additionally, London-based reference division has volumes on its shelves.

ness information service at the library attracted nearly 10,000 enquiries, this represcuted only 10 per cent of the number of visits made by science reference section.
A rapidly expanding section is the "system for infor-

mation on grey literature in Europe" (SIGLE), which embraces reports, discussion documents and conference papers that may not fall into any "official" paper category. Each year, 25,000 records are added to this service. The library has found that

it is able to satisfy around 90 per cent of enquirers using its lending division from its own stocks. Of the remainder some are provided with information through the library's contacts around the world, while just a small number go away empty-handed.

The library has therefore been able to establish a solid reputation for providing users with aimost all the information they require, Most individuals or organisations generally become users of its lending division's document supply service whereby, for a fee of about £2 for each inquiry, copies can be supplied of whatever information is required from books, journals, newspapers, conference pro-ceedings and so on. Delivery takes about 36 hours, though documents can be transmitted by facsimile transmission if

urgently required.

Any business person using the business information service can obtain not only required literature, but also advice on how to use it and suggestions as to which organisations might be of further help. One organisa-tion suggested will, not surprisingly, be the lending division which currently has about a quarter of its workload coming from commercial and industrial users of the service, Most of the inquiries are for scientific and technological materials.

logical materials.

The lending division is based at Boston Spa, Wetherby, Yorks, LS23 7BQ, tel: 0937 843434. The business information scruce is at the Science Reference Library, 25, Southampton Buildings, Landon, WC2, tel: 01-404,0406.

· 3. 16 :

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	£125 (or part)
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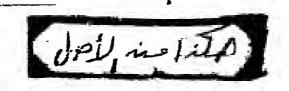
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THE ARTS

Architecture

Big scope for the small practice

IN 1983 and 1984 there were two important international architectural competitions, one for a completely new opera house in Paris on the Place de la Bastille, the other for major extensions to the Royal Opera House in London. In the short lists of finalists for both contests was the young

In the short lists of finalists for both contests was the young British firm of Nicholas Hare Architecta. They are a practice that is on the brink. Will they receive the kind of major commission they need to consolidate their reputation and extend their talents, or will they remain quietly and modestly designing small projects from their attie in North London?

They are not alone in their dilemma. There are many small practices, often of considerable

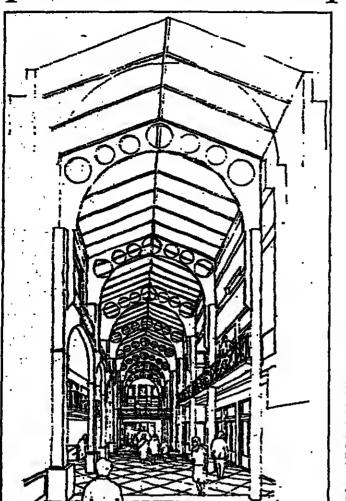
practices, often of considerable talent who are waiting for the large scale commercial or public job. The problem is, how are they in hreak into the stranglehold of the welt-established and often mediocre establishment?

There are several ways. It is now processible for architects to practices, often of considerable

There are several ways. It is now possible for architects to advertise, to publish brochures or even to become developers. It is unlikely we shall see small practices taking space on the London Underground, or even in the august pages of this newspaper. They can do what newspaper. They can do what Nicholas Hare has done, which la lo ease yourself into the limelight by sheer force of

> It is part of every critic's duty to scan the short-listed entries to competitions - particularly when those comthose competitions pay the abort-listed entries the proper rate to develop their ideas.
> History has shown it is not always the winners who see their dreams realised. It is salutary to recall the scandal over the Law Courts when George Edmund Street managed to gel his design huilt although he had not won the competition. There was a contest too for the recently vandalised Kensington Town Hall which was won by E. W. Godwin only to be replaced by an unknown local

archilect. who offers the kind of service that suits tha needs of the client converting a house or planning a small extension. But the firm is also ready to be stretched and it is fascinatting to see the small germs of the larger ideas.



Nicholas Hare's proposal to link Covent Garden's piazza to Bow Street through a new arcade

Paris Opera House undouble has also towards the Bastille column.

Immense trouble has also been taken with a treatment of tha Paris street facades that aguilise the arcade on the ground fact articulation of the facades in articulation of a framed build
The proposals for the extension of the Royal Opera secent time to give those small proposals with great interest is plenty of scope—just look around you.

The proposals for the extension of the Royal Opera secent time to give those small proposals with the Building Design Partrenship and I awalt their proposals with great interest.

The proposals for the extension of the Royal Opera secent time to give those small proposals with the Building Design Partrenship and I awalt their is plenty of scope—just look around you. The placed design for the Paris Opera House undoubtedly shows a clever use of a wedge-

ing. The scheme respects the scale of the city and the immediale site in a way that

The problem of the brief has always been that the developer needs to use the commercial element of the scheme to fund the extension of the opera house. In a sensitive area like nouse. In a sensitive area taken Covent Garden the need for extensive public use remains paramount despite the tendency of the area to become an arsatz

Hare'a proposals see this point and wrap the considerable quantity of commercial space around an internal covered public square. This makes the kind of space thet Covent Garden atill lecks — amazingly, the conversion of the main market buildings never thought of glazing the end walls so that the whole space could also be used in the winter. Hare'a square provides a kind of public atrium that is needed in London and it also acts as an ante-room to the foyers of the opera bouse.

An alternative proposal linked the piazza to Bow Street through an inventive ercade— suggesting successfully a continuity with the cast iron architecture of the Floral Hall and former market edifices. While the circulation and usea of the new architecture is impressive, I was less hard with the architectural treatment of the facades that heve to link to the 19th century version of the Inieo Jones piazza. At the stage they had reached in the competition drawings they were not as sensitive as one would

Undoubtedly there is a qulet and calm talent al work in this small practice that bas already made a mark in the world of public competitions. Il is cervelopers took a few more architectural risks and steered them-selves away from the inevitable Seifert and Fitzroy Robinson variety of practices. There are many small, young and highly-trained practices that are ripe and ready to be used. It is not such a large cap from the domestic conversion tothe small office block or the infill in an historic term.

and brasa into full textures tended (especially in Act 1) to sound far from seamless.

Max Loppert

Tristan and Isolde/Coliseum

Tristan, conducted by Reginald Goodalt and given in Andrew Porter's new translation, came first to English National Opera et the start of the 1981-82 season. Musically, the production attalaned with sovereign assurance the level predicated by the very name of its conductor. Dramatically and visually, it did not: "faced." Ronald Chrichton wrote after the première, "with so much milkand-water English mildness one guiltily longs for the usurpations of those continental directors whose ways are aometimes criticised on this page."

For the return of the opera discovered an apparently spona taneous inspiration in the
placing of smallest details
while never allowing the
iorward movement a moment
i of let-up — the arrivat at the
sclose of each ect brought a
feeling of release precisely
justified by everything that had
led to lt. Love duet (in which
the ENO orchestra achieved its
closest approach to transparency and warmth of
sonority) and its subsequent
long interruption were forged
Into a sequence as majesticelly

times criticised on this page."

For the return of the opera
to the Coliseum, it appears that
the ENO powers-thet-be hed
decided to gratify Mr Cricbton's
longings in full; for the 1981
production is replaced in its
entirety by the one made in
1974 for the Netherlands Opera
(In Heinrich Wendel's sets and
Jan Skalicky's coatumea) by
Götz Friedrich. In case this
arouses fears that the aometime
critical traditions of this page
will immediately he invoked, I will immediately he invoked, I must say at once that admiration for Friedrich's production provided a notable ingredient in the feelings aroused by Saturday's performance, But discussion of the purely

musical aspects come first: a Goodall eppearance allows no other treatment. In brief, this was not the intoxicating, almost (but, happlly, never quite) overwhelming experience re-called from the first Welsh National Triston five years ago. The quality of orcbestral playing on Salurday answered for that the acoustics of the larger London theatre (aa compared with those of Cardiff's

lew) likewise. Every Goodall Wegner performance follows the most devoted, precise, painstaking preparation period, yet neither in tone nor in ensemble were these latest fruits thereof

ences as a WNO Isolde, to fill the vacancy caused by the still-indisposed Linda Esther Gray. sound far from seamless. Deairing a Bayreuth-like "presence" in a non-Bayreuth-like auditorium is, of course, a temerity — but one which previous Goodall excursions here have bettee excused.

Yet when all auch carpings are done, it remained a performance on the grandest agnerian scale, one which emotional growth in the character aubmerging them (or, terisation were preserved: but ever aubmergiog them (or, terisation were preserved: but indeed, the singers) in swells the final meantatory magic of passing excitement, which discovered an apparently spon-roles in full vocal command, or received to the state of the stat something like, was not available on this occasion.

The words of both were persistently unclear—had it not been for Linda Finnie's Brangane and the superbly incisive King Marke of John Tomlinson, the point of giving the work in English as all (let alone in a th point of giving the work in English at all (let alone in a translation of such notable distinction) must have remained unproven. Misa Finnie, taking at last the major London role which has so long been ber due, does so with splendid amplitude, a few momonets of rawness notwithstanding; into a sequence as majesticelly by the conductor as it was with illuminating vividness by the producer. Al the Collseum one is in the hands of a master musleal wind; the feeling is like or rawness notwithstanding; carring, uncomprehending mald and handsome, headstrong mistress are in excellent contrast. Tomlinson's first Marke already wins the audienre's unmusical mind; the feeling is like no other in the npera bouse Only a single prinripal remains from the 1981 cast. Alberto Remedios as Tristan. broken conventration; when he has learned to shape phrases filled with powerful tones into a amouther auccession of lines. nasality and a perceptible beat sullied many phrases; in the etrains and torments of Act 3 he will be an important Wagner bass. Geoffrey Chard'a sympa-

thetic Kurwenal bas tha right manner, not quile the right baritone: lesser parts are only adequately filled. in the pit, a more frequent re-course to barking than I recall The production seems to me one of the most intelligent attempts to scale this impossible insurmountable Everest of in any previous Remedios Weg-ner portraval. Yet it remains a noble achievement for all that, wholly individual in its blend of manly frankness and seriousness (no Vickers-like searing agonies here), intensely lyrical an opera in its recent theatrical history. Darkness prevaila; the stage is filled by a large borseshoe-sbaped permanent set, angled on a diagonal (a kind

lights and projections—in Act 2 and at the opera'e end these tatter develop starscapes whose radiance rises or falla in re-sponse to the immediacies of

the sung word.

In other words, producer and designers heve attempted to play out the action in the characters' own "inner world"—what bappens inside them becomes the scene itself, and moments that aeem initially puzzling or in direct contradiction of the libretto (such as the direct meeting of Tristan and Isolde during her narration) are quickly discovered to make new sense within that enclosing theatrical prescription. There is a great coup at the end of the love duet, as the starscape drops like a torn curtain to expose harsh atage lights—a momenl of purest theatricality that instantly catches the many levels of audience experienre at this point in a single, spell-binding Image. Altogether, I have never before been made so aware of so many layers of thought and philosophical apeculation above and below Wagner'e music.

It is a production open to objection on several counts. The narralive directness that should anchor the performance is intermittently lost (prosaic English minds will wonder how and why Tristan survives ao long on such a hard, bare surface). The production style does not go for, does not permit, the enguling romanticism that should be no less part of the Tristan experience; to some eyes its textures and colours will no doubt seem slightly dated-70s, if not actually un-pleasant. And the dramatisation for the eyes of instrumental preludes thal should be for the ears alone is unforgivable. With a lesser Wagner conductor than Goodall in charge, the insights of this production might indeed appear to be wholly comparable with others in feeling if no longer consisof the past. String playing tently so in the actual sound.

The ENC has had the luck to well as those of lyrical persuade Johanna Meler, aliridescence; the weave of wind ready known to British audi
snoe-snaped permanent set.

Snoe-snaped permanent set.

angled on a diagonal (a kind of crater occupies its centre in might indeed appear to be appear to be appear to be a spiral). The whole opera is these circumstances they add up exposed lo surrounding spotto something of a revelation,

The Power of the Dog/Hampstead

Michael Coveney

tells us, all decisions are now made by committee. Judging hy Howard Barker's new play, which hap-pens, in part, to be about Stalin, an autocratic iron fist might not ha such a bad idea after all.

Following an entertaining Yaltaesque cabarel with Churchill blalhering on at the chunky Georgian through a pair of discreet interpreters while a Glaswegian comedian fails to raise a laugh, except by accident the piece declines into an almost impenetrable journey through the Polish Plains.

Here, a Hungarian former fashion model is collecting pictures of Nazi atrocities, accompanied by a Romanian Jew. This Ilone is also in search of her sister's murderers. I have always felt that Mr I have always fell that Mr Barker is a curiously imitative playwright, but he does keep you on the edge of your seat, even with bad writing. And he has, over the past 12 years, written many fine plays. This is not one of them, The last Joint Stock Barker and the product of the product of the past 12 years, written many fine plays. This is not one of them, The last Joint Stock Barker and the product of the player.

Joint Slock no longer has an was much better, and last year's artistic director, so a pro-radio play. Scenee from an gramme note at Hampstead Execution, better still.

The harpsichordist Kenneth to pass on to the brilliantly Gilbert, established himself a fluent Corrente that followed it considerable while ago with his Everything was notably lucid. incidents from history and art and stirred up a fine old potage of theatre that al least related

lo contemporary perceptions of the world and our view of it.
This new play throws out, in
a series of mildly incendiary
scenes, ideas of personal
revenge and public grief, the
recording of history on film and In pholograph, all with 0 pinch of bestial sexual aggression. It remains, however, an in-coherent morass of vaguely related dramatic propositions, none of them very pressing.

Kenny Ireland's production combines individual sharpness of character with an overall fog-

giness of purpose, the action sci hy deaigner Roger Glossop in a hy deaigner Roger Glossop in a morgue-like laner sanctum of the Kremlin which translated on chords in the toccata that easily into the Polish desert.

Saverman'e llona the was swift, poised moves briskly through the straggling ranks of the Red Army to a final meeting with the source of her woes. Philin McGough's bullet-headed Stalln nol one of them. The last Joint receives her, as he does every. Allenmandes was indecisive in Stock Barker project, Victors, one else, with killing deference. effect, and it was rather a relief

David Murray

he has explored the repertoire for his Instrument most assiduously—Rameau, Handel, menl itself, which lent itself over the years to a variety of design and construction that makes the modern pianoforte seem dully standardised. Last night be offered Bach and Scarlatti (this year being the tricentenary of each) on a handsome blue and gold modern replica of an antique barpsi-chord, sonorous and well-balanced hut plausibly balanced hut plausibly authentic in tone, Gilbert adopted very different etyles of address for his two composers. Of Bach he played the Sixth and Fifth Partitas: movements he was swift, poised

and literal, content lo expound the music with impersonal panache. Some rhythmic ex-

perimenting with one of the

Each of these last plays took Couperin recordings. Since then and the final Passepied and Gigue in the Fifth partita had

as much grace as glitter.

After the interval came nine Scarlatti sonatas (six in pairs, as is geoerally thought lo have been Scarlatt's conception, and a further trio which shared not only the key of D but bursts of Spanish colour in harmony and rhythm as well as frank guitarimitation). There the per-former allowed himself any amount of imaginative licence, above all in diction. Phrases were studded with cunning hesitations, suggestive emphases, sudden springe; the bold general character was eurely right, though in a couple of sonatas I felt that the continuity of the music was almost lost under the wealth of local titivation - 2nd is no semiguaver run in Scarlatti meant to sound measured, rather than a dizzy swoop from one place to another remote one? But there were teasing rewards in every piece, and most of them — above all the trio in Spanish hues — were clear successes for Scarlatti and Gilbert alike,

The Diary of a Scoundrel

Michael Coveney

As Gogol's The Corernment As Gogol's The Government Inspector opens at the National this week, the Orange Tree opposite Richmond Station comes np with a bright and breezy complement: Ostrovsky's 1888 satire in which a scheming lampoonist, Yegor Gloumov, sets out to keep a scurritous diary while ingratiatting bimself with the Muscovite society. self with the Muscovite society be despises. He attaches himself to a pompous civil servant, seduces married women, and lays siege to the wealthy niece of a sanctimonious entertainer of drunken pilgrims.

Rodney Ackland, presumably the one he produced during the war-time mini-glut of Russion drama in London. Today, all we know of Ostrovsky, a truly prolific pleywright, are The Storm and, thanks to the RSC, The Forest. This invigorating comedy is in the mould of Griboedev end Gogol, but its resolution is wholly original. The scoundrel is uncovered by bis victims and exposed by them as a fraudulent leech. He in turn pumps np his righteous chest and rejects them, rather as Coriolanus banishes Rome. Peter Rowe's production handles this climax a little bastily and the play ends with bump.

The rest, though, is fine and no undue allowance has to be made for the inevitably exiguous budget or the oppres-sive intimacy of this puh attic. Yegor is taken np as a speech writer in his conspiracy of fawn-lng exploitation and kisses his patron's wife robustly on the lips to the accompanying explo-sion of a Polovtsian Dance. Paul i Bradley, curly-haired and baby-

Shaffer would have us suppose

In Lucio Sillo, an opera wbich

Mozart wes commissioned to write for Milan at the age of 16,

be displays not merely a com-

mand of current musical forms

and dramatic devices, but a boldly individual way of using them. While some of Mozart'a boyhood symphonies merely suggest a precocious exchange

does far more. Indeed the ricb-ness overflows, particularly in fully orchestrated recitative: It

greater aharpness and economy

The score of Lucio Sillo—an opera about the Roman dictator

-as a co-production between La

because of the acceptance (even, finally, at the conserva-tive Metropotitan, New York) of

life returned to a similar theme

faced, plays Yegor with the hlazing deceitfulness of Moliere's best hypocriles, with Philippa Gail excellent as his

The voice is no longer fresh:

there was, even with this most vocal " of Wagner conductors

Pollippa Gail excellent as his vain and willing sexual prey.

The gallery of Moscow guils and politicians is sharply drawn by a doubling-up company: Frank Moorey particalarly incisive as a decadent literato with on odd resemblance to Christopher Logue; David Timson underweight but suilably huffy and puffy as the flattered lost "Uncle" whom Yegor lampoons as a "hippo"; and Jan Carey switching to the maidenly religious aunt who The English version is by wishes she had o boy just like blm. For all that, however, the

> only performance which really catight 0 mond of authentic savagery was Peter Guinness's as o moveable servant. At the third act retreat, he announces the aunt's callers with steadily deepening disdain, reporting an unholy fracas in the kitchen and the arrival of a particularly dubious pilerim, "a proper Hungarian, the sort who sella mousetraps," The line is not inherently funny, but it finished the eff. I read that the sort who sella mousetraps." then capoed hy another which I swear Bill Fraser would give hia right erm for. An enjoyable revival, then, and another hint of unmined riches. However the National may do Gogol, they can surprise no-one with the

Marti Webb in 'Cats' Marti Webh will take over the part of Grizabella in Cots for a 12-week season from February 4.

Cinderella/Covent Garden

Clement Crisp

Whal Ashlon balleis need in Cinderella at the end of last performance, above all, is a week. Scènes de Bollet, has lost an essential chic; the wit of A Wedding Bouquet can appear mere larkiness; Fille's pastoral charm looks automatic; the revariations, that should be portraits of varied and delightful temperature. ful temperament, more like tesl-pieces in any of those ballet competitions thal litter the dance-world like provincial

The truest guides to Ashtonian interpretation in Cinderello, as in every other in work, are Antoniette Sihley and Anthony Dowell, who provide aensitivilly, understated elesd-f that combination of that combination of ariously away, are now musical sensitivity, understated belaboured and unfunny. The

circuses.

Lucio Silla/National Opera, Brussels

radiance of feeling which are the emblems of good Ashton dancing, with the choroographic atructure of the dance ever savoured. This last quality—rehearsed with an eye to atructure of the dance ever cast from strength, and savoured. This last quality—rehearsed with an eye to where the dancer comprehends Ashtonian niceties, Cinderello wbat the choreography is doing must, al its next outing, do

sense of style. Given that Ashton
Penney, with ber exquisite
the dance a

Is the founding figure of our physique, gave the dance a creamy ease which made the lt shoold not be too exigent to expect that at Covent Garden Mark Silver was a suitably enhis works look correct in raptured Prince. Friday night's manner, if nol always inspired debutants, Karen Paisey and In Interpretation. Yet in recent years the erosion of Ashtonian look off from the exposition of the company of t atyle has seemed to me the the steps to emotional or lechni-worst disservice the company cal delight in the work. The could pay 10 0 man whom 11 most satisfying dancing came owes so much. That masterplece, from the two Jeslers. Slmon Scenes de Bollet, has lost an Horril and Simon Rice, both striking sparks from the choreography, while alone among the season Fairies, Fiona Chadwick found a shape and dynamic purpose to her

the greatest problems for today's incumbents. These two grotesques ere at present either brassily vulgar or, with Friday'a newcomers — Jonathan Bur-rows and Michael Crookes—only mildly comic. Much of the bumour is careworn, and incidents which the great originals. Asbton and Helpmann, threw lightly and hil-

and delights in revealing its honour to its choreography. felicities — was largely absent Otherwise a major ballel will in two performances of fall into disrepule.

Arts Guide

Music/Monday. Opera and Ballet/Tuesday. Theatre/Wednes-day. Exhibitions/Thursday. A selective guide to all the Arts appears each Friday.

Jan 25-31

Music:

louvel Occlestre Philhermonique and Radio France Chair conducted by Andrew Melter: C.P.E. Bach, J.S. Bach (Wed), Saint-Louis des In-valides Charch (5341316).

J.S. Bach (Wed), Saint-Louis des invalides Chanch (324 1316).

Orchestre de Paris, sondhaned by Myung-Whun Chang with Katia and Marielle Lebeque, planos: Beethoven, Dussek, Rodaly (Wed, Thur).

Salle Piepal (563 6673).

Eric Heidsleck, plano, Veronique Diotochy, soprano, Jean-Pierre Arnand, oboe, Bernand Thomas orchestre; J.S. Bach (5.30pm).

Evgueni Nesterenke, tess, Orchestre National de Lyon conducted by Serge Baudo: Schänberg, Sibelius, Operatic Arias (5.30pm). Both corcerts on Monday, Thir-Chatelet (233 4444).

Ensemble Orchestral de Paris conducted by Michel-Corboz with Lausanoe's vocal ensemble: Bach—Christmas Orstorio (Mon): Salle Pieyel (563 6873).

Paris Opera coloists, Herre Lemiloch, violin solo: Bach, Brandenburg concertos (Tas): Salle Fayart-Opera Comique (236 0811).

Daniel Sarenbolm, piano: Beethoven Sonatas (Tue): Salle Pieyel (563 8873).

(563-8673).
Imadeus Quartet: Beethoven String
Quartets (Tuc, Thur): Theatre des
Chaups Elysées (723-4777).
Irchestre National de France conductcd by Emmanuel Krivine, Julia Migenes-Johnson, soprano: Gershwin (Wed): Theatre des Champs Elysèes

Alban Barg Quartet, Mozart, Hauben-spick-Ramati and Schubert. Kon-zerthaus Schubert Saal (Mon). akura Yamada, piano. Mozart, Beethoven, Faure and Schumann. Bösendorfer Sasi (Mon). (656651). Ensemble Musica Antiqua conducted by Bernhard Klebel with Konrad Ragossnig, Dowland, Morley and Hollorne. Palais Liechtenstein

leann String Sextet, Bach, Mozart and Brahms, Konzerthaus Mozart

London Symphony Orchestra conducted by Andre Bernard with Olivier Gardon, piano, Brahms and Nikisch. Barbican Hall (Thur).
Calcage Symphony Orchestra conducted by Sir Georg Solti. Shostakovich and Bruckner. Royal Festival Hall from?

(Thur).
Inglish Chamber Orchestra conducted
by Sir Charles Mackerras with Cecile Ousset, piano. Rossini, Beethoven and Schubert. Queen Elizabeth

London Philharmoule Orchestra conducted by Riccardo Chailly with Ken Noda, piano and David Nolan, violin, Rayel and Chopin, Royal Festinal Ray (1982) (1982) tival Rall (Tue). (928319t).

Royal Philharmonic Orchestra con-ducted by Yuri Temirkanov with Pe-ter Donohoe, piano. Prokofiev. ter Donohoe, piano. Prokofiev. Rachmaninov and Rimsky-Korsa-kov. Barbican Hall (Tue). Orgo Bolet, piano. Debussy. Queen Elizabeth Hall (Tue). (9283191).

London Symphony Orchestra conducted by Andrzej Panufnik and John Georgiadis with Carlo Curley, organ. Albinoni, Panufnik, Handel, Elgar and Poulenc. Royal Festival Hall (Wed).

Academy of St. Martin-in-the-Fields directed by Kenneth Sillito, with Maurice Bourgue, oboe. Handel, Albinoni, Bach, Bellini and Verdi. Queen Elizabeth Hall (Wed).

Northern Stafonia conducted by Richard Hickox with Janet Baker, mezno-soprano. Mozart, Berlioz and Beethoven. Barbican Hall (Wed).

Beethoven, Barbican Hall (Wed).

Milan: Teatro alla Scala: Violinists
Paolo Borciani and Elisa Pegreffi.
Tommaso Poggi (viola) and Luca Simoncini (cello) playing Bach Quertetts (Mon). (80 91 26).
Rome: Teatro Ghione: Via Delle Fornaci, 37: Clementi, Evangelisti,
Hindemith and Debussy with the pianist Alberto Pomeranz, cellist Adio
d'Amico and the flautist Monica
Berni (Mon). (637 2294).
Rome: Teatro Olimpico: The pianist
Andrea Lucchesini playing Schumann, Beethoven and Brahms. Wed.
(38 017 52).

NETHERLANDS

Arnhem, Schouwburg. Beaux Arts Trio. Mozart, Schumann, Ravel (Mon). The Gelders Orchestra under Guido Ajmone-Marsan, with Her-man Hopman, trumpet. Dvorak, Hummel, Beethoven (Tue). (422741). The Hague, Diligeotia. Members of the Hague Philharmonic in an evening of chamber music. Samuel Rousseau, Tournier, Smyth, Be thoven (Wed). (454308). trecht, Muziekeentrum Vredenburg. Recital Hall: bry Gitlis, violin, and Michel Samson, viola. Mozart, Mar-

New York Philharmonic (Avery Fisher): Klaus Tennstedt conductir Bella Davidovich, piano. Beethov Drorak (Tue): Zubin Mehta condu ing, Eva Marton soprano, Peter Hof-mann tenor, Martii Talvela bass. Wagner: Die Walkire Act 1 (Thur). Lincoln Center (8742424).

WASHINGTON

National Symphony (Concert Hall):
Mstislav Rostropovich conducting,
Jean Pierre Rampel flute, Lucy
Shelton soprano. Handel, Bach, Vivaldi, Laderman (Tue): Mstislav Rostropovich conducting, Matti Salminen bess. Oratorio Society of Washington directed by Robert Shafer.
Sibelius, Mussorgsky (Thur). Kennedy Center (254 3776).

TOKYO

Yomhuri Nippou Symphony Orchestra, conductor: Yoel Levi, piano: Hiroko Nakamura. Debussy; Rachmaninov, Mussorgsky: Ravel. Osef Nenkin Kaikan (Shinjuku). (Wed).

(270174).
Tokyo Symphony Orchestra, conduc-tor: Kazuyoshi Akiyama, Messinen Turangiala-Symphonie for piano and orchestra. Tokyo Bunka Kai-kan. (Tue). (3826764).

Arthur Jacobs

Mozart continues to astonish, of Roman statesmanship and Sylvein Cambreling as musical production, the Brussela verif not in quite the way Peter self-sacrifice,

casts Constanze's music in a the second act ends, similarly aimilar context in The Seraglio after a choral scene, with the At Brussels, this role of a opera's only trio—the dictator married beroine was nobly and and the married pair confront-thrillingly sung by the Italian-American, Lelle Cuberli. A atooss of dramatic architecture work demanding four elngers (with a plan of tonality to of first-rate cotoratura accom-match) are displaced by this plishment is indeed aplendidly cast here.

is as if maturity was to bring not greater resource but a But where is Rome? In Richard Peduzzi's designs, with costumes by Jacques Schmidt, the precise locations and the classical adornments apecified sudden changes of lighting or by the libretto are absent by other contrivance. ")Parto, opera about the koman dictator Sulla—has not remained totally neglected. Some isolated modern revivala bave been supplemented by two substantial recordings. But to re-launch it on the present ambitious scale by the libretto are absent. Against a grey background like Against a grey background like a stone wall, soloists and cborus are alt in black as though out of Don Gioranni. Of course the "Roman" action is a metaphor standing for the 18th-century ideal of the benevolent ruler, but is done the metaphor helps —as a co-production between La Scala in Milan, the Théâtre des Amandiers at Nanterre in rentrat France, and now the National Opera to Brussels—is to state a bold claim for its values. Our decade is indeed more receptive to such a claim because of the acceptance. hut to drop the melaphor helps not at all, and the uniformity of clothing and drabness of scenery must increase the listener's temptation to see the whole as an undifferentiated parade of song with the mini-La clemenzo di Tito, in which Mozart at the very end of his

But the major error of Potrice Chèreau as stage director, with the acquiescence of

elf-sacrifice, director, ie to chop Mozart's Reminders-in-reverse of the careful three-act atructure into mature Mozart are indeed to be found in the boyhood opera. Faced with the dictator's sexual entry, with a duet of reunion importunities and threats of cruel death if ebe refuses, the heroine and the busband Giunla's definant response forecasts Constanze's music in a similar accordance of the careful three-act atructure into two. The original first act ends, after an impressive choral entry, with a duet of reunion (the opera'a only duet) between the heroine and the busband whom she has thought dead. match) are displaced by this production, the interval inconaequentially occurring after a

Chéreau achieves aome affecting interaction of characters, but is ready to disfigure it by m'affretto" einge Guiola, when for inner reasons ahe is not able to depart and hasten: here, this is crudely (but presumably hy intentioo) symbolised by the train of her dress being trapped between the blocks of the scenery. At the very of the production, the action does not cease with the music; in palpable minutes of allenre, the minor characters depart with expressions of wonder at what will bappen, now that the dictator has abdicated his power.
As if Mozart were not eloquent

Like the Milan staging of the day'e opening night.

production, the Brussela ver-sion presented Anthony Rolfe Johnson as Silla. He did im-pressively in a part under-written by Mozart (whose original interpreter lacked capability) and over-activated by Chéragy. by Chéreau. Ann Murray was an accomplished Cecilio, though the female einger of an 18th-century male role encounters almost inevitable difficulty in combining pathos and manli-ness. Miss Murray'a lower notes now auffer at the expense of her higher, ao Mozart'a in-tensity of contrast (low A-natural jumping to A-flat nearly two octaves ahove) suffers too. Admirably sung, admirably characterised sup-port came from Britt-Marie Aruhn as Cinne (another male role) and Christine Barbaux as Celia.

The subordinate role Aufidlo was almost entirely cut (there were some other cuis, not objectionable) from this very long score. The orcheatral playing under Cambreling's careful direction was satisfac-tory, though not achieving the finesse I expected in an opera-house which bas made such a speciality of Mozart under Sir John Pritchard and Cambreling himself. That the Bruxellois took Lucio Sillo as a high point of their season was aignalised by the presence of the King and Queen of the Belgians at Tues-

FINANCIAL TIMES

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The takeover fever

RARELY has the London stock lation which leads to bad cormarket buzzed with so much porate decisions.

The surge of takeover activity have so many major companies

not a healthy phenomenon.

To some extent the same forcea are at work in the U.S., but there the emphasis today is mainly on individual preda-tors who are out for a quick killing. American conglomer-aces — perhaps because Wall Street's memories of the 1960s are sharper—do not have the glamorous rating which London

Whereas a few years ago, in tess hullish stock market conditions, diversification into unrelated areas would have been regarded negatively by inves-tors, now it is often seen as a tors, now it is often seen as a sien of strong management. The move by BAT Industries into financial services is one example. Ironically, the professionals of the City of London are still suspicious of mergers within the financial community itself — as Mr Jacob Rothschild and Mr Mark Weinberg found when they attempted to build a conglomerate in financial services last spring. Just wby the a conglomerate in inancial services last spring. Just wby the stock market should believe that Mr Weinberg's company, Hambro Life, can fit more comfortably into a tobacco empire than into a financial group is not at all clear.

There is, of course, nothing wrong with diversification in itself. Some companies are very successful at managing a portfolio of husinesses in unrelated industries. Equally a market economy needs acoulsitive companies which are looking for underutilised and undervalued assets. As long as these valued assets. As long as these marauders have the financial and human resources to put the assets to better use, they can be a force for greater efficiency. The danger as happened in the be a force for greater efficiency, are bad, when the original The danger, as happened in the creator fades from the scene or 1960s, is that the takeover loses bis touch, the elaborate fashion can go too far and par-structure which he built can ticipants in the marker are turn out to be dangerously caught up in a fever of specu- fragile.

The surge of takeover activity have so many major companies been identified as targets. It is not a healthy phenomenon.

To revived anxieties that fin-ancial systems like that of the U.S. and the U.K. in which the stock market plays a large role, are too heavily geared to the sbort run. The patient corporate builder, investing for the long term, is too dull for the eager fund manager who wants to hoost hig portfolio performance over the next quarter. Institu-tional investors lack the motiaccords to companies like BTR and Hanson Industries. Moreover, It is not just the established takeover specialists which enjoy the London market's favour. A merger lacking ket's favour. A merger lacking in apparent logic, like that hetween P&O and Sterling Guarantee is received rap meanwhile can look forward to earning fees from the eventual break-ups of the glants, just as they prospered from the process of bullding them up.

Whether the system itself is seriously flawed is questionable; good management does not have to he of the "go go" variety to receive the stock market's support. What seems to be be-youd question is that two important lessons of the past 20 years are in danger of being

One is that at least half the mergers which take place fall to achieve their promoters' expectations. Success is least
likely when the acquirer ventures far from the kind of
businesses which he understands and is good at. Making a merger work is very much more difficult than the takeover transaction Itself.

Second, high flying conglo-merates—not all of them, but enough to counsel caution— bave a habit of coming down to earth with a bump. This is partly because successive takeovers need to be bigger and bigger to feed the appetite for growth so that the group be-comes unmanageable. The un-scrambling of ITT, the classic multinational conglomerate, is a reminder that, when times

Europe's goals in space

IN THE past few years, outer due to enter orbit in the early space has ceased to become 1990s. something simply to wonder at. It has instead become important Western Europe a share in a

craft for radio messages; gov-ernments operate weather and panies; while space hardware is of crucial importance to military forces. which earth-mapping satellites to give a vital service to private commilitary forces, which since 1958 have put into orbit some 2,000 vehicles (two-thirds of all the satellites launched) for jobs such as communications or

The U.S. and the Soviet Union, the major powers in space technology, have seen their leadership challenged in the past decade by countries such as China, Japan and India, all of which have their own launch vehicles and fledgling space industries. Western Europe's response has come in the space programme in the U.S. form of the Paris-based European Space Agency, an 11nation body set up in 1975 that
co-ordinates the continent's The National Aeronautics

and Italy, has had some success in promoting the \$750m development of Ariane, a satellite launch vehicle based on a conventional, expendable rocket.
Ariane is now sold by Arianespace, a company controlled
mainly by French interests, which has an order book for launches worth some \$650m. The ESA has also paid for work such as astronomy that has kept Western Europe abreast of developments in important areas of technology.

Crossroads

The agency-or rather the governments that control itreaches an important crossroads at a meeting this week in Rome when it is due to decide \$700m. The extra money is due

This last project would give for very practical reasons to a programme that could greatly host of husiness and government organisations.

Communications and TV From work in the space station Communications and TV From work in the space station companies regularly buy or rent space satellites as relay relevant techniques, in arreads such as production of materials such as production of materials in low gravity or monitoring

> of the \$100hn or so that the U.S. government has spent on space technology over the last 25 years has had a direct effect on the creation of new. wealth-producing industries (in areas such as satellite communications, solar-energy devices and rocket motors) whose impact has been far wider than anyone

space programme in the U.S.— where total government spend

The National Aeronautics and Space Administration—the efforts in space activities.

The agency, whose biggest U.S. civilian authority which is paymasters are (in order), ESA's rough equivalent but France, West Germany, Britain which has a hudget 10 times as which has a budget 10 times as large—tends to favour grandi-ose projects that bave a habit of consuming large sums of money. As a result, it has come in for criticism, notably from Congress's Office of Technology Assessment, which said in a report on the space-station pro-ject last year, that smaller programmes, if properly thought out, could yield useful results

at less cost.
On the space station, for instance, the OTA thinks that Nasa is being too ambitious in proposing a scheme that is de-signed to do a great variety of joba rather than to meet a few specific objectives.

These are thoughts upon which the European ministers ought to dwell during their discusaions this week. Although they probably will eive the overon a strategy for the next 10-15 all go-ahead to Columbus, they years. Technology ministers representing the member states marking funds for the prowill consider a proposal to gramme beyond the \$50m or so increase by 50 per cent the required for a two-year feasl-agency's annual budget of about bility study on the project. This to go mainly on two projects, ing space in which to work out which could each cost some the goals that Western Europe \$1.7bn over 12 years: further would like to achieve from would like to achieve from development of Ariane so that space technology—and the ex-it can lift heavier payloads, and tent to which a aignificant parit can lift heavier payloads, and tent to which a aignificant partie construction of a module, ticipation in the U.S. scheme to called Columbus, that will plug build the apace station will into the \$8bn U.S. space station, satisfy these goals. ipending demands of the second World War, income tax in the UK was paid only by an affluent minority: in 1939 only about a fifth of the working normalistic was troubled. working population was troubled by direct taxation. The Thatcher Government could, if it chose, recreate this attractive fiscal climate-without swingeing cuts in public expenditure. The key

is one of the most logical levies ever devised: value added tax (VAT).

VAT, following the sharp increase in its rate to 15 per cent in 1979, is already an effective to 15 per cent in 1979, is already an effective to 15 per cent in 1979, is already an effective to 150 per cent in 1979. live tax: it pulls in about £18bn a year, more than half the £34bn yleld of income tax. But it would be quite feasible, over the next decade, to boost VAT receipts (in 1985 pounds) to about £40bn. Most, but not all, of this extra revenue would be available for income tax cuts.

The doubling of VAT receipts in real terms, and the relegation of income tax to the role of a relatively minor levy, could be

achieved in two steps.

The base of VAT could be substantially extended. At present, little more than half of consumers' expenditure is subject to VAT; there is no compelling reason why the eligible fraction should not be at least 80 per cent. • The rate of VAT could be ralsed in stages to, say, 25 per

The extension of the VAT base to cover everything except housing, construction and one or two service industries, would raise £7hn. The increase in the rate to 25 per cent, on this enlarged base, would bring in a further £16bn.

This scheme would achieve what Government Ministers tend only to talk wistfully about: a substantial shift from taxes on earnings to taxes on spending. But it would attract two apparentl serious criticisms. It would be dismissed as both highly inflationary and highly regressive "—meaning that It

The rate of VAT could be raised to 25 per cent

would inevitably shift income from the poor to the rich. Neither objection is nearly as telling as it might sound. The worry about inflation is a legacy of the summer of 1979. The sudden rise in the VAT raie from 81 per cent on most goods to 15 per cent did help jerk inflation bigher. But there were several special factors at work.
Rocketing oil prices, huge
public sector pay awards and a track record of double-digit inflation during the 1970s created the worst possible environment for a switch from direct to indirect taxation. Equally important, the switch was much too sudden. The real receipts of VAT could be doubled over 10 years if the taxation were limited to about £2bn (in 1985 pounds) a year. The annual increase in retail prices would be less than 11 perprices would be less than 14 percentage points—less than the impact of a tplcal Budget.

tion is also misplaced. At financing. present, VAT la a slightly pro-gressive tax: the average rate paid rises with income.

Critics are right to point out beneficial rise in saving and battle-line but created a new that if blg items such as food investment in the UK in the one: Is the impovement to an

UK TAX REFORM

Why VAT makes more sense

By Michael Prowse

come.

Provided the receipts from broadening VAT or increasing its rate are used to raise income tax thresholds and to increase social security benefits, it should be possible to protect the poor.

Mr John Kay and Mr Evan Davies of the Institute for Fiscal Studies' show in a forth-coming paper how the VAT base can be extended and the pro-gressivity of the tax system simultaneously enhanced. In the IFS proposal (which does not consider the question of raising the rate of VAT) the cash raised by imposing VAT at 15 per cent on commodities currently zero-rated is used to pay for a 19 per cent rise in tax thresholds and child benefit and to per cent increase in pen-

The table shows the results. The table shows the results. The net effect is that households with weekly incomes of less than £125 are better off while households receiving £175 or more are worse off. The low paid, those with children and paid, those with children and those on henefit gain more, respectively, from higher thresholds, higher child benefit and higher social security payments than they lose from the broadening of VAT to things like food and fuel. Of course, with such a crude form of compensation, some household types, for example single pensioners, are unequivocally worse off. But more precise compensation more precise compensation could be devised if the scheme

became a realistic prospect.

The extension of VAT and
the raising of its rate are desirable for two main reasons. The underlying rationale in each case is fiscal neutrality—the doctrine that taxes should not unnecessarily interfere with personal or corporate decisions. • Any income tax interferes with economic decisions in a fundamental way: the trade-off between current consumption and future consumption made possible through saving and investment is distorted. The taxation were limited to about possible through saving and fight (in 1985 pounds) a year, investment is distorted. The Tentative steps to extend the annual increase in retail effect of taxing the return on VAT, such as those made by saving, which is made out of Mr Nigel Lawson, the Chancel-taxed Income, is to present ior, in the last Budget have in savers with a post-tax return some respects made VAT even which is well below the yield dottier. Hot takeaway pizzas sequences for income distribution of the investment they are are taxed but not pissaz bought.

and fuel, which figure heavily medium-term. It would be a original or additional construc-in the budgets of the poor, were significant step towards one of tion?

aubject to VAT, the tax would the main aims of the Meade become regressive. But the progressivity of an gressivity of regressivity of an individual tax is of little consequence: what matters is the economic system in high levels

The broadening of VAT as modities makes so much opposed to increases in its rate, administrative and economic is desirable in its own right as sense that it is hard to underastep towards fiscal neutrality stand how special interest in the taxation of commodities. groups have been so successful The present, baphazard taxation of only about 50 per cent of consumer spending results in blg distortions: the Government

is mainly because we start from such a distorted tax base. It is true that small deviations can-not cause much loss of efficiency and it is undeniable that if a particular industry is examined in isolation an apparently strong case for an

overall impact of the tax and of consumption rather than on benefit system on personal income.

One overall impact of the tax and of consumption rather than on what they put into the system through their savings and enter-

is, in effect, arbitrarily en-bution dealt with above) are couraging the production and sometimes cited: either value consumption of some items but The goal of fiscal neutrality may sound obsessive but this

exemption can often he made, ing and lending rates) which EFFECT OF EXTENDING THE VAT BASE AND RAISING TAX THRESHOLDS AND SOCIAL SECURITY BENEFITS

ngle person	Up to 55 —0,02	55-85 -0.07	125-175 t.18	250-400 1.68	6400 -2.52	All Incomes —0.75
arried couple, vo children ngle pensioner	-3.02	3.00 -3.46	~1.00 -4.43	-3.04 -5.65	-6.16 -6.52	-7.18 -3.28
I households	1.28	1.60	-0.30	-1.13	-3.35	0.01
					Sec	urce: IFS

pressure for further even less justifiable exemptions and the result is an unacceptable distor-

tion of economic decisions.

Mr Davies and Mr Kay Illustrate the extraordinary capriciousness of VAT when they point out that oranges but not orange juice, childrens cloth-iog but not perambulators, and books and magazines but not theatre tickets are zero rated for VAT. "Why are French lessons exempt if provided by Eton, or Madame Fifi, but not by Berlitz?"

in supermarkets and heated at A switch from direct to in-home. The extension of VAT direct taxation reduces this from home repairs to home imdistortion and could result in a provements has eleminated one

VAT purposes.

But this is not a fundamental difficulty. Value added is, by definition, the sum of wages and profits and this is obtainable in all industries from companles' reports and accounts. VAT could be collected from financial service companies much as corporation tax is collected.

Gross household income per week (£)

There is a further snag: financial services are exempt from VAT under the terms of an EEC directive. Even this is not quite the telling objection to long-term reform claimed by Treasury officials. EEC law is usually cited as a reason for doing nothing when a national government has domestic reasons. government has domestic reasons for inaction. Why are Treasury mandarins not already In Brussels putting the case for reform?

ticality has a little more force At the end of the day, period in the case of housing and con-Britain and many other indusstruction. Indeed, Mr Davies and Mr Kay are sufficiently wor-



Obstacles to fiscal reform: Margaret Drabble, Hammond Innes, Lady Antonia Fraser and Gyles Brandreth in a recent protest

ried by the problems — principally the fact that assets made before the introduction of VAT The uniform taxation of com-(the hulk of the housing stock) would be exempt from the laxnot be a satisfactory way of taxing these items. in defending their privileges.
Two main arguments against
the imposition of VAT (hesides
the worry about income distri-This is an unusual admission of defeat by the IFS and may not be warranted. Why could not VAT be levied on a measure of the annual consumption of housing (both old and new) by home owners? After all, the

added would be impossible to measure or the commodity in question is particularly worthy. Financial service companies— Financial service companies—banks and insurance brokers for example—bave tended to shelter behind the claim that it would be impractical for them to pay VAT. It is true that banks earn most of their profils through an interest rate turn (the difference between borrow-

1963 in order that Schedule A income tax could be levied on The argument that some commodities should be exempted from VAT because they are worthy or meritorious is even weaker than that of impracticalty. How can anybody seriously maintain that private health and education should be exempt from VAT, especially when good public sector substitutes exist? Why should burial and cremation be taxed less heavily than other services?

imputed income from home ownership was calculated until

Lady Antonia Fraser. Philin. Larkin and Sir Andrew Huxley, the president of the Royal-Society, may not like it but their argument about the unique qualities of books is no more convincing. Even if it were up to the Government to decide what is worthy, help is best provided, if needed, by

specific subsidy. Quite apart from the advan-tages of fiscal neutrality, why should taxpayers be asked, through the zero-rating of pub-lishing, for VAT, to subsidise Mills & Boon fiction or soft-core pornography? The fact that historical biography, poetry and scientific research will be helped in the process is hardly

To claim, as some serious economists do, that books because they have a value to the community over and above the benefit to the individual consumer is no more convincing. Such a contention would also justify a concession for jogging improving people's appearance for a really significant reduc-these benefit the community tion of direct taxation involvas well as the individual The argument about imprac- purchaser.

trial countries rely to a quite disproportionate extent on

direct taxation not because there are serious obstacles to n massive increase in indirect taxation but because politicians and civil servants lack the energy and ingenuity to do anything about a tax system, which like Topsy, "just grow'd." The reliance on income tax was not planned; it just

The reliance on income tax was not planned: it just happened. The case for taxing spending is not invalidated by worries about inflation, income distribution or the supposed impracticality and unfairness of extending VAT. But a substantial switch to indirect taxation will not happen of its own accord—it must be planned.

The Thatcher Government, with the medium-term financial strategy, has recognised the need for a long-term view in macroeconomics. It could show

macroeconomics. It could show the same measured approach in

Why should burial be taxed less than other services

coming Budget, Mr Nigel Law-son, the Chancellor, could, for example, set a series of mediumterm goals for tax reform.

: Fiscal change has to occur in a slow and carefully con-trolled manner if unpleasant side-effects (for instance tho inflation sparked off by the 1979 VAT increase) are to be avoided. The plea, for example by newspaper proprietors, that the extension of VAT would cause bankruptcy and hardship is not an argument against ex-tension as such but it does underline the importance of a measured approach. . . .

aller

If a substantial switch to in-direct taxation is to be contem-plated, the first priority must be the broadening of the VAT base. Until this is achieved, any increase in the rate of VAT would exacerbate the capriclousness of the tax. But onco a fully comprehensive base is ing, perhaps, the doubling of VAT receipts over a 10-year

* Extending the VAT Base, by E. H. Davis and J. A. Ksy, Fiscal Studies, February.

Saba's broad church

ICI knew it was getting one of Japan's best-known husiness-men when it persuaded Sboichi Saba, president of Toshiba, to join its board as a non-executive

What it may not have appreciated was that it was also acquiring the services of a rare breed of Japanese—a Presby-terian. Saba, aged 65, who has been Toshiba's boss for the last 44 years, is the son of a Preshyterian Minister and himself serves as an elder of the kirk (the Scottish overtones persist) in Tokyo.

Though, in typical Japanese manner, he has been a one-company man all his working life there are other things about Saha, besides his Presbyterianism, which do not conform to the national stereotype.

While most Japanese cor-porate heads tend to be generallsts he has steadfastly remained true to bis discipline, engineering, and says he is an engineer through and through. Recently Saba, who speaks excellent English, learned in America, has been expressing greater interest in Britain. This is partly a result of Toshibo's UK investments, 1t may also owe something to the



"Hey, Lord Stockton's speech is on Top of the Pops

Men and Matters

forged with the British Embassy !

The former British Amhassador to Tokyo, Sir Hugh Cortazzi, became a close friend and it was perhaps as a result of Sir Hugh'a known passion for improved Angio-Japanese exchanges that Saba established the Toshiba fellowship. That endowment allows a couple of British engineers to spend a year working with Toshiba in

Saba will not confine himself to the ICI boardroom on trips to Britain. He is a keen concert goer and will probably relish the fact that in London perform-

He may even find time for his preferred sport—sailing.

Dighton's renewal Compared with the massed ranks of the American management consultants the home-grown British companies appear as a small and usually clubbable

That makes the more remarkable n schism at one member, the Corporate Consulting Group, which has scattered partners and accounts.

John Scott-Oldfields, one of

the founders, remains in charge while his erstwhile senior part-ner, Leslie Dighton, has left, taking with him two other partners. Tim Coldicott and Jim Elson, to start a new firm called Corporate Renewal Associates. Dighton, aged 47, an LSE economics graduate worked in line management for Shell before helping set up Corporate Consulting Group in the early

Basic to Dighton's manage-ment consultancy approach is his optspoken criticism of "the awfulness of the ingrained culture of British industry." "Renewal" part of his new firm's title indicates his preference for new perspectives. Within the next few months he is planning to build up a team of some 40 like-minded management reformers.

Big Blue rules Chosen on Saturday night as

the next premier of the Canadian province of Ontario, concern. He has to keep his Progressive Conservative Party in power until 1993 in order to notch up a remarkable con-tinuous half-century in office. The Ootario Conservatives are the envy of the western world's political parties. "They have won a dozen consecutive elections in the past 42 years with just three leaders in 36 years. The secret of the party's successes is embodied in Miller's predecessor, Blli Davis, who is retiring after 14 years Davis, who is already a legend in the province, has made a virtue of blandness, carefully staying within the shifting

mainstream of public opinion in Canada'a most populous and industrialised province. Gulded by frequent opinion polls, and backed by the resources of his party's vaunted Big Blue Macbine, the pipesmoking, sports-loying Bill has managed the rare feat of keeping most of his constituents happy for most of the time. Though usually pro-business tha Davis government had no

1970s. His new company is starting with three big clients he kept after the aplit—the Post Office, General Electric of America and the National and Provincial Building Society.

a new domed stadium of majestic proportions in down-Miller, aged 57, a car dealer

spending, he unveiled plans for

and a resort operator before he entered politics, shares Davis's small-town family values. But Miller, who is currently Ontario's industry and trade minister, may find it more diffi-cult to maintain the Conservative dynasty. He appears more committed to a rigid conserva

five ideology.

For instance, he is already calling himself Ontario's calling himse Ronald Reagan.

Ancient rights

Publishers Weldenfeld and Nicolson has a sharp eye for a commercial opportunity. Which commercial opportunity. Which is why Donglas Howell, a senior press officer with Central Independent Television, has gratefully accepted a siezable cheque for a book he wrote 22 years ago and had long since writtenoff as a money-earner.

When David Roberts of Weidenfeld and Nicolson was looking through old hook lists be noticed Ruth Ellis by one Robert Hancock, published in

Ruth Ellis, the last woman to be hanged in Britain, is in the public gaze again because of a new film, Dance with a Stranger.

W and N contacted the anthor

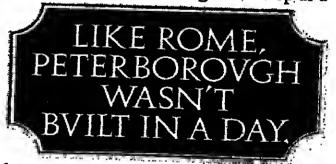
-in real life Douglas Howelland dld a swift deal. The title is to be changed to Ruth Ellis—
The Last Woman to he Hanged. It will be published in paper-back without a word being changed, and a hardback deal has been made with a bookclub Howell covered the Ruth Ellis trial in 1955 for the old Women'a Sunday Mirror and wrote the book later. He recalls the paper paid £1,500 at the time for her story and bought "the best defence money could buy—Melford Stevenson, Sebag Shaw, and Peter Rawlinson." Howell, who retires later this year, saya of the film, "It'a execellent. But very soft focus. The real Ruth Ellis was a harder, tougher person.'

Observer

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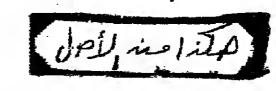
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IT WAS not all politics! Despite election campaigns and coalition strains as well as internguonal economie and strategic problems, Schmidt still found time for another, less hectic. world. His surprising appearance as speaker at a conterence on Kant has already been mentioned. But he emerged in a stilt more unusual role during a trip to England in December a trip to England in December 1981, during his last term as Chancellor. One journalist who got wind of the visit in advance sought to find out the point of it from a Chancellery official and was told "to record Mozart." That wildly unlikely explanation turned out to be true.

That wildly unlikely explanation turned out to be true.

Schmidt went to Abbey Road studios in North Londoa with two young planlst friends. Christoph Eschenbach and Justus Frantz, and recorded Mozari'a Concert in F Major for Three Planos (KV242) with the London Philharmonic Orchestra. All three devoted their earnings to Amnesty International.

Schmidt is no Paderewski (to

Schmidt is no Paderewski (to name one slalesman who was at the same time a master pianist) and has no illusions that he ever will be. Hence, wben Eschenbach and Frantz first suggested recording the Mozart concerto, Schmidt was inclined to turn down the idea. But the more he thaught it over the more be felt attracted by

He bad been fond of masic ever since his Hamburg childbood, with the madrigal singing at home and the piano lessons at the Lichtwark-Schule. Even as minister and government leader be occasionally found a few minutes in the evening to sit and atrum at the piano. He likes Baeh above all, for the clarity and logic of the writing, the emotion which did not over-whelm form. The elevated lightness of Mozart was less close to his own temperament and a recording naturally a very different propostion from picking out pieces privately at the key-board. True, the "third piano" part of the Mozart concerto can be maslered even by those whose fingers are none too nimble, but a good sense of timing and rhythm, concentraion and teamwork are essential

Schmidt finally dropped his reservations, practised hard and the recording sessions went well; so well, in fact, that the Eschenbach-Frantz-Schmidt trio later recorded the work again, this time in Zurich for television. At the Zurich rehearsals, the shirt-sleeved Schmidt conveyed so deep an air of con-centration and professionalism that a reporter was moved to ask whether he planned to develop a second career as a pianist. "I fear, sir," replied Schmidt with heavy irony, "that it is just a bit too late for that." Schmidt with heavy irony, "that That first concert, held in Fischer it is just a hit too late for that." January 1975, was followed by painter Not everyone noticed the irony, about a dozen others over the made

Another side of Helmut Schmidt

And he shall have music wherever he goes . . .

Politics are not everything for the former Chancellor, as this extract from Jonathan Carr's book shows



however, and the remark helped add to the legend that there was absolutely nothing Helmut Schmidt felt he could not do —

Quite apart from his own pianistic efforts, Schmidt held bouse concerts in the old Chancellery building the Palais Schaumburg, while he was gov-ernment leader. They were scheduled for Sunday evenings (the moment when Schmidt was least likely to be called away by affairs of state) and were given little publicity. Any guest, bowever eminent, who tried to use the occasion too obviously to talk about politics tended not to be invited again.

It was thanks to four string players from the Israel Phil-barmonic Orchestra that those Sunday musical oases emerged in the desert of political Bonn. A few months after he became Chancellor, Schmidi was offered a house concert by the four Israelis. Behind the offer was the hope that those who attended might also give finan-cial and other support to the Schmidt at once liked the idea, perhaps because of his own part-Jewish background as well as his belief that the orchestra deserved backing.

from Bach to Bartok, from Telamann to Villa-Lobos — and the standard of performance high. There were expected triumphs from world famous artists like the violinist Yehudi Menuhin; and there were happy surprises, for example from the outstandingly gifted hut relatively littleknown Czech pianist Ivan Moravec, who delighted his audienre with a concert of Beethoven, Schumann, Dehussy and Janacek. Afterwards, Schmidt sat up talking with Moravec until after midnight, apparently oblivious to his heavy political schedule only a

few hours away.

years. The range was wide -

Alongside his fondness for music, Schmidst has a special love of the visual arts. That too dates back to his early years -the schoolboy talent for drawing, the thwarted ambition to become a town-planner and the admiration for painters the Nazis called degenate. While on nazis catted degenate, white on pre-war military service in Bremen he often spent the little spare money be had on what amounted to weekend artistic pilgrimages. He would take a train into the country, then walk for miles aeross the flat, swampy North Corman countryide to North German countryside to the villages of Worpswede and

couple of days at a time the military and the Nazis seemed

For Schmidt in those days Art was both a hope and a refuge. Later, as parliamen-tarian and minister, be wanted to ahow bis appreciation of what Art had given him, and above all to salute those painters who had suffered under the Nazis. But it was only after be became Chancellor that he got a really good opportunity—both because of his influence and because of the new building into which he and his ataff moved.

For his first two years as government leader Schmidt bad precious little room in bis Chancellery, the Palais Schanm-burg, for art exhibitions. The move in 1976 to the new Chancellery changed all that. The seemingly endless corridors and spaclous offices cried out for paintings and sculpture and Schmidt seized the chance. On the wall opposite the desk in his own offire, Schmidt set a particularly fine seascape by Emil Nolde, the German Expressionist whom he most admired. Pictures by other Expressionists. including August Macke and Franz Marc, were placed in the cabinet room after an unthe villages of Worpswede and expected, intense meeting Schimdt constantly rejected Fischerhude where many between Art and Politics, the view that he was trying to painters and sculptors had Schmidt had called in experts give the Germaos "cultural made their homes. For a to recommend which paintings leadership." He stressed that,

might be bung where. Suddenly a policy talk between senior ministers became necessary at the same moment. Experts and ministers found themselves together in the same room, and for more than two bours they swapped impressiona of colours, positioning and light-

Schmidt put on about ten major exhibitions in the new Chancellery during his term as government leader. They hegan with paintings from the Berlin of the 1920s and continued with, among others, fine collections by Max Ernst, Nolde, Macke, Kollwitz and Dolhin. The most personal was a display of works by those who lived and worked in Schmidt's beloved Worpswede. The Chancellor opened each exhibition bimself with a speech to up to 1,000 guests. When he arrived be already had a heavy day's work behind him, and looked tired and often grim. But from the moment be began with the greeting 'Liebe Kunst-freunde'-'Dear Friends of Art -his weariness vanished. After the speech he went from picture to picture, arguing points of detail. The longer he stayed the more animated be

ence, any political leader had to beware of the temptation to thrust his personal artistic preferences down the throats of his ferences down the throats of his countrymen. But with hoth the semi-private concerts and the art exhibitions he wanted at least to offer a signal for the receptive. "I would like people to have a true picture of Germany," he said once, "and not just one determined on the oce hand by Holocaust on television and on the other by an efficient and on the other by an efficient economy and armed forces."

In fact, by far the biggest art work at the Chancellery is not by a German hut hy an Englishman, Henry Moore. It is the huge bronze sculpture "Large Two Forms" which stands on the Chancellery lawn; a symbol, as Schwidt with the communication of the Chancellery lawn; a symbol, as Schwidt with the communication of the Chancellery lawn; a symbol, as Schwidt with the communication of the chancel was a symbol. as Schmidt put it, of "nature and intelligence, of power and elegance — of the contrast between those elements and, at the same time, of the possibility for harmony between them."

Schmidt and Moore first met in Bonn in 1977 to discuss pros-pects for a sculpture and got on well right away. Within a few weeks the Chancellor had paid a (largely unnoticed) re-turn visit to the 79-year-old artist's Hertfordshire home to artist's Herifordshire home to follow up the idea. Two years laler, "Large Two Forms" was formally inaugurated in the Chancellery grounds in Moore's presence. For Schmidt it was a special satisfaction to bave acquired, in personal friendship, a major work from an artist who nearly four decades earlier bad produced such moving "Shelter Drawings" — of London under the Luftwaffe hlitz. Would that Schmidt had always got on as splendidly with British politicians as he

with British politicians as he did with Henry Moore. Soon after "Large Two Forms" was in place, the Conservative Prime Minister, Margaret Thatcher, visited Bonn to seek Schmidt's aid in winning a better European Community budget deal for Britain. Schmidt felt the talks got nowhere — a "wholly wasted day," in fact. That evening, at a supper for the visitors, be sought to retrieve the aituation by abandoning his official text about politics and atressing instead the cultural links between Germany and links between Germany and Britain. Naturally Moore and hla "Large Two Forms" came in for special mention.

Mrs Thaleber did not take the outstretched olive branch. She agreed that the "Large Two Forms" was most impressive far higger, in fact, than a work of Moore's she had seen at home. Indeed, the Moore sculp-tur which she knew bore about the same relation to the one on the Chancellery lawn as Britain's Gross National Product did to German GNP, "And while we're on the subject of money,

We re on the subject of money, Chancellor, ..." Helmut Schmidt, by Jonathan Carr; published by Weidenfeld and Nicolson; Price £12.95p.

Lombard

Action on pound, jobs and pay

By Samuel Brittan

THE TREASURY plans to system a twist towards lower publish this week its contribution to the debate about the link between pay and jobs. As its main author, J. Odling-Smee, is a respected macroeconomist in his own right, the contribution is likely to be an important one. But inevitably, it will give rebate would be determined as the wage round progresses. rise to a lot of further argument and distract attention from tha far more important matter of policies to discourage pay increases which price people out of work.

The fundamental problem lies

in the essence of collective bar-gaining, which is conducted in the interests of the majority who retain their jobs rather than the minority who remain unemployed. It lies, too, in the lazy thinking affecting employers who think they are socially virtuous in paying "good wages" while taking on as tew workers as possible.

Basic reform is a long way off (as demonstrated in my Financial Times pamphlet, Jobs, Pay, Unions). What might be possible now is a short sharp shock which would discourage those employers who pay too much and encourage those who pay less, and are therefore ulti-mately able to take on more Sneb a measure does exist.

which would act through the price mechanism and profit

motive and encourage employ-ment in the privale market sec-tor, where the Government maintains it wants the jobs to be. The measure is none other than the Layard proposal for a tax on pay increases. This suffers from having been around a long time and from the dislike a long time and from the dislike of many policy-makers for reexamining a proposal which they have previously rejected.

The idea has heen canvassed for many years, especially in the U.S. under the name of TIP (tax-imposed incomes policy). Layard's contribution bas been to emphasise that the nitimale purpose of TIP is to provide

employment and that it canemployment and that it can-not he a substitute for counter-inflationary financial policies. He has also insisted that the proceeds of the tax should on no account be merged with government revenue, hnt re-turned to employers via, for instance, a rebate of National In-surance cootributions. The net effect would be to transfer cash from employers who concede high pay awards to those who do not, and thus give the whole

rebate would be determined as the wage round progresses. Nor do I see any reason to in-volve any but the largest com-panies, as the intention is mainly to send out a signal.

mainly to send out a signed.

But my biggest difference
with Layard is that he sees TIP
as a long-term system. In that
form, it would indeed be open to all the objections that employers have advanced when they have heard such ideaa from Alliance spokesmen. Avoidance techniques would be fairly easy, and distortions and inefficiencies would arise.

It is all the same inconceivable that the top couple of hundred British companies would find it worthwhile to rearrange all their affairs in a glare of hostile publicity to circumvent an emergency measure imposed for no more measure imposed for no more than a year or two-which is how I see TIP. The hope would be that the sbock of the move, plus the reality of very low pay ayards, would weaken the wage round mentality. In the meanwhile, the Nominal GDP increase implicit in the Government's formed strategy would ment's financial strategy would have a better split between out-put and johs on the one band, and pay and prices on the other, than otherwise seem

In arguing for TIP with some of the Government's more free market advisers a few weeks ago, I complained that unem-ployment was not treated as a genuine emergency in the way
that sterling crises were. I
could not resist saying: "If the
pond comes under real pressure, you will see how soon
policles will bend." In this
rindicated prophery lies a faint

vindicated prophecy lies a faint gleam of hope.

For although the underlying argument for TIP concerns jobs, a successful TIP would also have a short-term beneficial effect on inflation and thus could hardly he other than good for sterling. Is not this something that a Chancellor, who obviously still places very limited faith in central bank intervention, should look at again as a genuine if drastic price mechanism did on both the sterling and the jobs front?

Smaller drug companies

From the General Secretary, Association of Independent Businesses.

Sir,—Lisa Wood (Japuary 24) reports on the views of general ractitioners to the reduction o the drugs they can prescribe under the National Health Service. While this association is not qualified to comment on the medical Issue involved, there are damaging economic consequences resulting from this proposal which deserve

In 1981, Mr Jenkin, the then Secretary of State, gave an assurance that the right of a patient to be treeted as his or her doctor recommended would be upheld. Based on this assurance small drug producing companies decided to invest in the development of new drugs. Unlike the larger companies, with large financial reserves and shareholders to raise extra capital, the smaller company has only its profits to finance such research and development.

This sudden decision, some three years later, to completely reperse the Government's policy apparently taken without any consultation with the industry—will have zerious consequences for the smaller drug producing firm.

firm.

If the number of drugs which can be supplied under the NHS is so drastically reduced the demand for many of the products of the small firms will fall, their profits will be greatly reduced, their work on new products will be stopped and inevitably the companies will fail, leading to redundancies and greater unemployment.

Had Mr Jenkin not given such

Had Mr Jenkin not given such a positive reassurance in 1981 many smaller firms in the industry would have made very different plans and would not be different plans and would not be facing this very serious position today. While the used for a cost effective NHS is appreciated, present plans will lead to the collapse of the smaller drug producer through no fault of his own. He based his market own. He based his market atratery on a promise given by a Cabinet Minister only to sea that provise revoked three years

J. B. M. Donnelian,... 108, Weston Street, SEI

Capital inflation

From Mr J. de Rhaz.

Slr,—I was most impressed with the FT Ordinary Share Index adjusted for inflation graph on page one of January 19. Il would be a good idea to print the adjusted figure in big print every day on the hack

It was only a pity that you

Letters to the Editor

did not put in alineto mark the introduction of Capital "Gains" clearly that the present form of the indexation of the tax Tax. This would have shown does very little to eliminate the injustice of taxing infla-tionary gains. It merely gives accountants and other pro-fessional advisors more highly paid work which creates no

If the Government is really against a fully fledged expenditure tax (where all investment ture tax (where all investment is tax deductable and all dis-investment Is taxahlc), then the best answer to capital "gains" tax would be to make exempt all investments held for longer than a fixed period. Five years is the qualification period for business expansion scheme holdings, and could be a possible figure for Capital "Gains" Tax.

John de Rivaz, West Towan House, Porthtowan. Truro. Cornwall.

Efficient

markets From Mr N. Firth

Sir,—I feel that the comments of Mr Arthur Carter (January 12) and Mr David Damant (January 19), inadequately state (January 19), inadequately state the "efficient market" case.

The concept implies that a security offers no more than a fair return, commensurate to the risks ft bears. High risk securities are therefore not undervalued when their additional risk is incorporated into the appraisal process. Any "apparent" undervaluation to "apparent" undervaluation to which the gentlemen refer, could be interpreted not as an example of market inefficiency, but a consequence of its

efficiency.
Institutional investors are not Inatitutional investors are not particularly bappy to see anybody making "profits." They would much rather be making these themselves — if they could. The concept implies that they are unlikely to be oble to do so on a regular basis. Those managers with a particular responsibility to adopt a low risk profile, simply cannot for dare not) hold bighly volatile portfolios. Although these might be expected to perform "well" in buil markets their problem is ideotifying the hull. Nevertheless, In the wake of

investors will be subjected to a barrage of highly seductive performance statistics from

those institutions The corollary of the efficient market concept is that investors should not consider performance, per se, but rather per-formance relative to the risks borne by the fund's portfolio. Only then can they evaluate the guile (or good fortune) of their managers.
Nicholas Frederick Firth.

7, West Street. Mexborough, S. Yorks.

Indian rope trick

From the Assistant Vice-President, Bank of America Notional Trust and Savings Association.

Sir,—The ressona given by fin-ancial journalists for specific market movements are a con-stant source of amazement. According to your "Market report" of January 23, "Motivating demand for equities was the opu-mistic trend of longer-term UK indicators . . . " I presume the reference to "longer-term UK Indicators" was specifically to the longer-leading indicator pub-

lisbed by the Central Statistical Office the previous day.

As Mr Max Wilkinson, your Economics Correspondent, correctly noted on January 22, the rise in the longer-term lending in November and December was to a large extent a refermas, to a large extent, a reflection of the rise in the stock market over this period. One cannot help feeling that the Stock Market is currently performing the Indian Rope Trick with some akill. with some akill. George S. Hatjoullis. 1, Watling Street, E.C.4.

Multi-fibre

arrangement From the Director

Centre of West African Studies, University of Birmingham Ian Bradley Sir. - Mr (January 22) commits a fallacy in arguing that the abolition of the multi-fibre arrangement the would benefit consumers in Great Britain by transferring

quota rents from the newly in-dustrialised and less-developed countries. Countries as recipients of quota Nevertheless, in the wake of rents or any other form of in-our market's meteoric rise, come are a figment. Incomes

are received in fact by workers and owners of property. A re-strictive agreement in trade benefits the incomes of some producers and traders at the expense not only of consumers of producers and traders who are excluded from, or whose activities are limited by, the agreement. Thus the losers from the MFA are to be found in developing countries as well as in Great Britain, and the same is true of the gainers. Abolition of the MFA would remove the quasi-monopolistic power of licensees under the arrangement to the benefit of ower-cost overseas producers

as well as of British consumers The debate over the MFA concerns the division of income hetween lower-cost and higher-cost producers of textiles and clothing, wherever they are to be found, not the division bewteen deevloping and industrialised countries.

Douglas Rimmer. P.O. Boz. 363. Birmingham.

Lack of energy policy

From Mr P. Spencer

Sir.—We constantly read about oil and gas policy, oil cartels coal subsidies, investment comparisons between nuclear and coal power stations. A confusing mess even to those who profess to be "experta" in a constantly stations. changing world market.

We witness the nationalised energy giants battling it out to

All this is taking place nuder a dark cloud, a well founded reputation of heing one of the most inefficient users of energy.

More the pity slace we are
most fortunate in being self
sufficient in all fossil fuels.

Who is responsible for this
state of affairs? There is no private or public

company with any bite or finan-cial muscle, set up to establish cogeneration heat and power facilities as a utility service to industry or community as is becoming increasingly popular in the more successful coun-tries. Furthermore no Govern-ment including the present incumbent has given any positive incentive tor either public or private concerns to do 50 except for the token 1983 Elec-tricity Act which gives some legal protection.

What a sad and self defeating situation our energy economy is in. Prime Minister do aome

Peter Spencer. Links Close,

Hanson Overseas Finance B.V. (incorporated with limited liability in the Netherlands)

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1995 Bonds - 28p per share 1996 Bonds - 40p per share

The new Conversion Prices apply to any conversions of such Bonds made on or after January 16, 1985.

London, January 1985

Hanson Trust PLC

FINANCIAL TIMES

Monday January 28 1985



Terry Byland on Wall Street

Computers come in from cold

THE renewed wave of optimism on Wall Street, now spreading rapidly from the bluechip issues and over the full range of the stock market, bas brought the technology sector back in from the cold. Once again this sector is surging ahead of the rest of the market as investors expect the computer industry to prove the standard bearer of an expand-

ing economy.

Since the heginning of the year, technology stocks, as measured by the Hambrecht Quist technology stock index have risen by 15 per cent, against 6.3 per cent in the Standard & Poor's 400 index, or 5.5 per cent on the more narrowly-based Dow Jones industrial aver-

That seems remarkably forgiving in view of the slaughter in tech-nology stocks in late 1983 and 1984. The Hambrecht index fell 25 per cent last year, and the new-issue market still hears the scars left by the 1983 crop of newcomers which failed to emulate Apple Computer or Commodore International.

But the technology sector covers a wide spectrum of both corporate size and market area. The Hamhrecht index, comprising 164 stocks and soon to be increased to about 180, leans towards the smaller, west coast companies which made the running two-and-a-half years ago.

The major computer groups, IBM, Burroughs, Honeywell and NCR, have remained more closely in step with the rest of the market helped by general satisfaction with the results for last year's final quar-

The Standard & Poor's hatch of technology indices shows that the hottest stocks since the beginning of the year bave been the smaller semiconductor and software issues Its computer and business equip-ment index, including IBM, has gained 8 per cent – or, without IBM, 5.6 per cent – while the semiconductor and software sector indices have

risen more sharply.
On January 1 there seemed no reason for undue excitement in technology stocks. Dean Witter In all three countries, factories with Reynolds commented that the more than 1,000 employees are shake-out in the industry was likely to continue. Danger points might be any slowing in capital spending, a tightening of foreign competition or continued strength in the dollar. The streogth of the dollar and the

pressures of foreign competition have not abated since the beginning hardware groups have remained under pressure as new companie try to force their way into a market MR IRWIN JACOBS, one of Wall characterised by price-cutting by the major manfacturers. For the future, AT&T bas joined the computer wars, adding a further huge sial recapitalisation plan designed slice of potential capacity and inter wars, adding a further huge vestment.

Now, Apple Computer scene of groups.

establish itself in the business compression of groups.

Phillips' shares rose on Wall properties of the properties of Now, Apple Computer seeks to tion of dissident shareholder

puter industry, problems also continue to press. The withdrawal of Coleco Industries from the home computer market has opened the | bid from Mr T. Boone Pickens, anway to another battle over market other corporate raider, would soon Commodore with International and its deadly rival Atari likely to clash horns. Nor can the sector's problem com-

panies be cancelled from the reck-

oning. With these pressures at work there is reason for raised evel-rows at the 15 per cent rise in some of the smaller semiconducter companies. The results from the sector for the final quarter of last year have suggested that the heavily overstocked inventories have been liquidated but share prices have run ahead of

any positive signs of expansion.

One reason for the caution in the market towards the end of the week was the realisation that a move above the Dow Jones industrial peak might spark off a rush of profit-taking. The leading technology is sues would weather a bout of profittaking on their 6 per cent to 3 per cent gains since January I. But the 15 per cent rises in the smaller technology stocks would be much harder to resist, and some of the recent huyers could be in for a chastening

Wall Street prices, Pages 24-25

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World Weather

EUROPEAN MANUFACTURING SEES SHARP RISE IN USE OF MICROELECTRONICS

A quiet revolution gathers pace

BY GUY DE JONQUÆRES IN LONDON

A QUIET technological revolution appears to be gathering pace at the grassroots of Europe's manufacturing industry, despite talk of a conti-nent paralysed by economic "sclero-

A survey sponsored by the gov-ernment and carried out hy research institutes in Britain, France and West Germany suggests that the rate of application of microelec-tronics in manufacturing in all three countries has begun to accelerate sbarply.

German manufacturing industry, where 51 per cent of all plants employing more than 20 people are using microelectronics, is more advanced than Britain with 47 per cent and France with 38 per cent. The survey, which covers more than 3,800 factories, says there is no evidence that microelectronics is "already a mass job killer." It estimates that the technology has caused 76,000 job losses in the three countries in the past two years -less than 5 per cent of the total de-

facturing industries. In Britain, for example, 38 per cent of the output of factories surveyed consists of products incorporating microelectronics, against only 20 per cent two years ago. In two years the proportion is expected to rise to 43 per cent, reaching a maximum potential of 57 per cent. The pattern in the other two countries is broadly similiar.

cline in employment in their manu-

Between a third and a balf of factories in the three countries are estimated to use microelectronics in manufacturing processes, but application to products is far less common. In Germany, 47 per cent of factories are estimated to be applying microelectronics in their processes, against only 13 in their products.

The discrepancy is ascribed partly to the time needed to get products using microelectronics into production. More than a third of factories said they designed the microelectronics system they used in products, compared with only 12 plants the proportions are broadly to 15 per cent designing components for their process equipment. Factory size emerges as one of

the most critical factors in microelectronics applications of any kind.

Jacobs fights

restructuring

By William Hall in New York

Street's growing band of corporate

raiders, has announced plans to op-

pose Phillips Petroleum's controver-

oil company from the disruptive ac-

Street in heavy trading last week as

speculation mounted that opposi-

tion to its planned restructuring in

the wake of an unwelcome takeover

Several of Wall Street's profes-

sional arbitrageurs are known to

bave extensive positions in Philips's

sbares, which they acquired at

higher prices than the current level.

Phillips' shares fell sharply last month after the complex recapitali-

sation plan was announced. Several

arbitrageurs are nursing very befty

losses on their investments and are

known to be very unhappy about

the arhitrageurs whose names have been linked to Phillips, have re-

fused to comment. Some may have

share price to cut their losses, but

Wall Street believes thet there are still several investors holding big

positions and they propose to ac-

tively oppose the recapitalisation

Phillips' shares rose by more than \$5 last week and closed at \$48% on Friday, capitalising the

company at \$7.5bn. Mr Pickens had

offered \$60 per share before agree-

ing to be bought out at around \$53

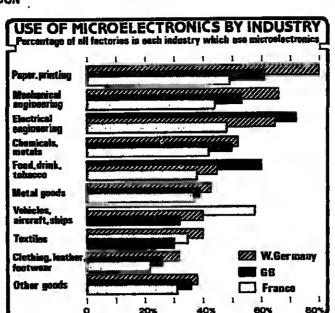
used the recent rise in Phillips'

Until Friday, bowever, several of

lead to a counter-offer.

the plan.

at Phillips



USE OF MICROELECTRONICS
stage of all establishments in man Product application Process application

* Excluding establishments employing less than 20 people.

roelectronics in process than plants with less than 50 staff - and at least six times more likely to use the technology in products.

There are also important differences between the three countries. In Germany, it is estimated that about 5,000 factories are using microelectronics in products, which twice as many as in France and one and a half time that in Britain. In Germany the proportion of fac-tories with fewer than 100 employeers using microelectronics in process is also far higher than in Brit-ain and France, although in larger

BY IAN HARGREAVES IN LONDON

pected this week to inform.

that it is unable to approve Britisb

Gas's proposed \$30bn deal to buy

gas from the Norwegian Sleipner field.

Ministers are expected to discuss

the matter in the next few days and

their decision is due to be communicated to the Norwegians by Thurs-day - the deadline by which Mr Pe-

ter Walker, the British Energy Sec-

Although details of the response

could be reshaped in ministerial

discussion, there now appears to be

no voice within the Government

which favours the deal as proposed

- a supply of gas in the 1990s equivalent to more than one fifth of Brit-

It is agreed within the Govern-ment that the price of the gas -

about \$4.10 per million BTUs - al-

though lower than a number of pre-

ain'a needs.

retary, has promised a decision.

In seven out of 10 industrial sectors Germany bas the highest proportion of factories using microelec-tronics. It is particularly advanced in the paper and printing and mechanical engineering industries.

Britain leads in electrical engineering and food, while France is well ahead of the two other countries in vehicles, aircraft and ships.

These figures do not correspond to the absolute numbers of users in each country because of differences in the size of the respective national industries and of the factories in each sector, Thus, while microelectronics are more widely used by the electrical engineering industry in Britain than in West Germany the German industry is much larg-

Lack of technical expertise is the main problem cited in all three countries in applying microelec-tronics, although in Britain the proportion of respondents who men-

These changes have been magni-

fied by the fall of sterling against

the dollar. At current exchange

rates, the Sleipner price is over 35p

(39 cents) a therm. This compares

with an average supply cost to Brit-isb Gas last year of 13.3p a therm.

Norways appears already to have

braced itself for a rejection of the Sleipner deal by outlining in Lon-

don last week an alternative oil and

gas development plan, which would

bring forward a number of oil devel-

opments and allow the country to

ously envisaged.

of respondents blame the economic high development costs and the difficulty of raising the necessary fi-

In Britain, 5 per cent of respond ents see the attitude of top manage ment as an obstacle to applying microelectronics. The survey sug-gests that the findings may under-state the problem because many of those interviewed would conside themselves senior managers.

More plants in Germany emplo

According to the survey, the in troduction of microelectronics so far seems to have had only a margi nal impact on employment. It estimates that in the past two years there have been 34,000 net joh losses in British manufacturing industry as a result of the introduc tion of microelectronics, 30,000 in

rate of jobs decrease is put at less than 1/2 per cent of total manufactur-

The survey warns, however, that derestimate than to overes

 Microelectronics in Industry, an International Comparison. Pub-lished by the Policy Studies Institute and the Anglo-German Foun-dation. Available from: Policy Studies Institute, I-2 Castle Lane, Lonfrom it, 45 per cent, is slightly below don. SWIE 6DR; BIPE, 122 Avenue Germany and France, where it is Charles de Gaulle, 92522, Neuilly-cited by 55 per cent and 51 per cent sur-Seine, France; VDI-Technology. espectively. giezentrum, Budapesterstrasse 40 In Britain, bowever, 43 per cent 1000 Berlin 30.

situation as an oostacle, which is about double the proportion in the other two countries, and more Brit isb manufacturers are troubled by

nance than in France or Germany. In contrast, lack of suitable soft ware in Germany is considered a much grater problem than in the other two countries. Shopfloor and union resistance is regarded as a relatively minor difficulty, with the proportion of respondents who mention it ranging from 7 per cent in Britain to 16 per cent in France.

microelectronics engineers than in Britain or France. Special staff training is also more common in Germany than in the other two

Germany and 12,000 in France. In all three countries the annual

ing employment.

the figures are more likely to unthe overall impact on jobs, and that the situation may become more se vere in the future as microelectron ics is applied more widely.

UK unlikely to buy Sleipner gas THE BRITISH Government is ex- place in the year the Government European customer. This latter op-

> suffering from excess supply, al-though if Sleipner were delayed they could be interested. Another possibility is for Britain to agree to transmit Norwegian gas from the Troll and Sleipner fields

into the European gas grid. The Netherlands has been pro moting itself as Europe's "surge" supplier of gas - offering supplies on shorter term, more flexible contracts than is normal in the European gas business and charging a

premium price. develop the large Troll oil and gas field at an earlier stage than previ-What seems clear is that British Government policy is to be based upon a policy of maximum flexibili-It is possible that UK ministers ty in gas supplies, so thet more time is available to assess the scale of residering some other kind of deal with Norway. This could involve buying only a small part of cent discoveries on the UK contithe Sleipner field, which is divided nental shelf. The most serious flaw vious long-term international gas contracts, does not reflect the fall in oil and gas prices which has taken in the 15-year Sleipner deal, so far as the Government is concerned, is its inflexibility.

Peace terms set out in British pit dispute

Continued from Page 1

The coal board will try to put Mr years they're living in cloud cuckoo Scargill "on the hook" of a final land."

Let emerged yesterday that Mrs.

The coal board will try to put Mr years they're living in cloud cuckoo land."

It emerged yesterday that Mrs. outflank him if be attempts to put himself at the head of a rejectionist minority when the board's final conditions are made clear.

 The board is in no burry to settle, since in many pits where only a few miners bave returned, the working miners have begged for more time to elapse before a deal is concluded. They want a least a substantial minority go back to provide protection in numbers against victimisation from those who stayed out to the should stick out for the most unambiguous and advantageous deal

even if the process is prolonged. Even moderate members of the union's executive were saving last night that a change in union policy on pit closures could not be enter-tained, Mr Ted McKay, the North Wales area secretary, said: "Our resolutions against closures on economic grounds go back way before Arthur Scargill. None of us who have been the "militant moderates" could agree to change it. There would have to be a very special form of words to disguise that."

Mr Peter Heathfield, the NUM

It emerged yesterday that Mrs Thatcher will be satisfied if the union's willingness to discuss in principle the closure of uneconomic pits is included as one of the headings in the draft agenda which it is hoped to draw up in preliminary taiks between the NUM and NCB

It was denied yesterday that this represented any softening of Mrs Thatcher's position. She said on Thursday that she was 100 per cent behind the idea of having something in writing so that there would be a clear basis on which talks could proceed.

There is no doubt, bowever, that the Government is worried that Mr Neil Kinnock, leader of the opposition Labour Party, will make politi-cal capital with allegations of Mrs Thatcher's intransigence. Over the weekend he accused her of "an instinct for malice that is nothing short of evil." Mr Nicholas Ridley, Transport

Secretary, who is close to Mrs Thatcher, tried to counter this impression yesterday.

He denied that the Government's aim was to bumiliate Mr Scargill. General Secretary, said that "if But the coal board had said there they (the NCB) think we can could be no fudging and Mrs change policies going back over 30 Thatcher endorsed that approach.

Lawson to face quiz on

weak pound

By Phiffp Stephens in London

MR NIGEL LAWSON, Britain's Chancellor of the Exchequer, will today face close questioning on the Government's attitude to the continued weakness of sterling. This follows the pound's fall to a record low on Friday.

Sterling slumped to \$1.1070 at the New York close as the dollar regained ground against most currencies. The pound was hit by renewed oil price fears ahead of today's Organisation of the Petroleum Exportng Countries talks. Mr Lawson is due to appear be-

fore the House of Common's treasu-

ry and civil service committee.

where MPs are expected to seek

clarification on the Government's apparent change of heart on the ex-At the height of the sterling crisis two weeks ago the authorities pushed rates up to 12 per cent, and subsequently took the lead in securing an agreement among leading

central banks to intervene against Mr Lawson is likely to face pressure to explain whether the Government now bas an explicit ex

change rate target. pound and jobs, Page 15

THE LEX COLUMN

Price-capping at the Council

Decisions to be taken by the Council of the London Stock Ex- case is not all that strong. The stock so that small firms would not have change in the next few weeks will exchange needs the outsiders at to buy more shares than those aldetermine the future shape - and least as much as they need the ex-possibly even the future existence - change. If the big investment banks whereas the big battalions and - esof the central market for securities are not encouraged to join, the in Britain. The problem is that chances are that they will simply there are almost as many vested insecurity at these are almost as many vested insecurity. terests as there are members, and concept of ownership is far from the dehate so far has generated clear. Nearly balf the members are more jealousy and confusion than The objective is to reform the

constitution of the stock exchange constitution of the stock exchange to reflect the fact that the rights and ohligations of membership are increasingly being hased on corporation of the stock exchange the stock exchang increasingly being hased on corporate, as opposed to individual, mem- to the nomination redemption fund, bers. This process has been onder way for years. Firms were allowed nies as far back as 1968, and for the past decade, the exchange has fi- ceive a capital reward for what it nanced itself mainly by means of a general service charge levied on the gross profits of member firms.

outside companies. So the change in the structure of membership now needs to be formalised.

This is much easier said than done. The fact is that the exchange is still owned by its 4,500 individual members, each of whom holds one share. That does not give them any rights to income, since the exchange is a mutual undertaking which ploughs any surplus back into the enterprise. But they are li-able for its debts, and they do own its assets. These are considerable. The

stock exchange tower is in the books at £90m, along with quite a large pot of cash. Then there are all kinds of fancy electronic gadgets. If individual members are to lose control over these assets, should they not - to use the going phrase - receive value in exchange for their ownership rights?

This argument tends to be expressed forcibly by smaller firms which feel most vulnerable to new competition. They also resent being asked to pay for new technology which, in their eyes, will be of pri-mary benefit to newcomers and the existing big firms. They believe the newcomers should compensate them for the probable loss of busi-

What has caused more resentment than anything else is that many of their rivals in the big firms bave already received a pot of gold for selling out to outsiders. Putting since continental gas utilities are their only chance to share in the

associates, who do not generally own their firms. Membership costs, which are modest, have remained unchanged for 10 years and are of-

which is as arcane as it sounds. The stock exchange sees itself as a continuing institution. Why should the present generation rehas inherited from its forebears? There is a cruder way of asking the question, too. Why should members of a cartel which has been bust Within the next couple of years of a cartel which has been bust many of the biggest firms will become 100 per cent subsidiaries of kind of compensation at all?

The fact is, though, that any worthwhile reform of the constitution will require changes in the deed of settlement. That in turn will need the support of 75 per cent of members at an extraordinary gen-eral meeting, which will be seen as a vote of confidence in the exchange's whole approach to deregu-lation. As a matter of practical poli-tics, members seem bound to be offered some form of compensation for surrendering their rights.

One suggestion is that the stock exchange should wind itself up, distribute its assets, and start again. Apart from the public relations consequences of such an assets strip, the idea would bring a heavy tax penalty. Capital gains tax would be vied on the sales, and the Council has been advised that the distribution to members would be taxed as income. No one has any real idea of what the payout per member would be, but it would be unlikely to get far into five figures.

The stock exchange, itself, will need all its present capital and more in the next few years to pay for its new trading systems. So any payout to members will have to be neezed from some other source.

The proposal being debated last week was that each existing memthe size of their business.

pecially - the newcomers, would have to buy a substantial animber.

prel

spre

To ensure that prices did not get out of hand, the exchange would be required to issue new shares at a fixed price: £2,000 was one sugges-

The idea is not as straightforward as it looks. For one thing, its ward as it notes for the difficulty impact on existing firms would be arbitrary. A firm like Hoaro Govett, which happens to have relatively few members for its size, would have to buy a lot more shares than another large firm which just chanced to have a lot of members. Calculations on one set of proposals produced for the Council showed that firm A might have to buy 137 shares, whereas similar sized Firm B might have to acquire 240.

Moreover, such terms might make the entry fee much too high. A major new entrant might be forced to buy well over 500 shares. A third objection is that the scheme would represent a tax on growth. The more successful firms were in attracting new business, the more shares they would have to buy.
All kinds of ideas have been put

up to deal with the anomalies, including - believe it or not - the possibility of issuing non-voting shares. The result is that the whole debate has become far too complicated. The Council is not so much

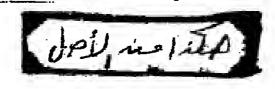
split as confused.

It would be possible to do nothing at all, since 100 per cent outside. ownership could be permitted without a change in the deed of settlement. But this would be unsatisfactory. The anomalies in the present constitution would remain unchanged, existing members would get nothing, and newcomers would not have the voting influence that their capital commitments would Any scheme is bound to involve a

compromise. The best solution would be for the exchange to allow members to sell part of their shares, but to operate a top system that would ensure newcomers did not have to pay exorbitant sums (more-than a very few bundred thousand pounds?) to join the club. Once the new system has settled ber should be able to split his share. down, the exchange could permit a into five. As a "professional mem-ber," be would then retain one lles among existing member firms share and be free to sell the rest. could be offset by juggling with The buyers would be firms which their general service payments, would be required to own a set And no single firm should be alnumber of sbares in proportion to lowed to vote more than 5 per cent



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SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Monday January 28 1985



Prepayments vogue spreads to **Euronote facilities**

ALMOST NOTHING, it seems, is safe from renegotiation in the Eu-romarkets these days, writes Peter

Montagnon in London. With conditions continuing to tilt heavily in favour of borrowers, there has been e spate of prepaynents to the floating rate note market over recent weeks. Now the same spectre appears to loom for an even newer and cheaper form of borrowing - the Enronote facility.

Last week saw the launch by Volvo. the Swedish car manufacturer. of a \$300m package led by Bank of America that is designed to replace and increase a \$75m Europote facility arranged through Merrill Lynch in 1983. Now a similar exercise is under way for Alcoa of Australia which is raising \$400m through Credit Suisse First Boston.

Alcoa will not yet reveal the precise terms of its new seven-year deal, but it shares e number of characteristics with the Volvo operation, including the fact that it will swallow and improve in the terms of an existing \$105m Euronote facil-

Moreover, an indication of the degree to which the Euronote market has become cheap for borrowers is the opportunity offered by both packages for the borrowers to raise money in the U.S. commercial paper market as well as through the issue of Euronotes. Until now, the commercial paper market has usually been regarded as the absolute rock-bottom source of funds in terms of cost:

are finding that the terms on the two markets have moved so close that they want an opportunity to switch from one to the other, depending on conditions evailable at any moment. That has led the Euromarkets in a rapid progression away first from conventional Euro- rated borrowers. This is highlighted credits through floating rate notes on finer and finer terms to Euronotes and finally to packages that increasingly include a commercial paper option as well. Even Den- banks, rather than sell notes in the mark is now planning to tap the securities market.

(nominal value in Sm)

Cadel Eurocles 7.787 5 12.698 4 Last week Previous we 2,180.5 1,214.1

first sovereign borrower using its own name, rather than that of a state agency But is this trend going to last?

Some bankers believe that the market is in the process of over-reaching itself. With fees on Europote facilities now down to 16 basis points or less, the return on underwriting has become so marginal as to make the business unattractive, they argue. That should meen that in the not too distant future, it runs into e brick wall, leaving e number of leav managers stuck trying to sell deals whose terms have suddenly become

Based on current trends this ar gument still looks, however, like wishful thinking. New business re mains very sparse; liquidity is very great; and offers that borrowers "simply can't refuse" are being fired off, apparently by the hundred. In these circumstances there seems to be very little prospect of a market reversal. If the climate does eventually change, it will mean, bankers believe, not a return to the old-fashioned days of syndicated lending but simply that the pricing structure of Euronotes will have to change, much as margins used to fluctuate on syndicated loans.

There remains, however, e controversy about how far this type of deal should be available to lesser by Turkey's controversial \$500m fa-cility which is akin to a Euronote operation, except that Turkey will

Japanese influence shows in Eurobond market

the Japanese are having in the Eurobond market, both as borrowers and investors, writes Maggie Urry

It has long been clear that Japa-nese borrowers making Eurodollar issues direct from Jepan could price deals on much finer yields than those on U.S. Treasury securities, because of strong demand for the paper from Japan. Thet demand may at last be starting to wane, but borrowers are now turning their attention to other currency sectors.

peared in the Euro-Canadian dollar bond market totalling C\$275m, and more are rumoured. Again coupons

investor in Europe," noted e Canadian dollar specialist.

Currency swaps are harder to arrange in the Canadian dollar market, but thanks to the low coupon the borrowers have ended up with floating rate U.S. dollars at levels well below the London interbank of-

fered rate (Libor).

The cynics point out that these proceeds could easily be reinvested in floating rate note issues yielding a spread above Libor, making the borrowers a tidy profit. That leads to another area of

strong Japanese influence, the FRN market. A large proportion of FRN issues are bought by Japanese banks, and syndicate managers be-

LAST WEEK provided more evidence of the strong influence that these bonds will be sold to an endmarket is in part due to those invescent over Libor.

Floaters were again rising sharply last week, and oo Friday Merrill Lynch once more brought a sovereign borrower - this time Belgium -to the market on probably the tight-est terms yet seen. The issue, which was rapidly increased from \$300m to \$400m, pays interest every half year, fixed monthly at the higher of the mean rate between Libor and Libid (London interbank bid rate) for six-month Eurodollar deposits

and one-month Libor. The lean yield is compensated by front-end fees of 95 basis points. Even so, Belgium will make hig cost savings by using the FRN proceeds to pre-pay loans arranged in 1980

Away from the Japanese influence, the Eurodollar straight mar-

ket enjoyed a much better week. The rally in New York dragged up prices in Europe by up to 2 points over the week, helping to shift the unsold paper, and new deals by and large came on sensible terms. The Swiss franc foreign bond

market is also a target for Japanes borrowers. Last year, according to Swiss National Bank figures, more than half the SwFr 19.5bn raised through private placements went to

New issue activity in Switzerland has hotted up this year, with rival syndicates even launching public is-

justify the rush, with some new issues getting off to e poor start when trading begins. Investors are unwelcoming to issues with coupons much under 5% per cent.

Similarly the D-Mark bond market is on e new issue spree, with nearly DM 2bn worth of deals launched last week. The fad among borrowers is for offering equitylinked deals - again a fashion in-spired by the Japanese - and so getting much lower coupons. Sadly inwith equity warrants are slipping to were fixed last week, was quoted by

badly too, upset by the higher yield fixed for the Federal Government issue on Friday. Over the week foreign bond prices have slipped by % to 1 point. By the weekend, though, the market had stabilised and traders were feeling more optimistic.

The Japanese equity warrant formula appeared in the Eurosterling market too on Friday when Mine bea, the ball bearing group, raised £50m with such an issue.

U.S. corporates are still flooding vestors are not quite so keen and in to the Euroyen market, although grey market trading these bonds oversupply of paper there means oversupply of paper there means that many issues flounder. Syndidiscounts of around three points. cate managers are even finding Kobe Steel's issue, where terms that swap (ees as well as commissions on the issue are being wiped out by the losses on the bonds

NEW INTERNATIONAL BOND ISSUES

Bostowers	Amount M.	Maturity	Av. Efe years	Cospon %	Price	Lead Manager	Offer yield	Borrowers	Amount m.	Meturity	Av. life years	Coupon %	Price	Loed Manager	Offer yield
U.S. DOLLARS	100				- 41			SWISS FRANCS							
Shewmist (a) †‡	50	1997	12	3/8	100	County Bank	_	Kea Benko ""§‡	30	1990	_	17/6	100	Crédit Suisse	1.875
Bank of George (b) 11	250 58 20	1997	12 ·	1/4	100	BoA lot.	_	Nokayerse Steel V/ks " ¶ 1	50	1990	_	35/6	100	UBS	3.625
Toyo Maaka ‡	58	1992	7	1914	100	Milika Sees. (Europe)	10.875	Not. Petert Day. Corp. 5	50	1995	-	(6)		Bge Gutzwiller, K. B.	•
Pason Corp. 5	20	2008	151/2	(31/4)	100	Niido Secs (Europe)	•	Chuitsuya Co. "" ¶	40	1990	-	(3%)	102	Wirtschafts- und Prok	
Signal Compenies ‡	125	1992	7	1134	100	Goldman Sachs	11.750	Yukan Kogyo Co. ""¶‡	20	1990	-	35/2	100	Banca della Sviz. k.	3.625
Crinit Agricole ‡	125 75	1992	7	111/2	100	Chase Manhettan	11.500	Smell Business Fin. Corp ‡	100	1995		542	100	CrAZedit Suisse	5.500
Escom (S.Africa) ‡	75	1991	B ·	1214	100	Commerzbank	12.250	Pasco Corp. §	50	1990	_	(2) 53/6	100	Bank Julius Baer	
Arizona Public Service 1	75	1992	7	121/2	180	CSFB	12.500	ITT Fig. Cor. 1	100	1995	_	5%	190	SBC	5.375
Export Dev. Corp. ††‡	158	1998	5	184	99.575	Salomen Bros.	10.855	Santos Pasace	130	1995	_	(534)		Handelsbank	
Nisshe-Ivel 1	190	1992	7	10%	198	Morgan Stanley	10.750	Asian Dev. Bank (c) t	50	2800	_	Vs.	108	SBC	-
First Bank System (a) 1 1	150	1998	1134	1/2	106	CSFB	_	Asien Dev. Bank	100	1997	-	(57/6)		SBC	•
Gulf States Utilities 1	75	1992	7	13	99Vz	CSPB	13,114	Hanks Corp. ""1	58	1999	_	54	10874	SBC	5.566
Mitsubishi Elec. Corp. §	190	2900	15	(234)	198	Daiwa Europe		Hiber Comest ""	20	1990	_	(5%)	108	UBS	
Nippos Yussen K.K. ‡	58	1992	7	10%	100.6	Conwest Beases	19.749	Witsel Winley Co. ** 1	60	1998	_	(374)	•	UBS	•
Chemical Bank (f) †1	306	1997	12	415	100	Goldman Sachs	_								
Donmark 1	108	1990	5	1874	997/	Goldman Sacks	18,989	Fills							
Balgiera ** (n) 11	400	2000	15	(m)	100	Merrill Lynch		B. Maz. Agricoltura	- 58	1992	7	40	400	Witsehishi Fin.	10.000
Hydra-Gashac 111	200	2012	27	1174	03.28	First Boston	11.800	EB 1	200	1985	18	10 91/4	180 180	BMP	0.254
ITT Corp. 1	50	1992	-7	11	100	CSFB	11.000	S.African Transport (d)	200 58	1985	5	1034	100	CCF	10.375
								2-vittem temphor (a)1	30	1930	3	10-78	100		10.373
CAMADIAN DOLLARS			_				3.454	STEREING						All and a second	
Marubeni ‡	208 75	1952	7	11	1001/2	Yesseichi lat. (Eur)	18.894	American Brands ‡	40	1995	10	12	100	Morgan Granfell	12,000
Bank of Yeloya ‡	75	1992	7	103/e	100	Bank of Tokyo	18.875	Minebea 1	50	1990	5	(874)	108	Baring Brothers	•
Trizac ‡	60	1995	18	111/4	100	CIBC	11,875	CHELOFIES					_		
D-MARKS						····		Lease Plan 1	39	1990	5	71/4	991/2	Back Mees & Hope	7.373
		4000			480			CMTİ	50	1995	8	73/4	18074	ABN	7.713
Kobe Steel ¶‡	200	1990	5 .	31/2	108	Brascher Bank	3,500				-				.,
Swadon ‡	580	1995	10	71/4	100	Dresdoor Bank	7.250	LIDSFMROURG FRANCS							
Nat. Bk of Hungary 1	108	1993	9	7%	180	Commercianic	7.750		250	1990	•	••	1981/2	Des Carante de Les	9.869
Amen 0/S Credit ""	28 70	1990	5	674	180	Commerchank	6.875	SEK "	250	1320	5	10	100 42	Bos Generale du Lux.	3.003
Chuptsuya Co. 1	70	1090	5	(4)	100	Bayerische Vereinstik	•								
Weste Bank ‡	508	1995	10	71/4	391/2	Destache Bank	7.322	YEN							
Bayer Cap. Corp. ¶‡	880	1985	19	23/4	100	Unutsche Bank	2,750	World Bank ‡	50bs	2000	12.3	6.7	993/4	Nildeo Secs.	6.727
Jan Paper Co. 1	120	1991	5	(31/2)	{100}	Westl.B	•	Ching Int. Treat & lev. 1	30kg	1996	9	2.3	09.55	Daiws Secs.	6.663
Trio-Kammood ¶	55	1998	6	(3%)	100	Dentische Benk	•	ITT t	20km	1892	7	63/4	100	Morgen Stanley	6.750

(7) Visa arear-3-on (Door, (g) Higher of mither 0-on Lineaum or 1-on Liber paid 6-mountably, 71 Registered with U.S. S.E.C. Note: Yields are Calculated as ABD basis,

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Application has been made to the Council of The Stock Exchange of the United Kingdom and the Republic of Ireland for the Bonds to be admitted to the Official List. Interest on the Bonds is payable annually on 1st February, the first such payment being due on 1st February, 1986.

Listing Particulars relating to BP Capital B.V.. The British Petroleum Company p.l.e. and the Bonds are available in the Extel Statistical Service and copies may be obtained during usual husiness hours up to and including 30th January, 1985 from the Company Announcements Office of The Stock Exchange and up to and including 11th February, 1985 from:—

The British Petroleum Company p.l.c., Britannic House, Moor Lane, London EC2Y 9BU

The Stock Exchange

London WC2R 1HB

Morgan Guaranty Ltd

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Eurofina 14's 81
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Euro Invest 8k 7's 89
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Finland 8's 89
IACS 7's 93
New Zesland 7's 93
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Swedon 5's 99
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CANADIAN DOLLAR
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8r Col Tele 124 89 ... 70 102
Faim Cred Corp 124 80 ... 70 102
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Ini Bk Reo Geu 124 90 75 105
Montreal City 124 91 ... 70 1044
Quobec Nydro 14 91 ... 76 3034

Austrelia & NZ 10% 91 50
Octorieco III% 93 ... 50
EEC 10% 91 ... 50
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Euro Invest 8k 10% 94 50
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Euro Invest 8k 11% 93 50
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Int 8t Roc Oav 10°, 88 int 8t Rec Dav 11°, 93 intalien Trous 11°, 90 Megal Finance 11°, 91 Mipoon Cred 8t 11 91 Nordiz Inv 8t 6 91 ...

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Wasi LB 10°, 91

West LB 10's 91

AUSTRALIAN DOLLAR
STRAIGHTB
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G J Coles 13', 89

Nat Auti Bt 12's 83

PIBA 12's 93

State Bk NSW 12's 83

State Bk NSW 12's 83

State Bk NSW 12's 83

CANADIAN DOLLAR

US MONEY AND CREDIT

Prices soar as investor confidence grows

THE U.S. BOND markets broke new ground last week as prices soared and yields sank amid growing investor confidence about the state of the economy and the inflationary outlook.

The explosive rally was all the more impressive coming on the heels of the favourable fourth-quarter gross national product data. The 3.8 per cent gain which made 1984 the best year for growth since an 8.3 per cent gain in 1951 coupled with a modest 2.4 per cent increase in the GNP price deflator—the lowest quarterly rate in well over a decade led some market economists, like Mr David Jones of Auhrey Lanston, to suggest the statistics might signal "the beginning of a golden-age of sustained growth with low inflation comparable to the early 1960s.

As Mr Jones also noted, the additionally positive news that consumer prices increased at a consumer prices increased at a scant 2.3 per cent annual pace in December reinforced "what major har to a Fed easing. Key might be considered a major wave of fundamental downwave of fundamental down-ward revision in investor's

U.S. MONEY MAR	Last	1 week	4 wks	—12-m	
	Friday	290	ago	Nigh	Low
Fed Funds (weekly average)	B.28	8.21	8.20	11.77	7.82
Three-month Treasury bills	7.63	7.73	7.78	10.77	7.56
Sig-month Treasury bills	7.91	7.94	8.10	10.83	7.87
Three-month prime CDs	8.10	B.07	8.30	11.90	8.05
30-day Commercial Caper	7.88	7.88	8.13	11.38	7.85
90-day Commercial Paper	7.95	B.00	8.20	11.40	7.50
U.S. BOND PRICES	AND	YIELDS	(%)		
		Change on week	Yield	1 week	4 wke
Seven-year Treasury	1031	+ 14	10.87	11.26	(new)
20-year Treasury	1027	+ 3	11.25	11.63	11.62
30-year Treasury	104%	+ 27	11.19	11.53	11,49
SR-Adm: 11/42/81 1111111111111111111111111111111111	n/a	+ 3	11.60	12,13	12.13

that monetary growth January is moderating from the strong pace in December and adding to expectations that the Fed will ease further or, at the very least, hold steady.

Dr Henry Kaufman, Salomon

soon, but technical factors may money and credit will be require a drop in the discount needed at some time in the

market is increasingly confident that the Fed will at a minimum maintain its current stance for an extended period." Credit markets. But the views of Mr Gramley, a recent dissenter on Fed easing moves, were generally seen as heing consistent with the planned reduc-

inflationary expectations."

Of 8 per cent or even lower.

And there was other good news for the markets last week, around 8.25 per cent for the \$2.8hn decline in M1 was past few weeks. The Fed will suggests it would be "irresponsury long bond was up almost larger than expected suggesting probably decide to ease very sible" of the Fed to ease 3 full points on the holiday.

recent rapid money and credit yielding 11,19 per cent comgrowth and indications that pared to 11.53 per cent a week real economic activity is "on earlier. The price advance was a solid growth path.

by Mr Paul Volcker's testimony 1985 monetary targets to cent.

reduction in the growth of rate to get funds down to or future if the goal of price state of its much anticipated already indicated below 8 per cent."

Mr Philip Braverman of a cautionary note in the bull see the introduction of the upcoming 10-16 griggs Schaedle adds. "the credit markets. But the views Treasury stripping "strips"—including. hility is to be realised," sounded February refunding which will deal of advance interest in the a cautionary note in the buil see the introduction of the uncoming 10- and 30-year issues But some Wall Street econo- tion in 1985 M1 growth targets

further at this stage because of shortened trading week and spurred by heavy institutional light on the Fed's demand and the return to the current thinking may be shed markets of individual investors.

Other government bond on Thursday this week before prices were ; to three points the Joint Economic Committee higher on the wek. The Trea-of Congress. The Fed chair sury auction of two year notes man's testimony comes ahead of on ednesday brought investors his major presentation of the an average yield of 9.83 per

governor. Mr Lyle Gramley, cyclical lows while Treasury bill took the public stage. Mr rates are 60 hasis noticed.

On Wednesday this week the Treasury will announce details of its much anticipated

U.S. OOLLAR



The auction is expected to involve SISbn in new securities comprising \$6.7bn in three-year

managers and other institu- porate bond offerings. fronal investors-and some

Ahead of the auction how-

feature and a new non-callable reasons, from pension fund taking, and a surge in new cor-

Last week new issue volume of straight corporate deht

Chg. on wheak + 01, + 10, + 10, 0 + 11, 0 + 01, 0 + 01, 0 + 01, 0 + 01,

104 | 104 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 |

Index-linked stocks buck the trend

THERE WAS, at least, one sector of the gilt-edged market which managed to escape the shadow of sterling's weakness

fending the exchange rate—then close to 11 per cent.

In more tranquil times that would suggest 2 firm base from news for gilts.

Fears that the equity market could start to The pessimists in the City

of such paper within the market's overall decline.

The two stocks—£150m of 2½
per cent index-linked Treasury
2003 and £100m of 2½ per cent Index-linked Treasury 2020-

Conventional issues with similar maturities were about 8 point down as concern over oil prices, the pound, and base rates kept investors away.

linked stocks is found in the defensive strategy of some fund

Fears that the equity mar-ket was over-reaching itself also persuaded some investors to switch new funds into index-

to around 4 per cent, and con-ventional gilts still shaky, the guaranteed real return of around 31 per cent on index-linked stocks was an attractive

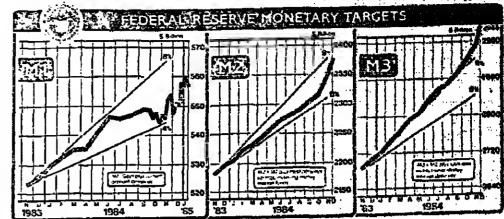
remaining supplies of 2½ per cent index-linked Treasury 2011 and 2½ per cent index-linked Treasury 2001 therefore were quickly exbausted at the begin-

But if the Bank's decision to highlighted the strength of that sector, It also persuaded many traders of the fragility of the rest of the market.

proposition.

The Government Broker's react to what most people agree

more or less adjusted to 12 per many is that if this approach cent base rates and the long fails the Prime Minister wili



long bond. their cyclical troughs of August 1982.

suggestions that the issues may

FT/AIRD INTERNATIONAL BOND SERVICE

Tevas Ineir 11% 91 ... 150
Totai Asia 12% 91 ... 100
Totyo Electric 61, 83 ... 70
Totyo Electric 13% 89 100
Totionto-Oam 12% 89 ... 50
UBS 12% 91 72
Warner-Lambert 10% 50 100
West 18 11% 90 ... 100
Weynrhadusar 11% 90 ... 60
Yaeuda Trust 12% 69 ... 100

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Elders 11½, 94
Elektrowalt 5 98
Fullisu 3 90
Introc Inc 3 93
Kanishiroku 4 98
Missubishi H 4½, 99
Most-Hennescy 7 89
Musta Mig 3½, 99
Soc Gen Sury 4½, 94
Sumitomo Carp 2½, 99
Texaco Capital 1½, 94
Usari Finance 7 88
Vamanouchi 4 90

he oversubscribed. notes, \$6bn in 10-year notes and Ahead of the auction how-\$5.5bn in long bonds. There are ever the markets have some already indications of a great other hurdles to get over deal of advance journest in the including an expected Schn to and 30-year issues \$3bn increase in M1 this week.

for seasonal the possibility of some profit-

101½ +1½ 11 47 102½ +1½ 11.88 93 0 E 56 108½ +0½ 10.81 102½ +0½ 11.73 103½ +1 11.73 110½ -2½ 6.45 10½ -2½ 6.45 10½ +0½ 12.01 10½ +0½ 12.01 10½ +1½ 11.53

\$675m of traditional long-term hands, as corporate band prices gained between one and two full points.

Paul Taylor

UK GILTS

The Bank of England's decision on Friday to confine its new funding efforts to £250m of existing index-linked stocks underlined the relative strength of such paper within the mar-

bad both shown gains of about 2 points over the week.

The simplest explanation for the hetter performance of index-

the pound's fall means higher inflation—and that after wby the Government changed tack in favour of de- end of the market is offering prefer to see

linked paper.
With yields on equities down

ning of the week.

Short-dated yields have now

maintain the arrent stance for maintain description. But the planed reduction mists diagree. They believe that the Fed is unlikely to swerve from a stable policy stance in the weeks immediately and not indicative of any early shead. Indeed Mr. Jones surgests it would be "irresponsible" of the Fed to ease suggests it would be "irresponsible" of the Fed to ease surg

This announcement oppears as a motter of record only.

New Issue



Canadian \$75,000,000

Province of New Brunswick

12% Notes Due January 24, 1995

Issue Price: 1001/2%

Credit Suisse First Boston Limited

Banque Bruxelles Lambert S.A. CIBC Limited

Dresdner Bank Aktiengesellschaft **Great Pacific Capital S.A.**

Samuel Montagu & Co. Limited **Orion Royal Bank Limited**

Société Générale de Banque S.A. S. G. Warburg & Co. Ltd.

Nesbitt, Thomson Limited

Banque Générale du Luxembourg S.A.

Banque Internationale à Luxembourg Berliner Bank Chemical Bank international Group Crédit du Nord Dai-Ichi Kangyo International Girozentrale und Benk der Österreichischen Sparkessen

Lloyds Bank International Österreichische Länderbank Pierson, Heldring & Pierson N.V.

Bank Cutzwiller, Kurz, Bungener (Overseas) Bank Leu International Ltd. Banque Populaire Suisse S.A. Luxembourg Banque Worms

McLeod Young Weir International Sal Oppenheim fr. & Cie. Schweizerische Hypotheken- und Handelsbank Schoeller & Co. Sumitomo Trust International Swiss Bank Corporation International The Taiyo Kobe Bank, (Luxembourg) S.A. Tokai International

Verband Schweizerischer Kantonalbanken

Lévesque, Beaubien Inc. Nederlandse Credietbank NV

Amro International Bank Heusser & Cie. AG

Yasuda Trust Europe

Westdeutsche Genossenschafts-Zentralbank e.G.

Wood Gundy Inc. Bayerische Landesbank Girozentrale Crédit Lyonnais Genossenschaftliche Zentralbank AG IBJ International Limited The Nikko Securities Co., (Europe) Ltd. Salomon Brothers International Limited Union Bank of Switzerland (Securities) Limited **Dominion Securities Pitfield Limited** Richardson Greenshields of Canada (U.K.) Limited Bankhaus Hermann Lampe Banque Indosuez H. Albert de Bary & Co. N.V. Citicorp Capital Markets Group Daiwa Europe Deutsche Girozentrale Handelsbank N.W. (Overseas) Ltd. Hessische Landesbank Mitsubisbi Finance International 103'1 104'1 105'1 FLOATING RATE NOTES: U.S. dollars unloss indicated. Margin above six-month offered rate (§ three-month: § above mean rate) for U.S. dollars. C.cpn=current coupen.

Yield 6.62 7.26 7.21 7.37 7.22 Price 961 1001 106 107 1061 of the current effective price of buying shares via the bond over the most recent share price.

WARRANTS: Equity waterant prommoversise premium bust cuttent share orice.

Bond warrant ax yid=coursing yield of cuttent waterant price.

Classing prices on Johnson 25. © The Financial Times Ltd., 1925. Reproduction in whole of in part in any learn not permitted without written consent. Data supplied by Association of International Bond Contern.

UPI in lilp

All of these Securities have been offered outside the United States This announcement appears as a matter of record only.

New Issue / January, 1985

U.S. \$1,296,956,000

Prudential Realty Securities III, Inc.

(incorporated in the State of Delaware)

U.S. \$386,O49,OOO 11%% Guaranteed Sinking Fund Bonds Due January 15, 1992 U.S. \$545,691,000 121/8/ Guaranteed Sinking Fund Bonds Due January 15, 1995 U.S. \$365,216,000 Guaranteed Zero Coupon Bonds **Due January 15, 1999**

Unconditionally guaranteed by

Prudential Funding Corporation

(incorporated in the State of New Jersey)

A Subsidiary of



Salomon Brothers International Limited **Prudential-Bache Securities International**

Credit Suisse First Boston Limited **Hambros Bank Limited**

Banque Bruxelles Lambert S.A.

Deutsche Bank Aktiengesellschaft

Goldman Sachs International Corp.

Merrill Lynch Capital Markets

Morgan Guaranty Ltd

Morgan Stanley International Union Bank of Switzerland (Securities) Limited

Swiss Bank Corporation International Limited

BankAmerica Capital Markets Group

Bankers Trust International Limited

Banque Nationale de Paris

Banque Paribas Capital Markets

Chase Manhattan Capital Markets Group

Citicorp Capital Markets Group

Algemene Bank Nederland N.V.

County Bank Limited

Bank tür Gemeinwirtschatt

Daiwa Europe Limited

Dresdner Bank Aktiengesellschaft

Kleinwort, Benson Limited

Manufacturers Hanover Limited

Mitsui Trust Bank (Europe) S.A.

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Nippon Credit International (HK) Ltd.

Orion Royal Bank Limited

S.G. Warburg & Co. Ltd.

Baring Brothers & Co.,

Yamaichi International (Europe) Limited

Bank Leu International Ltd

Banca Commerciale italiana

Banca Nazionale del Lavoro Banque Générale du Luxembourg S.A.

Banque Internationale à Luxembourg S.A.

Banque de Neuflize, Schlumberger, Mallet

Crédit Lyonnais

Banque Populaire Suisse SA Luxembourg

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Caisse des Dépôts et Consignations

Cazenove & Co.

CIBC Crédit Commercial de France Creditanstalt-Bankverein

Dai-Ichl Kangyo international

Den norske Creditbank DG BANK

Dominion Securities Pitfield

Drexel Burnham Lambert

Bank Gutzwiller, Kurz, Bungener (Overseas)

Enskilda Securities Euromobiliare

European Banking Company

First Interstate Limited

Fuji International Finance

Gefina International Limited

Genossenschaftliche Zentralbank AG

Glrozentrale und Bank der österreichischen Sparkassen

Great Pacitic Capital SA

Kidder, Peabody International Kredietbank N.V.

Kredietbank S.A. Luxembourgeolse

Lloyds Bank International

LTCB International

Hili Samuel & Co. McLeod Young Welr International

Mitsubishi Finance International Limited

Mitsui Finance International

The Nikko Securities Co., (Europe) Ltd.

Österreichische Länderbank

Nippon Kangyo Kakumaru (Europe) Limited

Nomura international

Norddeutsche Landesbank Rothschild Bank AG

Sal. Oppenheim jr. & Cie.

N.M. Rothschild & Sons

Sanwa international Limited

Pierson, Heldring & Pierson N.V.

PK Christiania Bank (UK) Limited

Schweizerische Hypotheken- und Handelsbank

Smith Barney, Harris Upham & Co.

Sarasin International Securities Limited Strauss, Turnball & Co.

J. Henry Schroder Wagg & Co.

Swiss Voiksbank

The Taiyo Kobe Bank (Luxembourg) S.A.

Sumitomo Trust International Limited Tokai International Limited

Svenska Handelsbanken Group Tradition International S.A.

Vereins- und Westbank

Westdeutsche Landesbank Girozentrale

Yasuda Trust Europe Limited

CORPORATE FINANCE

Good take-off for KLM's perpetual bond

KLM ROYAL DUTCH Airlines. How the perpetual bonds may gramme stretching over the which prides itself on innova-tive financing and bold manage of KLM's capital structure by ment, has received a warm wel-the auditing profession recome for its pioneering Swiss mains to be seen. franc perpetual bond.

bond issue is the first of its through share offerings, stock ated automation of operations kind launched by a foreign splits, and conversions, although will also absorb some of the borrower on the Swiss capital market, or by any non-bank corporation in the international favourably with an Industry bond market, The SwFr 200m average of 60:40, and even with bond market. The SwFr 200m (\$74.8m) issue, which was priced at par, was heavily overubscribed and is expected to begin trading tomorrow at a largely because KLM wants to premlum according to Krediet. spread its risk among various bank (Suisse), lead manager of currencies, though many of the the issuing syndicate.

The coupon on the undated ing years will be priced in aper will be adjusted every dollars. two Indices for foreign bonds Swiss franc issue, KLM has issued in Switzerland plus i per launched Fl 125m (\$240m) - free centage point. The hond be redeemed only in case of with equity warrants attached, bankruptcy on the part of KLM, which is 55.4 per cent-owned by the Dutch Government, and is thus more similar to equity KLM's need to finance an ambicapital than to a debenture.

Despite its relatively small enviably high load factor (the number of seats filled as a developed a worldwide roule percentage of the total available network that ranks among the able) which is a key to its first enviatively small enviably high load factor (the number of seats filled as a developed a worldwide roule percentage of the total available in the capital markets arises from largest of any international sirline. Partial government half load factor of 70.3 per cent ownership has added to KLM's was so high that Mr Orlandini's

Further rise

in earnings

for Kellogg

By Our New York Staff

KELLOGG, the world's biggest producer of breakfast cereala,

has reported a 3 per cent rise in net income to \$250m. The

Battle Creek. Michigan-based

company says that 1984 was its

33rd consecutive year of earnings increases. Earnings per share rose by 6 per cent to \$3.35, allowing for a 6 cents per

share charge. Kellogg's share of the U.S.

ready to eat cereal market grew in 1984 to around 40 per cent.

nounced that it was repur-

chasing 15m of its shares from the Kellogg Foundation at

\$37.50 per share reducing the trust's stake in the company

from 47 per cent to around 34

per cent.
The company is one of the

most profitable in the industry with a return on average equity

of over 30 per cent which is expected to jump to over 40 per cent in 1985 as a result of the share repurchase agree-

ment, Although several com-panies in the food industry bave

been subject to takeover hids, Kellogg has not figured in the speculation because of the very sizeable stake of the Kellogg

Last month the company an-

splits, and conversions, although the deht-to-equity ratio remains a bealthy 45:55. That compares the new bonds it should not rise above 50:50, the company says. Swiss francs were chosen new aircraft it will buy in com-

next five years. The airline plans to replace its entire DC9 fleet (18 aircraft), to expand its capacity by adding 747s and ranc perpetual bond.

KLM's paid-up capital has A310s, and to build new hangars.

The 6i per cent subordinated grown rapidly in recent years and catering facilities. Acceler-

> fresh money. Yet there are signs that KLM's financing successes may have made it over confident. A \$100m Eurobond issue launched last year was shunned by Alge-mene Bank Nederland and Amsterdam · Rotterdam Bank the Netherlands' two largest banks, which complained that the coupon was too low. The paper attracted little investor interest and, after falling below issue price shortly after sub-scriptions closed, is no longer actively traded.

landing rights—usually granted on a government-to-government further increasing earnings. Yet KLM is managed as a

private concero. Mr Sergio Orlaodini, its president for the past decade, has succeeded in reversing the profit plunge which followed the second oil crisis, boosting earnings by an average of 37 per cent a year between 1979 and 1983. He intends to raise net income to Fl 270m this year - double that of last year - and to raise revenues by nearly one-third to Fl 5.2bn. That implies increas-ing net income as a percentage of turnover to a per cent, compared with last year's 2 per

huee investment programme. KLM, the oldest airline in ctively traded. the world, has also achieved an Despite its relatively small enviably high load factor (the

cent, in order to finance the

load factor, the level at which profits begin, as a way of

Mr Orlandini has charled an innovative course in the financing world. In 1983, the company offered bonds with "A and "B" equity warrant and "B" equity warrants attached, with the "A" warrants immediately exercisable and the "B" warrants remaining in effect until 1988.

The Dutch airline has used aircraft-lease arrangements to offset its tax liability and has paid no income tax since 1978. Under the U.S. Tax Reform Act of 1984, however. KLM will no longer gain enough tax advanrages under U.S. leases 10 make new ones wortbwhile. The company says similar agreements can be arranged in Japan and West Germany, but the heavy reliance on pircraft leasing in the past raises the question of whether the new bonds were linked to the tax changes.

Laura Raun

Bank Bumiputra sues ex-officials

BY WONG SULONG IN KUALA LUMPUR

state-owned hank, which lost nearly U.S.\$1bn in bad loans to Hong Kong property specula-tors, has filed a suit against four former senior bank officials for

the return of U.S.\$47.5m. the Kuala Lumpur High Court, is against Mr Lorrain Osman, Datuk Hashim Shamsuddin, Dr Rais Saniman and Mr Ihrahim Jaafar, in respect of a U.S.\$40m loan to Carrian Nominee and the charges. U.S.S7,5m to Fitarget Invest-

In addition, Mr Lorrain is also being sued by the bank for while Datuk Hashim and Dr the return of U.S.\$11m which Rais own extensive properties. an official investigation committee into the loan scandal bas that the four men "by their a Carrian company,

from Mr George Tan, head of the Carrian group of companies.
The assets of the four former bank officials bave been frozen hy order of the court and Tan the return of U.S.\$47.5m. Sri Basir Ismail, Bank Bumi-The suit, filed on Saturday in pntra's new executive chairman, said he believed most of their assets are still in Malaysia. The four are currently out of the country and it is not known when they will return to answer

The bank said Mr Lorrain bas accounts in 32 banks and interests in over 100 companies,

BANK BUMIPUTRA, Malaysia's alleged he received improperly own neglect, want of skilt of misconduct in management" bad caused Bank Bumiputra to suffer the loss of US\$47.5m, It is alleged that the loan to Carrian investment was given out even after the bank's super-visory committee had rejected the application in January 1983, On the bank's books, the money was recorded as a money market loan to the Bank of Communications in Hong Kong.

Bank Bumiputra also alleges that in April and June 1983, the four officials caused the bank to release UC\$7.5m to Nanyang while Datuk Hashim and Dr Commercial Bank (Nominees), without disclosing that the money actually went to Fitarget,

Japan to limit overseas bond issues

in 1985-86 are Y60bn by Japan Air Lines, Y123bn by Japan The lower volume, which is Development Bank, Y40bn by

TOKYO — The amount of subject to parliamentary approval as part of the 1985-86 tted non-yen bonds issued outside Japan will be limited to a maximum of Y500bn (\$1,97\text{in}) in the year from April 1985, a drop from the Y603bn in the current year, sald the Ministry

Subject to parliamentary approval as part of the 1985-86 are Y60bn by Japan Highway Public Corp. Y35bn by Export-Jmport Bank budget expected in March. Of Japan, Y40bn by Finance Corp. Tokyo, Y14bn by Electric Power Development, Y10bn by the City of Y0kohama, and Y10bn by In 1985-86 are Y60bn by Japan Highway Public Corp. Tokyo, Y35bn by Export-Jmport Bank of Japan, Y40bn by Finance Corp. Tokyo, Y14bn by Electric Power Development, Y10bn by Electric Power Development, Y10bn by In 1985-86 are Y60bn by Japan Highway Public Corp. Significant Power Development Public Corp. Tokyo, Y35bn by Export-Jmport Bank of Japan, Y40bn by Finance Power Development, Y10bn by Electric Power Development, Y10bn by Elec Smaller Business Finance Corp. sald the Ministry.

Fourth-quarter advance for Shell Oil

By Our New York Staff SHELL OIL which is majority owned by the Royal Dutch Shell group, has managed to buck the earnings downturn experienced by several of its rivals and reported a 5.8 per cent increase in fourth-quarter net income to S581m.

Mr John Bookout, Shell's as "gratifying" in view of the weakness in the oil and commodity chemical markets in the major U.S. rivals to report so far, Mobil and Exxon have reported drops of one tenth and a third respectively and Standard Indiana reported un-changed fourth-quarter profits. Shell's full year profits rose by 8.5 per cent to \$1.77bn and

earnings per share increased by a similar amount to \$5.73. A more than doubling of the group's net income from its chemical operations to \$132m was a major factor in the profit improvement. The group's oll and gas exploration and pro-duction operations were vir-tually unchanged in net terms.

Contribution and earnings from

the oil products operations feli from \$238m to \$223m.

TI despite final-quarter downturn

By William Hall in New York

TEXAS INSTRUMENTS, the world's biggest supplier of semlconductors, which semiconductors, which recently announced substantial tayoffs because of a slump ln demand, has reported a 17 per cent drop in fourth-quarter net income to \$64.6m. Fourth-quarter net sales, however, rose 17 per cent to \$1.5bn. Earnings felt primarily because of the impact of weaker international currenctes. Increased inven-tory reserves in data systems,

and a 27-cent reduction in earnings per share in connec-tion with the layoffs an nonneed last month. The quarter's earnings per share fell from \$3.23 to \$2.64 and incinde \$0.31 2 share from third-party sales of pre-viously written-off consumer

products TI's full year result shows a sharp recovery from 1983 when the group announced an after-tax loss of \$145.4m, or \$6.09 per share, following \$660m of losses arising from its decision to pull out of the personal computer market. In 1984 TI earned \$316m

In 1984 TI earned \$310m or \$13.05 per share, on sales 25 per cent ahead at \$5.70m. The 1984 earnings per share figure includes a 95 centa gain arising from third-party aales of previously written-off consumer products.

Nicor plans big write-off

NICOR, which operates one of the biggest gas utilities in the U.S., is to take a \$225m after-tax write-off on its con-tract drilling and shipping businesses and plans to sell off tts coal business and some of its marine assets.
Mr C. J. Ganthler, Nicor's

chairman, says prices have decttned dramaticalty since dectined dramatically since Nicor entered the businesses. The company earned \$49.8m on revenues of \$2.2bn in 1983, but will report a substantial loss when it announces its 1984 figures next month. There has been speculation that the group which bas a current stockmarket canlitalisation of market capitalisation of \$760m, might be forced to cut

its dividend.

Recovery at International appointments

Hudson's Bay chief executive to retire

BY BERNARD SIMON IN TORONTO

A pillar of the Canadlan giverin is relinquishing his duties as president and chief executive officer, but will remain as non-executive chairman and governor. The title of governor was conferred by a Royal charter on the North American fur trading pioneers who founded Hudson's Bay Company in 1670. The debt burdened company

has suffered operating losses totalling C\$390m (U.S.\$295m)

Mr Donald McGiverin, the chief department stores. Despite Mr Donald McGiverin, the chief executive of HUDSON'S BAY the economic recovery, klud-company, the Canadian retail, property and fur trading group, is to retire as part of a management reshuffle to improve the ailing company's performance.

The controlling shareholders of Hudson's Bay are the Thomony outsiting family.

son publishing family.
Simpson's troubles have been business establishment, Mr Me blamed on a combination of poor merchandising, a heavy concentration of stores in unattractive centre city locations, and low staff morale, Hudson's Bay predicted that earnings would improve towards the end of 1984, but analysts said that the latest management changes indicate that the turnround has

been far from satisfactory.

Mr George Kosich, who has headed Simpsons for the part three months, becomes chief executive of Simpson's and its in the last four years, reflecting mainly the poor performsister chain of department
ance of its Simpson's chain of stores, The Bay.

Managing director elect for Credit Lyonnais

BY PAUL BETTS IN PARIS

appointed managing director of credit Agricole and the Banque Nationale de Paris.

The nomination of M Thiolon is designed to ensure a progressive change-over at the bank before M Roche reaches retirement next year.

The new managing director has spent his antice professional M Bernard Thiolog has been

M Thiolon, who has been in charge of the bank's international activities, will act as a joint managing director of the bank alongside the existing managing director, M Jacques Roche, who will be retiring next year. M Thiolon will then take over from M Roche.

The nomination of M Thiolon

Mas spent his entire professional
M Thiolon, who has been in career at Credit Lyonnais,
charge of the bank's inter- which he joined in 1951. He has always been involved with the international division of the bank. M Thiolon will be replaced at the bead of the bank's international and co-operation sector by M Alexia Wolkenstein ...

First Interstate reshuffle

BY OUR FINANCIAL STAFF

FIRST INTERSTATE Bancorp, president and chief executive which claims seventh place of FIBC, and Mr John F. King, among U.S, banking companies, \$1, switches from president to among U.S, banking companies, has realigned its senior man, chairman, as it focuses on agement, with Mr Edward M. developing the State's retail Carson, 54, becoming president.

sidiary, First Interstate Bank bank, First Interstate

and corporate markets, Mr Bruce G. Willison, 36

At the same time, the busi- becomes, president and chief ness of the group's largest sub- executive of a newly set-up of California (FIBC), is being Ltd, aimed at "wholesale be split into two parts. Mr Wil-ing, merchant banking illam E. B. Siart, 38, becomes financial advisory services." Ltd. aimed at "wholesale banking, merchant banking and

These securities have been sold outside the United States of America and Japan. This announcement appears as a matter of record only.



Orient Finance Co,Ltd.

(Kabushiki Kaisha Orient Finance)

U.S. \$50,000,000 11 per cent. Guaranteed Notes 1992

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Issue price 100 per cent.

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Banque Nationale de Paris Baring Brothers & Co., Limited Commerzbank Aktiengesellschaft DBS Bank

Goldman Sachs International Corp. Kidder, Peabody International Limited Société Générale de Banque S.A. The Taiyo Kobe Bank (Luxembourg) S.A.

Yamaichi International (Europe) Limited

All these Bonds having been sold, this announcement appears as a matter of record only.

January 1985

Swiss Francs 100 000 000 6% Bonds 1985-1995

Heron International Finance B.V.

With the guarantee of its parent



Heron International PLC

London, England

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SODITIC S.A.

Bank Künzler AG

Bankers Trust AG

BA Finance (Sulsse) S.A.

MANUFACTURERS HANOVER (SUISSE) B.A.

BANK HEUSSER & CIE AG BANQUE KEYSER ULLMANN S.A. FIRST CHICAGO S.A.

Nippon Kangyo Kakumaru (Suisse) S.A.

BANQUE SCANDINAVE EN SUISSE THE ROYAL BANK OF CANADA (SUISSE) SOCIÉTÉ GÉNÉRALE ALSACIENNE DE BANQUE

Compagnie de Banque et d'Investissements, CBI

Banca Unione di Creditn Bank für Kredit und Aussenhandel AG Banque Bruxelles Lambert (Suisse) S.A. Banque de Participations et de Placements S.A. Barclays Bank (Suisse) S.A. Crédit des Bergues Dai-Ichi Kangyo Bank (Schweiz) AG Inter Maritime Bank New Japan Securities (Schwoiz) AG Sanwa Finanz (Schweiz) AG Standard Chartered Bank AG

The Industrial Bank of Japan (Schweiz) AG

Bank Oppenheim Pierson (Schweiz) AG Chemical Bank (Sulsse) Great Pacific Capital S.A. United Overseas Bank

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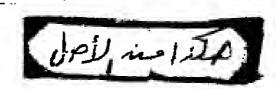
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Banque Indosuez, Succursalea de Suissa. Banque Morgan Grenfell en Sulsse S.A. Caisse d'Epargne du Valais Fuji Bank (Schweiz) AG Gewerbebank Baden

Maarki, Baumann & Co. AG



INTERNATIONAL COMPANIES

Ahmanson recovers in fourth quarter

in New York

H. F. AHMANSON, parent of the second largest savings and loan association in the U.S., has made a strong recovery in the fourth quarter after barely managing to break even in the previous three months.

Net profits in the final quarter were \$20.1m or 72 cents a share, including extraordinary income of \$8.4m. This compares with \$3.23m or 12 cents a share in the third quarter, when a combination of higher money costs, lower spreads and reduced gains on sales of loans and mortgage-backed securities caused profits to plunge from the

1983 third-period figure of \$47.7m. Even with the extraordinary gain in the fourth quarter, net profits for the period were still lower than the \$26.4m, or 95 cents a share, recorded in the final three months of 1983. For 1984 as a whole, Ahmanson, whose chief subsidiary is Home Savings of America, posted net profits of \$51.6m or \$1.96 a share, down from the near-record \$108m or \$4.02 in 1983.

irector the

FEMILIE

the reshing

ce B.V.

Total assets rose from \$20.2bn at the end of 1983 to \$24bn, of which the property-loan portfolio is \$19.1bn.

The company attributed the fourth-quarter recovery to significantly higher net interest income, lower funding costs and a substantial improvement in the margin of return on earning assets.

return on earning assets.

After-tax realised investment gains were \$11.8m lower in the 1984 fourth quarter than a year earlier.

_	-				
n	ĺ	North	American	Quarterly	Results

RICAN HOSPITAL ital & lab equips	SUPPLY next		SCIENTIFIC ATLANTA Satellite communications equipment			UNION PACIFIC Energy, natural resources, railroads			
wth quarter	1984 \$	1983	Fourth quarter	1984	1983 \$	Fourth quarter	1984	18	
	879.1m	824.4m	Revenue	109m	95.1m	Revenue	1.91bn	20	
rofits	61.9m	53.9m	Net profits	4.1m	3.46m	Op. net profits	128.3m	106.	
er share ir	0.86	0.73	Not per share	0.18	0,15	Op. net per share	1.05	•	
NJO,	3.4bn	3.3be	Revenue	216.3m	191.9m	Reveaue	7.91bn	8.5	
rofits	237.Sta	211.9m	Net profits	7.43m	5.97m	Op. net profits	494.1m	44	
er share	3.23	2.56	Net per share	0.32	0.25	Op. net per share	4.01	3	
JOHES tees publishing, t			SMITHKLINE BECKMA Drugs, instruments	H		USAIR Demostic certier		_	
	рр-		Fourth querter	1964	422	Dogwestic currier			
rth quarter	1984	1983		8	1983	Fourth quarter	1984	19	
WO	257.1m	233.7m	Revenue	766.2m	717.5m	Revenue	414.9m	388	
re6ts	34.44m	33.47m	Net profits	120.7m	119.8m	Nat profits	29m	30	
or share	0.54	0.52	Not per share Twelve months	1.52	1.44	Net per share	1,11	1	
nue	965.6m	866.4m	Revenue	2.95bp	2,84ba	Year			
rollto	129.14m	114.22m	Net profits	503.6m	488.5m	Revenue	1.62bn	1.4	
er sherp	2.01	1.79	Net per share	6.23	5.89	Net profits	121.6m 4.92	80.	
IN EARLETTA			SOUTHWESTERN BELL						
spece, eluminium	a, balldg.	mat'l.	Span off from AT&T			U.S. HOME Homebuilder			
rth quester	1984	1983	Fourth quarter	1984	1983	Fourth quarter	1984	19	
		*	Revenue	1.9bn	_	1			
	1.11bn	914m	Net profits	223.6m	_	Revenue	272.7m	284	
et profits	33.3m	31.9m	Not per shere	2.75	_	Net profits	†11.9m	1.7	
et per abare r	0.85	0.84				Net per skare	19.34		
nue	3.92bn	3.22bn	STONE AND WESTER	1		Year			
et profits	176m	61.6m	Engineering			Revenue	1.1bn	1.15	
et per share	4.72	4.20	-			Net profits	†43.9m	27.	
			Year	1984	1983	Net per share	†1 <i>2</i> 7		
Jaca, industrial o			Revenue	343m	342.3m				
		•	Net profits	36m	29.40				
rth quarter	1984	1983	Not per sherp	5.02	4.13	l			

1984 C\$ 1.64bn 109.9m 0.90

> 1984 8 1.40be 50.2m 0.77

1983 C\$ 1.59bo 85.3m 0.68

1983 8 1.14bn 40.1m 0.62 U.S. \$250,000,000



FLOATING RATE DEBENTURES, SERIES 9, DUE 1996

(Subordinated to deposits and other liabilities)

For the three months

28th January, 1985 to 29th April, 1985

In accordance with the provisions of the Debenture, notice is hereby given that the rate of interest has been fixed at 8½ per cent and that the interest payable on the relevant interest payment date, 29th April, 1985, against Coupon No. 4 will be U.S.\$214.86.

Morgan Guaranty Trust Company



Italian International Bank Pic

U.S.\$60,000,000

FLOATING RATE NOTES DUE 1991

In accordance with the provisions of the Notes, notice is hereby given that for the six month Interest Period from 28th January 1985 to 29th July 1985 the Notes will carry an Interest Rate of 9° per annum and the Coupon Amount per US \$10,000 will be US \$455.00.

Agent Bank: Morgan Guaranty Trust Company of New York,

Notice of Redemption

1983 \$ 1.47bn 83.1m 0.96

1983 \$ 433.8m

1984 \$ 1.57bn 89.6m 1.06

Transocean Gulf Oil Company

8% Guaranteed Debentures Due 1986 (now Gulf Oil Corporation 8% Debentures Due 1986)

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Indenture dated as of March 1, 1971, under which the above-designated Debentures are issued. \$1,488,000. aggregate principal amount of such Debentures of the following distinctive numbers has been selected for redemption on March 1, 1985 (herein sometimes referred to as the redemption date):

		*1	,000 Coopea De	bentures Bear	ing the Profix Letter	M
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	GUTA 42:17 7055	TEGHN TOOTA	PROF 11407	SAME PARKET	94372 24906 2543	0 27117 28102 28972 29955

The Debentures specified above are to be redeemed for the Sinking Fund (a) at Citibank, N.A. (formerly First National City Bank), Trustee under the Indenture referred to above, No. 111 Wall Street, in the Borough of Manhattan, the City of New York, or (b) subject to any laws or regulations applicable thereto, at the main offices of Citibank, N.A. in Amsterdam, Brussels, Frankfurt/Main, London (Citibank House), Milan, Paris, and Citicorp Bank (Luxembourg S.A. and Kredietbank S.A., Luxembourgeoise in Luxembourg. Payments at the offices referred to in (b) above will be made by a United States dollar check drawn on a bank in New York City or by a transfer to a United States dollar account maintained by the payee with a bank in New York City, on March 1, 1985, the date on which they shall become due and payable, at the redemption price of 100 percent of the principal amount thereof, together with accuract interest to the date fixed for redemption. On and after the redemption date, interest on the said Debentures will cease to accure. Upon presentation and surrender of such Debentures with all unmatured coupons, payment of principal will be made out of funds to be deposited with the Trustee.

The amount of any missing unmatured coupons will be deducted from the sum the for payment. Coupons due March 1, 1985 should be presented for payment in the usual manner.

2278 4737 7852 16868 19974 20687 21402 22064 22256 24372 24906 25430 27117 28102 28972 29955

January 28, 1985

Gulf Oil Corporation By: CITIBANK, N.A., as Trustee

The New York Cotton Exchange announces application for the U.S. Dollar Index.

The New York Cotton Exchange has applied to the Commodity Futures Trading Commission for designation as a contract market in U.S. DOLLAR INDEX*futures.

The New York Cotton Exchange, one of the nation's oldest and most respected futures markets, proudly announces the development of a new generation of futures—U.S. DOLLAR INDEX* futures.

The proposed **U.S. DOLLAR INDEX*** is based on the same ten trade-weighted currencies selected by the Federal Reserve Board as an economic indicator of dollar trends—and will correlate with that indicator.

It will be the first index futures contract that lets traders participate in the dollar's movement as measured in relation to all major foreign currencies rather than a single currency:

It will be the first index futures contract that offers banks and companies with multinational currency positions a way to hedge their risk in a single economical way

Recognizing the broad appeal of this Index, The New York Cotton Exchange is taking the unprecedented step of offering trading privileges in the contract to the over I200 qualified floor traders of the Commodities Exchange Center. This means that **U.S. DOLLAR INDEX*** futures will be available to one of the largest floor trading populations in the world.

Developed with patience and care, the U.S. DOLLAR INDEX* futures contract will fill a need too long ignored.

The New York Cotton Exchange

Stefan Wagstyl on Lucas Industries' renewed profits drive

Electrical side faces testing time

THE RESIGNATION of two top managers at Lucas Industries has focused attention on the comapny's greatest problem—turning round Lucas Electrical, its ailing vehicle components subsidiary.

Mr Keith Wills and Mr Marcus Beresford have left Lucas Elec-trical—which has not made a profit for at least five years—at a time of renewed drive for higher profitability across the

Mr Willis, 48, had been Electrical's managing director and a member of the group's executive committee. Mr Beres-ford 42, was general manager of the subsidiary's important Lucas Electrical and Electronic Systems operation, which is leading the development of new high-technology products like dashboard computers.

Lucas has refused to comment on the reasons for the resignations.

Electrical, which accounts for about £250m out of group turnover of £1.4hm was the Lucas subsidiary that suffered most in the recession. It has found it hardest to adjust 10 two permanent changes in the automotive industry—the relative decline of UK vehicle manufacture, on which Electrical is dependent, and the technological widual performance.

As a result, profits have recovered to £32.6m pre-tax for the year to the end of July. But, as Mr Messervy is the first to admit, £32.6m is a poor return on sales of £1.4hm.

"We must improve our competitiveness against the world market leaders in every sector, and the best in the world are getting better ell the time," he says.

So what are the group's prostations. ture, on which Electrical is dependent, and the technological improvements which have made components longer and need replacing less

In the words of one senior Lucas manager: "Electrical is 20 per cent of our turnover and 50 per cent of our problems." li is a measure of the scale of these problems that Electrical that accounted for oearly half the total job cuts which Lucas has carried out since recession brought the campany to its first-ever loss in 1980-81.

Altogether, nearly 22,000 jobs

Altogether, nearly 22,000 jobs have been cut in the group, reducing the workforce to 66,000, and £90m has been spent on redundancies and closures.

Mr Godfrey Messervy, chairman and chief executive, and Mr Tony Gitt, managing director (who both took office in 1980 after many years in other senior.

Lucas Pre-Tax Profit/Loss

putting a new emphasis on Indi-vidual performance.

1980 '81 '82 '83 '84

ogical pects for increasing profitability?
made What chance does Lucas have in
last meeting its private target of
less achieving an acceptable rate of return in two or three years? Lucas can feel most confident about its two smaller arms-aerospace equipment with sales of £270m and a strong military and civil order book; and indus-

Union Bank

Tokyo

Office

Yamato Seimei Building

Chiyoda-ku, Tokyo 100 Tel: (03) 595-0211

Rapifax: (03) 595-0117

Assistant Representative

This advertisement is issued in compliance with the requ of the Council of The Stock Exchange

CONSOLIDATED TERN INVESTMENTS

public limited company

Based in Southern England and South Wales, the Tern Group's principal activities are property development, design and build construction, building and civil engineering contracting, housing development, and the hire, manufacture and sale of plant.

Placing

Robert Fleming & Co. Limited

of 1,709,600 Ordinary shares of 20p each at 105p per share

SHARE CAPITAL

Ordinary shares of 20p each

Application has been made to the Council of The Stock Exchange for the grant of permission to deal in the whole of the issued ordinary share capital of the Company in the Unlisted Securities Market. A proportion of the shares being placed are available to the public through the market. It is emphasised that no application has been made for these securities to be admitted to listing.

Particulars relating to the Company are available in the Extel Statistical Services and copies of the Prospectus may be obtained during normal business hours on any weekday (Saturdays excepted) up to and including lith February, 1965, from:

Robert Fleming & Co. Limited

8 Croshy Square, London EC3A 6AN.

FINANCIAL TIMES STOCK INDICES

FT Act.All,Share ... 670.20 615,95 618.88 887.28 616.66 614.86 697.88 464.84 627.28 61.92

FT-9E100 1288.0 1274.7 1285.7 1305.7 1979.0 1277.9 1505.7 986.9 1506.7 988.9

Representative

Martin Long

Norbert Albin

Authorised £1,200,000

Stock Beech & Co.

Government Secs. 79.62

The Bristol and West Building, Broad Quay, Bristol BS1 4DD and 75 Edmind Street, Burningham B3 3HL.

1-7 Uchisaiwaicho 1-chome

Telex: (0) 222-5511 ubssec i

of Switzerland

(Securities) Ltd.

Representative

is pleased to announce the opening of its

Lucas Girling, which makes brakes, and Lucas CAV, manu-facturer of diesel fuel injection

In these three operations Lucas has faced up to broadly the same problems in similar ways. In response to a severe and long-term reduction in British vehicle manufacturing, the group has cut its own UK capacity and tried to accelerate its expanseion overseas, particularly on the Continent and in the U.S. At the same time it has developed new products and started to introduce new manufacturing techniques to increase productivity-

These actions have greatly improved the profitability of Girling and CAV. Girling in particular has expanded well-established operations in France and West Germeny and has built a new truck brake plant in Cin-clunati in the U.S., which is making profits ahead of schedule.

CAV, which significantly also has a strong presence on the Continent, cut UK capacity in response to recession and is now showing "real recovery," says Lucas, despite the continuing weakness of the commercial vehicles market.

By contrast it is taking far longer to turn around Lucas Electrical, where Mr Wills has been succeeded by Mr Eob Dale. managing director of another subsidiary, Lucas World Service. Mr Beresford's successor has yet to be appointed.

In comparison with Girling and CAV, Electrical has a much larger portfolio of loss-making low-technology products — like batteries which it now makes for just one customer, RL. Also, the bare much and civil order hook; and industrial systems which has a turnover of £130m in a wide range of
products, including hydraulic
components and defence electronics, and a record of successful expansion in the UK and
the U.S.

Both severage and industrial

(who both took office in 1980 However, far more important these are exactly the problems after many years in other senior to Lucas is the strength of its Lucas says it has been trying posts) have also reformed the much large automative husinest to tackle. For example, it is group's management structure, ses, especially the three biggest currently rationalising Electrical trical's loss-making starters and

Union Bank

(Securities) Ltd.

Issued and to be issued and fully paid £1,013,000

Lloyds Bank Pic

27 High Street, Cardiff CF11QZ

chairman

atternators business, cutting 700 out of 2,000 jobs.

Electrical is also attempting to establish itself in one of the few growth areas in the automotive industry—car electronics. Lucas estimates that the value of electronics in a car could grow from about £30 now to over £165 by the end of the decade.

However, Lucas Electrical and Electronic Systems, which is 80 per cent owned by Lucas and 20 per cent by Smiths Industries, is at some disadvantage in this highly - competitive market, because of the relatively small rise of the Like are manufacturing size of the UK car manufacturing industry.

Its major European rival Robert Bosch of West Germany has a home hase of 4m cars a year, against 1m for Lucas. In this context, the Ducelier sethack was a particularly sig-nificant blow to expansion. So, four years after recession first struck, much remains to be done at Lucas Electrical. But the

Share Stakes

veek include:

Changes in company share stakes announced over the past

Berkeley Exploration—Charterhouse Petroleum purchased for 8 cash coosideration a further 200,000 ordinary shares making a total interest of 2.45m ordinary.

BBA Gronp—Mr C. M. Fenton sold 20,000 ordinary shares at 53p per share from his own holding, and 15,000 ordinary at 53p each in his capacity as a trustee.

Bristol Chancel Ship Repairers
C. H. Balley sold 3.29m
ordinary reducing its interest to

67.56 per cent.

Exce International — John
Moreton, a director, sold 200,000
ordinary shares at 615p per

Joliana's Holdings Directors
D. and T. Vaughan have each

sold 50,000 shares at 212p per share.

M. A. Buckley, a director, dis-posed of his entire holding of 133,932 ordinary (6.7 per cent)

at 67p per share.

dooe at Lucas Electrical. But the group rejects the suggestion that it is moving too slowly. Dr Kevin Hawkins, director of public affairs, says: "It is easy to increase profits on paper by cutting everything back quickly. But that capacity and the skilled people are lost for ever. It is much more of a challenge for management lo try to turn a business around. That is hte real test in the long term." first half. test in the long term."

strike.

effects of a continued coal The first half downturn occurred after trading losses of £242,000 (£14,000) from Canadian companies (including a related company) which offset a rise in

company) which offset a rise in the UK contribution from £37,000 to £502,000. Group trading profits fell from £423,000 to £560,000.

Io Canada, the directors say they are "vigorously pursuing" to £57,000, following extraordinary losses of £318,000 last time. Losses per share are shown as the meantime, they have reviewed those stocks and pending the usual review at the year end have provisionally written down at the valuations. This has resulted in exceptional losses at

Canadian losses put Neepsend back in the red at halftime

Following increased trading the half year and figures bave losses in Canada, Neepseud bas been produced separately.

Hattersley and Ridge is still affected by the miners' strike but the end of September 1984, com-pared with previous profits of obtain some substantial export 277,000. the company has been able to business, which has enabled it to return to full-time working for the rest of the financial year At the last year-end there was a return to profits of £145,000 against losses of £792,000, and

and heyond. The order hooks of all the uther UK companies are the directors expressed confi-dence that the group was "on the right road," although they were also concerned about the all the uther UK companies are healthy, say the directors.

Joierim figures were affected by the increase in interest rates last summer they say and they are again facing a similar situation. Pre-tax figures were struck after interest costs of \$362,000 (£346,000).

First half group turcover of this engineering and tool produc-tion concern grew from £8.36m

Rayford down by £0.6m but dividend doubled

Following losses of £53,000 in report that current levels of the second half at Rayford Supreme Holdings, taxable period 8 year ago, profits for the year to September 28 1984 fell from £1.81m to £1.21m.

Despite the "lend of year result dividend is lifted.

At the interim stage the directors indicated that profits for the year as a whole would not be "significantly different" from the £1.25m made in the

Turnover of this USM-quoted retailer of domestic electrical equipment moved ahead by 23 per cent from £20,86m to and the directors trading ere ahead of the same

Despite the "isappointing" end of year results the final dividend is lifted from 2.1p to 3.15p net, making 4.9p (2.1p) for the year. This is in line with the dividend forecast at the time of flotation in July 1983. The fall in profits reflects the seiting up costs of seven new showrooms.

With a lower tax charge of £493,060 [£510,000), stated net earnings per share emerged at 12.2p against 23p, after extraordinary debits of £192,000 (2200,000)

COMPANY NEWS IN BRIEF

Edinburgh American Assets Trust's net asset value per 25p sbare, before loss stock conversion, stood at 246.9p at the end of caleodar 1884. This compares with a 239.2p value a year previous.

previous.

The single final dividend is 0.9p (0.85p). A one-for-one scrip issue has been proposed.

Cavenham, the UK holding company and subsidiary of Generale Occidentale of France returned pre-tax profits of f11.5m for the slx months to eod-September 1984, compared

After tax charge of £2.4m (£1.1m), profit attributable to ordioary shareholders emerged at £6.4m against £7m.

Diamend Stylus incurred a taxable loss of £34,041 for the six months 10 eod-September 1984, which compares with a £1,554 profit for the corresponding

profit for the corresponding period last year.

Turnover fell from £850,922 to £750,352. The company manufactures record playing styli.

The attribulable loss came out at £46,473 (£4,858) after tax of £12,432 (£6,412). Interim dividends were last paid in 1980.

BOARD MEETINGS

1	share.		
	Kwik-Flt (Tyres & Exhausts)-	The following companies have notified	C
Į	Mr Tom Farmer, the chairman,	dates of board meetings to the Stock	ŗ
Į	has acquired a heneficial inter-	Exchange. Such mostings are usually	١
Į	est in a further 300,000 shares,	held for the purposes of considering	!
Ì	bringing his total holding to	dividends. Official indications and not	5
ļ			•
ļ	7.18m shares.	are maring of finals and the sub-	•
١	REA Holdings - International	divisions shown below are based	١
1	Investment Trust Company of	mainly on Issi year's timetable.	
l	Jersey is interested in 2.19m	700AY	
Į	ordinary and 24,600 preference	Alternation Allerda Frest, Edolpo, G.	î
į	ordinary and 24,000 preservate	Japan Investment Trust, Hillards Norsk	- 6

Japan Investment Trust, Equipu, Gr Japan Investment Trust, Milards Morek Oota A/S, Sutchifa Speakman, Vibro-plant. Finale: F. Pratt Engineering, Securi-guard, Telavision South. FUTURE OATES Interimet
Courts (Furnishers) Jan 29

Mulrhead Feb 21
Murray International 7rue: ... Fab 25

U.S. \$75,000,000 Midland International

Financial Services B.V. Guaranteed Floating Rate Notes 1994 15 St. James's Square, SW1Y 4LQ 01-930 5474 Gravanteed on a subordinated basis

as to payment of principal and interest by Midland Bank plc



For the six months from 28th January, 1985 to 29th July, 1985 the Notes will carry an interest rate of 81% by per ensum. On 29th July, 1985 interest of U.S.\$451.84 will be the per U.S.\$10,000 Note and U.S.\$4,518.40 per U.S.\$100,000 Note for Coupen No. 8. Agent Bank: Sociolog Company Limited

U.S. \$125,000,000 Midland International Financial Services B.V. (Incorporated with limited liability in the Metherlands) **Guaranteed Floating** Rate Notes 1993 Guaranteed on a subordinated

basis as to payment of principal and interest by **Midland Bank pic**



For the six months from 28th January, 1885 to 29th July, 1965 the Notes will carry an interest rate of 9% per annum. The interest payable on the relevant interest payment date, 29th July, 1985 against Coupon No. 14 will be U.5. \$45.50 per U.5. \$1,000 Note.

Agent Beak: Morgen Evernaty Trust Company of New York

Clerical Medical

Executive Investment Pension Plan + + + 5.3 + + 2.4 + + 2.4 + + 3.1 + + - + + - + - + Mixed Fund
Fixed Interest Fund 117.5 123.7 186.9 175.7 112.2 118.2 163.7 172.4 101.0 106.4 121.0 127.4 108.3 114.1 101.8 107.2 105.1 1 110.7 UK Equity Fund Overseas Fund

lodex Lioked Fund

Slock Exchange Fund

North American Fund

North American Fund 101.8 | 107.2 | Far East Fund 105.1 | 110.7 | Far East Fund 105.1 | 110.7 | Far East Fund 105.1 | 110.7 | Fundamental Situations Fund 105.1 | 110.7 | Far East Fund 105.1 | 110.7 | Far East Fund 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 105.2 | 221.4 187.0 251.3 + 0.4 +12.6 - 1.8 + 7.5 UK Equity Fund 244.0 251.3 +12.8 Property Fund 128.2 134.0 - 1.8 Overseas Fund 242.7 254.8 + 7.5 lodex Lioked Fund 114.5 116.2 + 2.4 Stock Exchange Fund 124.7 127.8 + 4.5 Prices January 23 Unit dealings on Wednesday Initial unit prices available on request, telephone 0272 290566

US \$150,000,000 Guaranteed Floating Rale Notes due 2004

Sanwa International Finance Limited Guaranteed as to payment of Principal and Interest by

The Sanwa Bank, Limited

Notice is hereby given that the Rate of Interest has been fixed at 8%% and that the interest payable on the relevant Interest Payment Date July 29, 1985 against Coupe No. 2 In

respect of US\$10,000 nominal of the Notes will be US\$448.68.

January 28, 1985, London By. Cilibank, N.A. (CSSI Dept.), Ageni Bank

CITIBANÇO

FIXED INTEREST STOCKS

EQUITIES



"RIGHTS" OFFERS

	jasuo , price		Renunc.	1984	465	Stock	Pering	+0
1	price	58		High :	Low		2 0	:
	64	F.P.	8:2	76	09	Bairstow Evec Sp	76	. + 2
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	lr.18 ;	NII	· -	. lpm,	Jaon T	Memory Computer 10p	1 pm	
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. :	250cts	NIL		70pm	60pm	ni Westpac SA1	69pm	•

Renunciation data usualty last day for dealing free of alamp duty. b Figures based as prospectus estimates. s Dividend rate paid or poyable on part of capital, cover based or dividend on full capital. g Assuared dividend and yield, u Forecast dividend cover based on previous year's earnings. F Dividend and yield based on prospectus or other official estimates for 1995. H Dividend and yield based on prospectus or other official estimates for 1994. Q Gross. p Pence unless etherwise indicated. I lessed by tender. § Official holders of ordinary shares as 5 " rights." " Issued by tender. § The holders of ordinary shares as 5 " rights." " Issued by wey of capitalisation. §§ Renutroduced. It issued in connection with reorganization marger or takeover. S Allotment letters of hith-hold. §§ Introduction. y Unitered Securithies Market. § Placing price. T Figures examined. It Official London Listing. T Dealt in under Rule 535(3). † Comprising 100 Pri., and one Ptg. share.

PENDING DIVIDENDS

Dates when some of the more important company dividend statements may be expected in the next few weeks are given in the following table. The dates shown are those of last year's announcements except where the forthcoming board meetings (indicated thus') bave been officially notified. Dividends to be declared will not necessarily be at the amounts in the column headed "Announcement last year."

Date SatclaysMar 5 Final 12.5 Brown [J.] ...Jan 31 Interim nil . Consolidated 1 Interim 8 een Plantallons...Mar 1 Interim 8 eon Cowen de Groot...Jen 29 Interim 1.0 PaspianJen 29 Interim 2.873 PaspianFab 11 Interim 1.0 Interim 1.0 Interim 1.0 General Accident...Feb 29 Final 11.0 Interim 36cts Hogg Robinson.....Jen 10 Interim 3.3 Sec. Int. 14.0 Paspian Gp ...Feb 28 Sec. Int. 14.0 Paspian Gp ...Feb 14 Final 5.0 Final 17.84 Final due MarchwistFeb 22 Final 5.0

MarchwisiFeb 22 Final due MarchwisiFeb 29 Finel 2.0 Mitchell

Cous...Mar 1 Interim 1.5

Notes Manut ...Feb 13 Final 4.85
Peachay
Prop....Feb 19 Interim 2.5
Pank OgJan 29 Final 6.0
Ranseme Siena & ...Jan 10.0
Ranseme Siena & ...Feb 15
Royal Inste. ...Mar 1
SacuricorFeb 15 Final 1.0
Sime Darby ...Mai 3 Interim 4 sen
Union
Union
Discount ...Ina 20 Final 1.0 Discount...Jan 30 Final 23

Ventone
Viyolla...Fab 7 Final 5.0
Vrcksrs /.......Feb 27 Final 5.0 Finence...Feb 14 Final 1.873 * Sourd meeting letimated. † Rights leave since made. ‡ Tax tree, ¶ Scop lasue eince made. † Forecast.

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Bank of Tokyo (Curacao) Holding N.V. US \$50,000,000 GUARANTEED PLOATING RAYE NOTES DUE 1987

V Payment of the principal of, and interest on, the Notes is unconditionally and irrevocably guaranteed by The Bank of Tokyo, Ltd.

(Kabashiki Kasha Takyo Gistor)
In accordance with the provisions of the Agency Agreement between 8ank of Tokyo (Curação) Holding N.V., The Bank of Tokyo Ud., and Cütbank, N.A., dated July 10. 1980; notice is hereby given that the Rate of Interest has been fixed at 81% 9% p.o. and that the interest poyable on the relevant Interest Payment Date, July 29. 1985 against Coupon No. 10 will be US\$225.92.

January 28 1985 landon By: Ciribank, N.A. (CSSI Dept), Agent Bank.

GRINDLAYS EUROFINANCE S.V. GUARANTEED FLOATING RATE
CAPITAL NOTES 1988
NOTICE IS HEREBY GIVEN INJURIES 0.88
NOTICE 0.88
N

LADBROKE INDEX Based on FT Index 1,003-1,007 (+13) Tel: 01-427 4411

459,5 442,9 484.8 463.0 485,7 456.3 711,7 458,8 734,7 45,5

Jan. Jan. Jan. Jan. 1984/85 | Since Compilate 94 | 85 | 92 | 21 | 18 | High Low | High Low

79,52 80,00 80,80 80,90 90,06 83,77 75,78 127,4 49,18

84,08 84,54 84,14 84.14 85.98 87.48 80,45 180.4 60,55

Upil in lita

BUILDING CONTRACTS

Balfour Beatty busy nationwide

BALFOUR BEATTY CONSTRUCTION has been awarded contracts with a total value of £33m. Orders include four road contracts worth £15.15m. The first is a £3m contract for a dual two-lane Hanley eastern by-pass for Stoke on Trent City Coonil, for completion in 24 months. Work includes ground stabilisation, capping disused mine shafts and construction of a three-span post-tensioned concrete bridge post-tensioned concrete bridge carrying the B5049 road over the new by-pass. Sewer diversions, ground level junctions and two roundabouts are also to be built.

 $\mathcal{M}_{\mathcal{O}_{\mathcal{C}}, \mathbf{A}_{\mathcal{N}}}$

I DIVIDENZE

The second contract, valued at £3.1m, has been placed by West Yorkshire Metropolitan County Council to construct Dewsbury ring road, which includes 1.4 miles of dual carriageway road, a pedestrian underpass, culverting Dewsbury Beck, and filling a disused railway tunnel Worth disused railway tunnel. Work will commence in early February and be completed in 30 months. A 0.6-mile-long realignment of the B8048 Waterside Road at Kirkintilloch, Strathelyde, will be carried out under a £350,000 contract awerded by Strathelyde Regional Council, for completion in six months.

of dual-carriageway trunk road from old Cralghall village to Tranent by-pass and will involve construction of two inler-changes and five bridges, in-cluding a crossing of the River

The P.S.A. has placed a £3.57m contract to build five weather shelters at R.A.F. Alconbury. These are steel-framed and clad structures and work includes bardstanding and pavings. Building contracts Include a £3.4m extension at the Royal Brewery, Manchester, for Scolusia and Newcastle Beer Productionand includes a new packaging plant, offices, ware-bouse and external forks. English Estates bas placed a

£370,000 contract for two blocks

The Scottish Development storey extension to a ware-Authority bas placed an £8.7m house, and follows from a site preparetion contract. pass. Work comprises 9.2 miles Balfour Beatty is to restore Baifour Beatty is to restore the fire-damaged stand at Aintree racecourse under a £470,000 contract, to be completed by March 17. **CHIVERS**

Our business has been

building since

1884

21 Estcourt Street, Devizes, Willshire 5N10 H.L. Tel: 0380 2121, Telev: 449350

Kyle Stewart

wins £12m

stores work

Contracts totalling more than

£12m for a new shopping development in Northampton for Tesco, and a Texas Homecare

slore in Wellingborough.
Northants. have been awarded to KYLE STEWART. Work on the Tesco superstore at the 17-acre Southern District Centre site two miles south of Northampton town centre, is to begin soon, with completion due by the

soon, with completion due by the spring of 1986. A design and-construct contract worth about £5m, It consists of a 65,000 sq ft atore, a petrol filling station, five shop units, a public house, parking for 750 vebicles, a bus lay by.

of reinforced concrete and steel lattice-beam frame, with brick cladding and slate mansard roofs.

At Sywell Industrial Estate Wellingborough, work is to start today on construction of a 17m

today on construction of a Fim Texas Homecare store on a 16-ncre site. The 270,000 sq ft store will be of steel frame construc-tion on concrete pad foundations, with profiled metal cladding to the store, and brick and block-work cladding to office areas.

A £1.2m contract has been awarded to MYTON, a Taylor Woodrow company, by Rank Hotels to convert the central

courtyard of the Gloucester Hotel, SW7, into London's most

modern conference and banquet-ing centre. The project, which bas started for completion in

August, comprises enclosure of the court yard, known as the Japanese Garden, by a steel-structured pitched roof.

lation contract for curtain walling on BOC's new beadquarters

at Windlesham. The second contract, worth £1m, is to de-sign and install windows on

sign and install windows on Richmond Terrace, the new Government building opposite Downing Street and the Cenotaph. The third contract, worth £500,000, is in Reading where James Globons is designing and last allight the window street and an articles.

installing the window system on a 10 storey office refurbishment.

CHIVERS

Chesterfield Properties has placed a £3.1m contract for a 55,000 sq ft superstore and sevulevel car park at Basildon, with competition by October.

In Newcastle, the company will build extensions to Freeman Road Hospital under a £2.8m contract from the Nortbern Regional Health Authority in which a noperating department and the regional medical physics department will be eccumpant. department will be eccommo-

Whitley Moran, Liverpool-based subsidiary of Balfour Beatty, has been awarded a £100,000 contract for repairs to of nursery factory units at Argyle Street, Birkenhead, for completion in 20 weeks.

A second contract bas been placed by M. F. L to build a \$4.7m national distribution centre at Nottingham in nine monlbs. This is to be a single-

£18m London Commodity Exchange

BY JOAN GRAY, CONSTRUCTION CORRESPONDENT

TAYLOR WOODROW Construction has been awared an f18.3m contract to build the eight-storey 126,500 sq ft building by Tower Bridge which will provide the new headquarters for the London Commodity Exchange.

The order has been placed by Taylor Woodrow subsi-diary St-Katharine-by-the-Tower, the company which is redeveloping the site, now one of London's major tourist attractions, as well as a basi

Previous developments on the site—by the old t Katharine's Dock within sight of the Tower of Loudon—include the Tower Hotel, Ivozy

£3.6m college project goes to Mowlem

A £3.6m contract for two buildings at Royal Holloway College, Egham, has been awarded to JOHN MOWLEM. Work comto JOHN MOWLEM. Work comprises construction of a four a £1.7m swimming pool and four contracts worth over £4m a 10 storey office refurblishment, have boosted JAMES GIBBONS fitted out with laboratories and a three-storey arts and mather metres by 13 metres and a include a £2m design and instal- f630,000.

APPOINTMENTS

J. G. Thompson. Mr P. C. Oswald is made partner responsible for business development and Mr

R. L. Dean becomes finance

House, the World Trade Centre, 300 houses and flats, and a chapel. All were built by Taylor Woodrow Construc-Taylor Woodrow wou a

Greater London Council com-petition in 1969 for the best scheme to redevelop the area, and St Katharine-by-the Tower is the company it set up to implement its winning

The new building will be the first major commodity exchange built in London since the construction of the Baltic exchange, with trading halls provided with a com-munications system linking it to every other commodity

matical aciences building containing laboratories, offices and seminar rooms. Both will be of reinforced concrete frame with a steel frame roof and timber curtain walling. The client is Royal Holloway and Bedford Colleges, University of London. Work bas started for completion in May, 1986.

NORWEST HOLST PROJECT Sports Council.

Derek Wilkinson, group financial controller of S & NB, have been

appointed to the board.

Summers becomes chairman.

The contract involves break-ing-out extensive brick vaulta built by prisoners of the Napoleonie Wars, and the completed building will be offered to commodity trading organisations for occupation

market in the world.

The development includes a block of ten flats, which will be linked to the main building. Overlooking the boat-filled

St Katharine's Dock, the facade will be clad with brick and natural stone and will have a colonnaded walkway. Design is by Mr Peter Withrington, architect to St Katharine-by-the-Tower.

learner pool, 12 metres by 9 metres. Particular attention is being given to access and facilities for the disabled and very young children. There will be changing rooms, refreshment areas, administration offices, car parking and landscaplog. Trust Thamesmead is undertaking the project with grants from the GLC, Greenwich Council and the

Mr Chris Banham, sales and marketing director of Aveling upon the resignation of Mr Barford.

AMERICA INSURANCE CO. with the resignation of Mr William F. W. Fellows and Mr William D. Warren. All are U.S.

A. K. Slewart have resigned. Mr Rey Summers, a main board director of S & NB, and Mr mingham as president. Mr Paul Norrington has been appointed to the board of STAG LECTRONIC DESIGNS. joined the company in 1982 as

The FEDERATION OF Seles and marketing manager.

The FEDERATION OF MANUFACTURERS OF CONSTRUCTION EQUIPMENT AND CRANES has appointed as president for the next 18 month spointed directors of UNIONsales and marketing manager.

SAVILLS bas appointed Mr George P. F. Iuge as managing partner from May I in succession to the present joint senior partners Mr J. C. Wilson and Mr A. K. Slewart have resigned partners Mr J. C. Wilson and Mr Rev Summers, a main board control of the portners Mr J. C. Wilson and Mr Rev Summers, a main board control of the portners Mr J. C. Ofwald Mr Rev Summers, a main board control of the portners after an illness. Sea and Land Services at Improved the property of the portners and property of the portners Mr Warren's departure follows the sale by The Continental Corporation of National Re-insurance Corporation, of which be is chairman and chief execu-tive officer, to Lincoln National Group, Unlonamerica is a wholly-owned subsidiary of The Conjinental Corporation, Formed in insurance and reinsurance, principally of U.S. origin, in the London market.

Mr George Hazle becomes business development director while Mr Alan Super is promoted in director and area general manager of BRS MID-

Savills managing partner

WEEK'S FINANCIAL DIARY COMPANY MEETINGS—
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BOARD MEETINGS—
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COMPANT. MSETING:— Fratton Trading
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M & G. Grous, Three Quays, Tower Hill, EC. 2-65
Reliabla Properties, Needon Hall Hotel, Ashiey Lase, NW, 11 80
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DOGABO MESTINGS—
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Union Discount
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Interime:

The following is a record of the principal business and financial engagements during the week. The board meetings are mainly for the purpose of considering dividends and official indications are always available whether dividends concerned are interims or s. The sub-divisions shown below are based mainly on last year's timetable.

Zecture OIVIDENO & INTEREST PAYMENTS's Alabe Soft Drinks 8.80 DM Hides & 1.875p Db. H.V B 1875p Billish Home Stores Spc Cav Let 1992 A-roc Person-to-Person Inc Gtd Fits Rast Nts 1996 \$285-14
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BOARD MEETINGS—
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Associated Newspapers Holdings p.l.c.

The Annual General Meeting of Associated Newspapers Holdings p.l.c. will be held on Tuesday, 19th February, 1985, at 10.30 a.m. in The Stock Room, Stationers' Hall, Stationers' Hall Court, Ludgate Hill, London E.C.4.

Consolidated Statement of Earnings

	Year ended 30th September, 1984 £000's	Year ended 30th September, 1983 £000's		
Turnover	357,798	295,370		
Earnings from trading	18,142	10,837		
Share of earnings of related companies	1,249	2,677		
Income from other fixed asset investments	2,970	2,958		
Net interest receivable Amounts written off investments	659 (1,272)	723 (734)		
Profit before taxation	21,748	16,461		
Taxation on profit on ordinary activities	(4,925)	(3, <u>0</u> 05)		
Profit on ordinary activities after taxation	16.823	13,456		
Interests of minority shareholders	(1,200)	12		
Extraordinary items	17,863	1,336		
Profit of the Group for the financial year	33,486	14,804		
Dividends	(4,256)	(3,648)		
Transfer to reserves	29,230	11,156		
Earnings per share before extraordinary items	51.4p	44.3p		

Chairman's Statement to be presented to the Annual General Meeting.

The Group earnings before toxodion for the year to 30th September 1984 of £21.7 million are £4.2 million higher than those reported last year.

in addition, the Group realised £16.3 million profit b

tax on the sale of part of its Reuters investment which has been included in extraordinary items.

The level of earnings in this year, as in previous years, should be viewed against the background of the Group's policy of charging against earnings those costs incurred in the establishment of new businesses, and also North Sea exploration costs until the commercial viability of discoveries has been determined.

Shareholders' funds are now shown in the Group belance sheet at £262 million, or approximately£8.50-per share. Much of the increase from last year artieses because we now record our substantial investments including our interests in Reuters and Consolidated—Bathurst of their current an regress and consolution—Battura of their current values, as compared with their historical cost. The botonic sheet treatment will give shareholders a better appreciation of the underlying value of the Group, and demonstrates its very significant strength.

The financial year 1983/1984 was one of the most fercely competitive years ever for national daily newspapers. Despite this the Daily Mail ended the year in profit with a circulation gain over the previous year and a significant increase in advertising revenue. There is every indication that the Daily Mail will continue to

dominate the middle market place for morning newspapers both in its appeal to readers and with the success it brings

Less than two years since its re-launch The Mail on Sunday has achieved a safe in excess of 1,6 million copies. The advertising revenue was 83% more than the previous year

YOU magazine now in its third year has achieved record

revenue figures. This colour supplement has won the high regard of its advertisers and readers alike.

PROVINCIAL NEWSPAPERS The provincial group, Northcliffe Newspapers, continues to report increased trading profits commensurate with increases in capital invested.

Audited circulation figures for several of our titles increased organisa arcanum injures on severa or our mes increased organist o generally lower level for provincial newspapers. Once again, two of our newspapers, this time the Derby Evening Telegraph and the Woodham and Wickford Chronicia, received national industry awards for circulation increases.

The group's one provincial morning newspaper, The Western Morning News, Was re-styled towards the end of the financial year and re-lounched. First indications are that the knoroved format has been well received and is winning

"Free newspapers" continue to be a fast growing associated but competitive business with that at traditional provincial newspaper publishing and involve this group in a circulation in excess of any million copies per week. Northclittle is among the largest free newspaper publishers In the United Kingdom.

New premises in Uncoin for the Lincolnshire Echo have now been completed and enable this newspaper to be produced by the web-offset process together with impressive full-colour on the nur printing. New premises in Stoke-on-Trent for the Evening Sentinel are in the course of construction. This investment is the largest for Northcliffe in recent years and continues the policy of gradually modernising its 22 provincial publishing centres.

The 13-30 Group, Inc.—USA
The 13-30 Group, Inc.—USA
The 13-30 Group, Inc. devises, develops and publishes highly targetted printed advertising programmes, magazines and information centres for major advertisers in the United States, matrix under long-term contract. The company's 62% interest of 30th September 1964 was because it 66% in Central 1964 at a cert of 62 222 000 increased to 66% in October 1984 of a cast of \$3,222,000, and was again increased in December 1984 to 80% of a further cost of \$19,360,000, accelerating share purchases due to have been made under a long-term agreement i October 1985 and October 1986. This turther US dollar investment has been matched by a US dollar borrowing.

A tenth successive year of growth has been recorded by 13-30 with earnings from trading 36% higher than in the previous year 13-30 is also a major investor in Esquire magazine which this year increased its revenues by 43%. magazine which this year increased its revenues by 43%. Esquire was honoured by the receipt of the 1984 American

AM-Law Publishing Corporation—USA AM-Law Publishing Corporation has published for the past five years. The American Lawyer a monthly magazine for ave years The American Lowyer a morning magazine or practising towyers in the USA, and is engaged in several ancillary activaties serving the legal profession. The publication attracts considerable interest and influential comment and is developing its advertising potential.

Euromoner Publications has again enjoyed a most successful year with both revenues and profits well ahead at the year before.

The magazines -- Euromoney, the Euromoney Currency Report, the Euromoney Syndication Guide, the International Financial Law Review and the tode Finance Report—all made good progress and reported higher profits. The Euromoney Bank Report and Euromoney Corporate Finance Extramoney has become a world leader in the provision of

financial data and is renowned for the accuracy and completeness of its databases on the international capital markets. This data is also used for the Euromoney Syndication Guide, which is used by major Euromorket enders around the world. Euromoney Bondware, a ose system on the Eurobond market has recently been lounched.

Euromoney Conferences and Seminars are now a well established part of the international financial scene. Conferences were held in London, Luxembourg, Cape Town, Tokyo, Bombay, Istanbul, Mexico and Stockholm during the year. A larger programme is planned for this year. Euromoney's book publishing division has had an

outstanding year, with sales doubling.

General Interest Magazines
This has been a year of re-positioning for our general
interest magazines. The Field, Britain's oldest country
magazine was substantially re-styled for re-lounch in
October 1984. The changes reflect new artifudes towards
the country and its life. We believe The Field Is on course for
what concises in he a superfect if there.

Weekend magazine has been re-styled and during the year absorbed its principal rivel Tilbits. Circulation has stabilised, advertising levenue has increased and turiner developments are in hand.

increased activity in both recruitment and consumer advertising produced a considerable improvement in the results of Girl About Town magazine, although the market

NORTH SEA OIL AND GAS The year under review has seen a very significant level of activity on licence acreage in which the Group holds on interest.

Production from the Aroyll and Duncan Fields'has increase by 29% from 5,509,000 bornels to 7,121,000 bornels. Lower prices in US dollar terms were affect by a more advantageous rate of exchange and this higher volume of production is reflected in sales income of £19.6 mittion, up by 49% on last year's income of £13.1 mittion.

This improved performance is reflected in increased earnings, up by 62% of £8.0 million compared with £4.8 million in the previous year. A development programme to bring the Duncan Field permanently onstream has been completed since the year end, and approval to proceed with development of the nearby Innes Field bus also been received. Further investment has been made in the Argyll Field such that recoveries from all three fields in Black 30/24 should now sustain economic rates of production for a further four years.

The Group's share of the current estimate of reserves recoverable from existing facilities on the Agyll and Duncon Helds amounts to 401,000 banels and 1,859,000 banels

Further evolution carried out during the year on the Innes Field has confirmed that recoveries from the field may range between 2 and 12 million barrels. Economic recovery will be possible utilising existing but modified production facilities, and sharing Argyll and Duncan official tacilities.

Development of the Group's Esmond, Forbes and Gordon development costs is estimated at £40 million and is being funded under a £44 million loan facility completed with a consortium of banks led by the Bank at Scotland.

A number of early opproisal/production wells were completed and since the year end, a multi-well drilling programme has been commerced to enable contracted volumes of gas to be delivered on schedule in mid-1985 to the British Gas Corporation. Exploration activity has also continued of a high level. Of

four exploration wells completed either during the period or since the year end, o well on block 43/26 encountered significant volumes of producible gas. On the Group's Bruce are condensate accumulations in

On the Group's prives gas concensors accumulation of a Blocks 9/80 and 9/90, preliminary evolucition has now been completed and more detailed studies have begun coincident with the drilling of a number of further appraisal wells. It is anticipated that during the year abroad an agreed development plan for these reserves will be generated. Current and toreseeable earnings from the Group's investment in oil and gos augur well for the future.

I am including for the first time with this report the separate accounts of this wholly owned subsidiary.

DIVERSIFIED INTERESTS **Property**A new office building on our site of Tunbridge Wells was completed in November 1984.

Prefirminary steps have been taken to determine the potential value which could be obtained upon the redevelopment of other properties which have become surplus to trading requirements.

A Thomas riverside development being managed by our property development company at Watermans Pork, Brentford, was completed last October. On on adjacent site on office development of 17,300 square feet known as God wherl is under construction and on sci completion in Spring 1985.

Building and Related Industries Your group of companies engaged in building contracting and merchanting, light fitting manufacture and the glass ladustry maintained overall profitability and in severely competitive trading conditions, the light fitting manufacturing company, Lumitan, achieved record competitive trading conditions, the ligit manufacturing company, Lumitron, act turnover and profits,

Box office receipts at our theatre group improved in 1984, helped considerably by the high number of overseas visitors

Despite better results your directors decided that it was in the longer term interests of the Group to dispose of its investment in these theories for £2.0 million.

Your exhibition company is starting new shows of the same time as continuing to manage successfully the ideal Home Exhibition which is its principal commitment. Other shows

have become well established including the Caravan Camping Holiday Show which was again larger this year and our other smaller exhibitions including the Pub, Club and Leisure Show are continuing to do well. Wharlage and Storage

During the year there were two national dock strikes, the first of which was totally supported by the country's dock labour force. Despite this earnings from your wharlage and transport operations reached o record level. Raised standards at service, progressive investment facilities and better handling methods all contributed to an improvemen in our position in an intensely competitive market. Etions attract traffic other than lorest products and broaden our basis of operation are also making progress.

Transport Group
Although fores were increased, profits from tool activities were marginally down, underlining the effect of difficult trading conditions. The cab replacement rate was curtailed because of continuing mechanical problems still inherent because or communing mechanical provens simil underent in the design of the new FARR tox. The reorganisation of the other transport businesses has now been completed and together with an allied engineering activity o return to prolifability has been achieved.

The return from your reproduction furniture business continued to be unsatisfactory. Overall turnover increased but to match competitive market prices of home and abroad margins continued to be flow. At the year and the companies held orders to be fulfilled both in quantity and

Market Research

The demand for market research was reasonably strong throughout the year and as a whole this group of companies achieved record levels of furniover and profit. Two new ventures, syndicating financial information and qualitative research, made a very encouraging start.

There is an increasing involvement in the provision of data processing services which is proving to be an important growth area.

The remaining 20% interest held in the Retail Auditing companies was sold in April 1984, Following the removal of their operations to South Wales a continued investment in this company could not be justified since the association proved incompatible with our London base.

INVESTMENTS

Independent Local Radio Revenues and profits of Independent Local Radio companies in which your Group has small minority interests increased marginolly. The decision by the independent Broadcasting Authority to reduce charges and to urge the Government to remove the special levy on profits of local radio companies is welcome

Independent Radio Sales, the radio advertising representative company in which the Group has a 50% interest, maintained a satisfactory level of profitability.

Limehouse Studios, the independent television studio complex in which your Group holds o 17% interest, opened compet in what your crock makes of 7 a make of the leaved start in November 1983.

Interpretedly exacting fire regulations and a delayed start has required a further investment by all shareholders. The flexibility of these locitities provides the means of competitive prices to produce high quality programmes for which there is o growing demand.

The Group has maintained its interest in cable TV through its existing 15% interest in Greenwich Cable anons. The de country is proceeding very slowly and is unlikely to be an attractive investment for sometime.

The successful flototion of Reuters Holdings p.L.c. in June 1984 enabled the Group to realise, of a considerable profit, approximately one-third of its holdings of 'B' shares in the company. The Group retains a very substantial inferest in Reuters comprising 'X shares which it holds as a newspaper proprietor, and approximately 6.3% of the listed 'B' shares. At 30th September, 1984 the market value of the Group's investment, allowing a discount of 20% for the limited marketability of the X shares, amounted to 554.7 million.

The Group has on Interest of 23.8% in The Bristol Evening
Post p.L.c. and a direct interest of 25.1% in that company's
subsidiary Bristol United Prese Limited. In the year to
31st March, 1984 the Group share of the comings of these S is invalid, the development by 5%, whilst in the holf-year to 30th September, 1984 its trading is reported to have continued satisfactority. A significant shop re-development project by Bristol United Press with a prospective capital value of \$7.2 million has been completed and the greater proportion has now been left.

The Standard The sales of The Standard, London's evening newspaper, in which your Group has a 50% interest, have been maintained and advertising has shown some growth, particularly in classified. Results are better than lost year.

Consolidated-Bathurst Inc.—Canada The Group through its subsidiary, Les Investissements
Bouverie Life, holds on interest of 17.8% in Consolidated-Bathurst Inc., o major forest products and packaging group,
The market value of this investment at 30th September,
1984 was Cdn \$109.7 million compared with

During this period four quarterly dividends were paid totalling Can SO.45 per share compared with Can SO.50 lost year. One dividend at Can SO.10 was taken in the form of common stock in lieu of cash.

Following consideration of the 1983 triennial actuariat valuations the Trustees were able to improve centain benefits of the members.

These included increases in the persions being poid, some additions to the prospective retirement benefits of our staff with the longest service, and improvements in the way in which the benefits poyable on early retirement ara

EXECUTIVE SHARE OPTION SCHEMES It has been decided that share option schemes in certain subsidiary componies under the provisions of the Finance Act 1984 should be put before shareholders for their approval. Such schemes will enable the Group to offer

On your behalf I wish to thank the stoff for their achievements in a difficult year and for their loyalty and hard

Plans have been prepared for production facilities which will be required to produce national newspapers making full use of modern lechnology. A very large capital investment would be involved and it is therefore a pre-requisite that satisfactory agreements with our staff must be settled and implemented in advance of this commitment. The necessary discussions have commenced.

The future earnings of Blackfrians will become more dependent on long-term gas contracts than directly on the North Sea od price,

During the current year performance has so for been in fine with our business plans and, subject to factors ourside our control, we are coultiously conflicient that satisfactory results

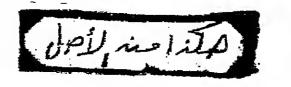
Associated Newspapers Holdings p.l.c., New Carmelite House, London E.C.4.

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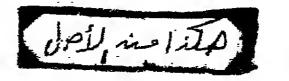
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ENERGY REVIEW

WORLD STOCK MARKETS

OVER-THE-COUNTER Nasdaq national market, closing prices January 25	CANADA	DENMARK 1964 85 Jan. 25 Price	NORWAY	1984 85 Jan. 25 Price
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Dfls 200,000,000 73/4 per cent. Dutch Guilder Bonds of 1985, due 1991/1995

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January, 1985

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Distilled by CARDHU Distillery, Knockando, Morayshire, since 1824.

71/2 9% 9% 15% 8% 21% 24% 13 12% 7-18

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NOTICE OF REDEMPTION

To the Holders of

Finance for Industry International B.V.

(now Investors in Iodustry International B.V.)

141/2 Co Guaranteed Sterling/U.S. dollar payable Bonds 1988 NOTICE IS HEREBY GIVEN that, the Annual Redemption due 1st March, 1985 has been carried out by a selection by lot of 11.500,000 troubinal Bonds on the 10th January, 1985 for redemption at par as follows:

Ontstanding Bonds of £1.000 Each Bearing Serial Numbers Ending in the Following Two Digits: 05 23 14 20 33 39 44 78

Also Bonds of £1,000 Each Bearing the Following Serial Numbers:

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138 1138 2438 3438 4638 6638 7038 8638 9638 10938 15038 15138 16138 17238 18438
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Said Bonds may be presented for payment to Morgan Guaronty Trust Company of New York. 30 West Broadway, New York. New York 10015 or to the other Paying Agents named on the Bonds.

Bonds surrendered for payment to Morgan Guaronty Trust Company of New York. 30 West Broadway, New York. New York 10015 or to the other Paying Agents named on the Bonds.

Bonds surrendered for redemption should have attached all monatured compons appurtenant thereto. Compons due 1st March. 1985 should be detached and collected in the usual number. PAYMENT WILL BE MADE ON 1st MARCH. 1985 AGAINST SURRENDER OF BONDS IN STERLING OR. AT THE OUTDON OF THE BONDS, SUCHI OFTION TO RECEIVE DOLLARS 1STRRENDER OF SIGHT ON MAY BE MADE ONLY BY THE PRESENTATION AND SURRENDER OF SIGHT BONDS. TOUGHTHER WITH A COMPLETED NOTICE OF EXERCISE OF DOLLAR OFTION. AT THE PRINCIPAL OFFICE OF ANY OF THE PAYING AGENTS NOT LATER THAN 20th FEBRILARY, 1985, INTEREST ON THE BONDS IS PAYABLE ONLY IN U.S. HOLLARS.

Payments will be made tit in the case of any payment to be made in pounds sterling by a check drawn on, or by transfer to an account maintained by the payer with a bank in London, subject in each case to any laws or regulations applicable thereto, and tin' in the case of any payment to be made in U.S. dollars, at any agenty outside New York City by a check drawn on a U.S. dollar account maintained by the payer with a hank in the United States may be subject to reporting to the United States haternal Retenue Service (IRS) and to backup withhelding of 20% of the prose proceeds if payers into recognized as exempt recipients fail to provide the paying agent with an executed IRS Form W-8 in the case of non-U.S. persons or an evoluted IRS Form W-9 in the case of U.S. persons.

INVESTORS IN INDUSTRY INTERNATIONAL B.V.

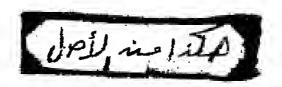
INVESTORS IN INDUSTRY INTERNATIONAL B.V.

INVESTORS IN INDUSTRY INTERNATIONAL B.V. By: MORGAN GUARANTY TRUST COMPANY
OF NEW YORK, Principal Paying Agent

Dated: 28th January, 1985

Under the Interest and Dividend Tax Compliance Act of 1983, we may be required to withhold 20% of ony gross payments made within the United States to certain holders who fail to provide us with, and certify mider penalties of perjury, a correct taxpayer identifying number temployer identification number or social security number, as appropriated or an exemption restificate on or before the date the securities are presented for payment. Those holders who are required to provide their correct taxpayer identification number on Internal Revenue Service Form W-9 and who fail to do so may also be subject to a penalty of S50. Please therefore provide the appropriate certification when presenting your securities for payment.

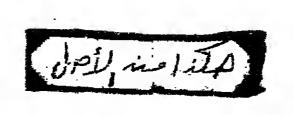
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Sentence Brok (Europal S.A.: Tel 1021 230 8100	My Au M Fadell Atlange SI Fh My Au NiBellsouth SI Mar Jun S DieBeth Steel S8 Oc Ja Ap JyBowater Ing	29 425.9 \$2.60 = 17.9 17 4.11 60d = 13.1	BUILDING, TIMBE	ER, ROADS	July May Lee Comer	112 15201 368 52 1 4.7 4.5 468 110: N 5 24 1 0.7428 235 1101 44.9 24 1 1821.9	Mz Jo Se DerBlack & Decker S Blackwood Hode December Boulton Was 10; Feb July Brakum Millar 1	250 - 23 11782 71-28 11	23 ~	NDUSTRIA P. Delinah Delinah ABIGO	131 39 618 23 67 91 130 263 1020 17 28 21
BRITISH FUNDS	F My Au MBronswick Corpn.)	381-1712 \$1.08 - 25 331-121 802 - 21	July New Aberdeen Coost 202 - #Access Satellite Sp. 194 - Willed Plans So 23	0611 1780 24 55100 110 16527 46104 	Sect. Ser University 105 Oct. April 19 February 109 Jan. Belt Starte & Secretar	195 (30.7) 5.5 6 5.7 6 236 (136) 446 28 28 17 8 127 28 9 m3 13 20 15 19.9	Jan AugBrantmane El Feb Octibrasmay 10p Brossi Cit. Shell	134 74.12 P.11 0.8 48:6141 #1.33 2.8	9.7471.71 M 4.011.6 M - 10.4	arch OctACS Research 100 — ar Septial Mills Cross —	210 5.9 PM 14 3474 106 114 6579 12 7.784 120 27 625728 3015 45 218 12119 1417
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22.5a	- Data General - VDerma-Lock Medici - Dun & Branstreet St. F My Au NEsson Corpu, 50c	26 a 20.11	Nov. Marjäryare Hide. 25 Ass. Jan Barnett & Hislam 175 Jan. July Catebrat Roy. 4 10c. 53 Jan. July Catebrat Roy. 4 10c. 59		June Jan Simpton 15 1 "A",	165:5141 60 16 52177	Dec OciCack (Min) (St.) Jan. June Conner 1Fr1 100 July Conner Ints. 100 — (Cramte Group	35 PUZ 125 32 30 PUZ 01.77 23 11 110 9067 12	7.746.61 Ja	Jan Aven Rubber Cl. Judgesa Group Apr JSE T Deld Occuse FCC	20 90 50 50 50 50 50 50 50 50 50 50 50 50 50
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22Jul 22Jus Exch, 12pc 99-02 1059 17.12 11.60 11.50 11.50 11.30 11	is Ao Jy OcTracor \$0.331, is Ao Ja OcTransamenta \$1 fr In Se Dellinon Carbide \$1 ir Jin So Delliss 7ech	284 — 40c 12 344121 53.40 — 90	Aug	930 1188 28 85 43 530 1120 32 44 93 530 0.75 25 55820 930 4525 20 94 62	April Non-Coart Haroman April Non-CrayElforms 10p Jan. JulyCrystalate 50	228 13.8 12.25 3.0 1.4.29.7 225 2412 3.85 4.4 2.410.8	Prest Beal 5p Co &pcCavRedPi FebRHP RTD Group RECO.	20 27 2412 20 29 4	5 _ Ja 9 1.D . Apr	Dol Christie-Tyler 10p	12 20A 035d 26 24B 15 170 23 60484d 6 33 6 42 179 15459 51 35 194 0510 1815 50 2510 9
14.lan 14.laft autore 30-pc 94-04 475-10.12 7.45 4.55 M	or Jm Se Delytis Stret \$1	24-1010 \$1.00 - 3.7 6112 - \$5.40 - 79 37/10911 \$1.80 - 43		112 19.5 2.3 4.7 10.9 116 6.0 1 9 7.5 9.8 117 0.65 14.2 2.5 6.4	March Serci + D. Sec Atames 10n. Aard Oct. Dale Elea. 10n. August Porthalasers Inc. Sc	173 — u1059 0.8248 13 39 92.145 3.6157 10 39 4.524 10.60 138 4.6 20156 11.1171 180 167 35 0 28 0	May Nov. Ramomes Sums £1 Nov. May Rutchth (G.B.) Remold £1	1 25 39 11/5 34 2 1 762 1 1 1 1	403.65 Dec 0 9.9 Feb	June Clarke (Clement)	106 1211 14:06 28 55 94 45 1.10 40:3 11 18:512.2 153 12.11 4:0 25 38 12.3
22.by 22.km/frexs. 11.kpc.2003-07	CANADIA		Jan. July Hughy P. Cornect 125 13 Acr. Sept. SGB Groop 144 33 Nov. MarkStarpe & Fister 64 17 Sheffield Brick 14 11	130 158 19 63121 0.7 63 6 56 6 7.9 m20 28 45 101 181 80 49 3785 91	May Oct Downwag 'A' 100	23 d 1.10 2.45 20 5.0 1.4 63 1.10 2.45 20 5.0 1.6 335 15.10 3.0 3.9 1.320.0 1% 2.12 2.4 4.1 1.717.1	- Roberser (Thus.). Oct May Robert 10p	28 5783	May Apr Apr 100 100 100 100 100 100 100 100 100 10		54 50.7 60.6 5.1 L6111 21 23 1.4 21 9.6 5.7 21 23 1.4 21 9.6 5.7 22 15.10 12.0 27 2.0 17.3 27 15.10 12.0 27 2.0 17.3
12Am 12DedEsch. 12pc 13-17	o Jy Oc Jajece	51 24.3 241-41112 52.28 - 64	lard Play Homes	10 †13 ± 30 38125	July Conference Light Mary New Lines Lighting	328 1211 14.01 3.6 1.71 22.5 47 1775 0.71 6 2.27 6 48 18.6 3.29 1.0 9.81 15.0 192 15.10 194 16 2.0 3 110.6	Apr. Oct. Saville Condon 10 Not. June Senior Eury 10p. July Dec Samon Engry Jan. July 600 Group.	22 15:10 15 11 9 22 15:10 15 11 9 252 14:12 17:0 3.0 4	713.9 713.2 Jan 9 9.4 May 408.9 May	July Count 50 200 200 200 200 200 200 200 200 200	205 - 4 - 7 - 7 - 7 - 7 - 7 - 7 - 7 - 7 - 7
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Line Decision 4cc 10 Ass S25 L12 John	Jantifelter Smet Turn A. 366 Feb Greensli Whitey 184 Feb Greens (Smg. 166 March Gunness (Arthur) 240	N 12 13.25 4.2 2116.5 Jan N 12 4.46 30 3512.6 Ma N 12 14.35 29 3713.2 Ma 184 6.446.28 3910.3 Ac	Gratian 178 110 178 110 178 110 178 110 178 110 178 110 178 110 178 110	11953 0852	lori Maritirale Frig 10p 27 lor Maritirales 50p 18 - Fixythy 10p 1 - Pizysi Operanous 5p 2	70 3.9 / 660 3.2 / 3.2 14 1 / 1.3 77			Jan Oct.	Aug. ILCP Hilds 129 July LDH Gross 15p 31 April LRC Int 10p 121 Occ. Lastnot Hilds 10u 111	2 24.11 40 14 47/249 6 480 42 7 16-7: 13-520 4313-7 5 23-0: 13-520 2313-7
AMERICANS Devidends Price Last Div Year Div	May limergordon 127 Feb Irsh Distillers 153 An Nor Macallan-Gleother 400	211 h1.76 23 3.915.5 Feb. 17.9 40 2.8 2.910.3 Jan 18.2037 1 2.5 5.3 9.5 May 1.10 m2.63 3.0 0.9439.5 May	Ang Habitat 100 24 12 24 12 13 13 10 10 10 10 10 10 10 10 10 10 10 10 10	#1527124215 109. 489 177 - 11.534 24111	ENGINFS	RING ERING	** Breakmate	121 - 1 by 25 30 32 1 77 10 12: 410 76 28 121 335 121 156 - 67 1 300 13.9 h 13 4 7 1 0 m	14.6 Jan. 120 Jan.	Aug Lep Group 29 233 Lep Group 29 233 Lebeure inti 10p 20	All 1343 4043 13525 21365
Same	Sept Herrytom Wine 385 New Horrytom Wine 385 New Horrytom Wine 385 New Horrytom Wine 380 January 184 January 185 Jan	27 11 73 2.7 4 0 13.5 Jan 24 11 15 33 33 20 21.7 N 17.9 4 16.0 3.6 2.3 13.6 Jan 19.0 5 75 28 4 4 11.3 Apr	Jose Nelece Los. 10a 25 25 25 10 11 25 25 25 10 11 25 25 10 11 25 25 10 11 25 25 10 11 25 25 10 11 25	14814 85122 2405061 = 0 125819 2232 3	al Ind Proces 3 MayAPV 50p 34 MayAPV 50p 34 MorAdwest Group 16 Alter 10 G 1 2 Or MayABA & Lay 41 March Aural pg 1 50	6 483: 8 4 0 39 1125 23 67 78 4 15 10 67 22 58 110 14	January 44nn Lenure St. May Itali Emergrases 200 authorities 200 no.	277 138 92-02.7 45 58 0412 042 40 11 50 304 022-0-17 90 270 17.9 01.12114: 0.4	92 Jan N-3 Jal - Mar	Do. Did. Dec. Los. & Nibs. Grp. Oct. Longton loss	10 12 160 16 1672 Part 10 164 24 13 64 1 20 21 14 14 14
1.1 1.1 1.1 1.2	Sept Scott & New 20p	12 1537-24 1 5310 1 Dec 12 1006 22 53111 Dec 13 10 16 25 54111 Dec 14 17 17 18 18 18 18 18 18 18 18 18 18 18 18 18	June Do 7oct 1997-04 C174 1211 June Do 7oct 1997-04 C174 1211 June Do 7oct 1997-04 C174 1211 June Double Color of Lerose 124 1510 June Double Color of Lerose 124 June Double Color of Lerose 124 1510 June Double Color of Lerose 124 June Dou	182 41 10337 1 182 191 36 81 80 21 192 49	ion MayAsh & Lary. 41 March Aura lagi So	ERING 6 433: 8:	ir Novi or Park Holeis June - Mediamine inne () V Octifit Chariotis 100 May Neulati Cara	350 1518 6735 09; 30; 30; 30; 30; 30; 30; 4: 15; 6735 09; 30; 30; 6: 15; 60; 138; 71,03; 32; 18; 60; 138; 71,03; 32; 18; 60; 738; 738; 738; 738; 738; 738; 738; 738	North	ther BACO Group. 90 Busi MLII Corp 10p. 12 Dec. MY Dart 10p 20 Sept MC Printer 10p 20	17536 4054 1540 71539 24152 1547 112528 4546 17516 4550
13.4 1487 - 13.4 1487 - 13.4 1488 - 13.4 1488	ZR (10 JU + 3,012.7 Apr	. Aug use at Lenest 10p 82 27	ः व्यक्तकः विकास	ci May Bubucuch levil 17	39 m7025 5909 m	ty Nov Prince of Wales	199 1510 41530 ZI	Oct.	Aug LLCP Hillips 122 July LDP Hillips 122 July LDH Group 15p 314 Aprel RT for 10p 15p 11p Dec Lamont Hings 10p 15p Laft-care left 10p 20p Laft-c	1211 12421 7814 2 1129 1241 29 10121 3 0 101 11 121 698 9



Dec. Apr Basymain Group. Apr Apr Basymain Group. Apr Apr Basymain Group. Apr Apr Basymain Group. Apr Apr	LEISURE Continued	Sheek Price State Price Sheek Sheek Price Sheek Sheek Price Sheek Shee	Price	Algor Corp SA ST. 50
No. Apr. Rank Grg	July Conference 197 20 20 20 20 20 20 20 2	Second 149 1	180	19
Decidip	Appellond Havestanders 320 1.00 147.5 1.00 6.5,13.3 1.3315.9	151, 151 152 153 154	See 12.11 14.5 1.1 1.6 1.5 1.7 1.7 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1	May Auginematical History 120
INSURANCES	Dec. Allege Learner Learner	First	102 1.10 4 1.1 1.2 2.21.8	22

Pound continues to suffer

BY COLIN MILLHAM

The spotlight moved backwards and forwards between sterling and the dollar on the foreign exchanges last week. The pound would have been only too ploased to remain in the wings, but the market still considers it a rewardidg target for attenuon at present.

Much was said and written about the Group of Five meeting to Washington and an apparent agreement by the world's leading tridles and apparent agreement by the world's leading tridles and apparent agreement by the world's leading tridles and afterwards in New York the trend contioued, with the pound threatening the \$1.10 level.

The coal strike, to DM 3.18, with any break out side this general level fairly shortlived as the central banks pushed the rate back down from and atso equal to its pushed the rate back do

POUND SPOT-FORWARD AGAINST POUND

Jan 25	Dey's	Cleso	One month	7. p.s.	Three months	p. e.
U 5.	1.1005-1.1205	1, 1100-1, 1119	0.40-0.37c pm	4.16	1, 10-1,05pm	3.87
Canada	1.4735-1.4840	1 4740-1.4750	0 36-0.27c pm	2.56	1.03-0.90 pm	2.62
Nethind.	3.971-4.004	3.9713.8814	214-2c pm		61-6рт	6 16
Belgium	70.30-70 79	70 30-70.40	14-9c pm		34-25pm	1.68
0 en mark	12.54-12.63	12.54-12.55	%ora pm-1 dis	-9.18	1'anm-per	9.09
Ireland	1, 1331-1, 1383	1.1344-1.1354	9.16-0.32p die		0.49-0.79dle	
W. Ger.	3.51 -3.54	3.311 - 3.521	2-1" pt pm		51 53-pm	6.16
Portugal	191 40-193.79	191.45-192.75	180-470c dls			-20.09
Spain	194.58-195.92	194.60-195.00	10-25c dis		30-60dla	-0.92
ltaly	2,1651-2,1913	2.167-2.168	34-6 firs dis	-2.63	12-16dis	-2.58
Norway	19.15 - 10 25		vore pm 4 dis		l _a pm-l _a dis	-0.05
France	10.75-10.824	19.75-10.79	2-14c pm		4's-3'4pm	1.42
Sweden	19.031-19.12	10 031-19.041	5-15 ore die		21-314d1S	-1.17
Jepan	281 - 284	2811-2821	1.50-1.40y pm		4 05-3.95pm	5 67
Austria	24 70-24.89	24.71.24.75	12's-10'rgre om		33-29 pm	5.07
Switz.	2.951, 2.97	2.95 - 2.96	13-13e pm		5-44pm	6.59
			francs. Financi			
			1.78c pm, 12⋅m			

OTHER CURRENCIES

4 05	1	!	I :	£
Jan. 25	£	8	} ;	Note Rates
Argonlina Paso		910.37-210.57	Austria	84.70 25.00
Australia Osliar. Brazil Cruzsiro		1.2255-1.2260	Beiglum	70.70 71.00 19.55 19.65
Finland Markka,		0.0259 6.6279	Franco	19.76.19.99
Grsek Drachma.	143,28 146,18	128.16 139.74	Gormany	3.52 3,56
Hong Kong Boller	8.6799 2.6905	7 .7930 7.7960	Italy	8165 8195
ran Rial	106.05	94.20*	Japan	aa2 287
Kuwaitlinar Kli:	9,3415-9.3429	9,30580-0,39590	Nothorlands	3,67-4,91
Luxembourg Fr.	79.39 79.40	63.39 63.40	Nerwey	10.19.19.29
Malaysia Doiler	2,7659-2,7695	8,4825 2.4845	Portugal,	129.293
New Zsaland Dir,	2.3765-2.3715	2.1275 2.1300	Spain	199-202
Saudi Arao Rival	3,9990 4,0040	3,5895 3,6215	Sweden	19,95 19,15
bingapore Dollor		2.1695-2.9015	8witzerland	9,96 8,9€
Sin Airican Rand	2.4995 2.5140	2,2329 9.2395	United States	1.11.1.13
a.A.E. Dirham	4,1915 4,1065	3,6720-3,6739	Yugoslavia	871 396
		* Salling rate.		

EMS	EUROPEAN	CURRENCY	UNIT	RATES				
					-			

	Ecu centrel rates	Currency emounts egoinst Ecu January 25	from central rate	% change adjusted (or divergence	Divergence
Belgian Franc	44.9008	44.4035	-1.11	-0.06	±1,5428
Denish Krone	8.14104	7.92317	-2.88	-1.63	±1,6421
German O-Mark	2.24184	2.21982	- 9.98	+9.07	-1.1463
French Franc	5.97456	6.79059	-1.22	-9.17	± 1.3659
Outch Guilder	2.52595	2.50912	-0.67	+0.38	1.5165
Insh Punt	0.72569	0.713449	-1.69	-9.64	士1.6671
Italien Lira	t403,49	1369.18	-2.45	-2.14	±4.0511
Changes	are for E	cu, therelora	positive cha	nge denotes	a

weak currency. Adjustment colculated by Financial Times

FINANCIAL FUTURES

	DEX England	
	1ab 25 1	Prevtous
8.30 am	70.8	70.8
9.00 am	70.7	70.7
10.00 am	70.7	70.7
11.00 am	70.7	70.6
Noon	70.B	70.6
1.00 pm	70.8	70.6
2.00 pm	79.7	70.7
3.00 pm	70.7	70.6
4.00 pm	70.6	70.7

January 25 Prov. close 51,1065-1,1075 91,1180 1,1177 0,41-0,38 pm 0,40 0,38 pm 1,11-1,08 pm 1,06-1,03 pm s 2,80-2,75 pm 2,47-2,37 pm

agreement by the world's lead- ing industrial pations about foreign exchange lotervestion, but as far as sterling was con- cerned the market was more concerned about the underlying	reception, but was perhaps, a little better than meny estimates and caused little reaction. Fear of concerted action by	put in more effort if they provent another sleady rithe U.S. currency.	2re to 12 iso by Fe		08 pm 1.75 pm 2.4 75 pm 2.4 6 and disc U.S. dolla	06-1:03pm 47-2:37pm ourse epply	
weakness of world oil prices. The Benk of Eogland appeared more ready to give support to the pound, and by the end of the week there were strong bopes of	the market al wook. This tended to koop the delar within a	7. Mark 3.5 French Frenc 10. Swise Frenc 2.9	ot 1 mo	onth 3 month 57 1.0998 08 3.4657 534 10 7512 07 2.9083	6 month 1.0925 3.4209 10.7503 2.8637	t2 month 1.0870 3.3424 10.7512 2.7812	

BANK OF ENGLAND TREASURY BILL TENDER

	14- OF	1 10		
	Jen. 23	Jen. 12	Jen. 25	Jan.18
ails on other			Top Accepted rate of discount, 11,5516;	11.43132
epplications Total ellocated Minimum	£325.4m		Average rate of discount,11,5254;	19,4082%
eccepted bid	£97.12	£97, 15	Average yield 11.85% Amount an alter al next tender £100m	
minimum level .	13≅	35₹	1	

DOLLAR SPOT-FORWARD AGAINST DOLLAR

Jan 25	spraad	Closs	One month	p.e.	Three months	p.e
UKT	1.1085-1.1205	1.1100-1.1119	0.40-0.37c pm	4.18	1.10-1.05pm	3.1
Irelendt	0.9815-0.9865	9 9815-0.9825	0.57-0.52c pm	6.65	1.52-1.44om	5.0
Canada	7.3233-1.3254	1.3249-1.3254	0.16-0.19c dls	- 7.59	0.39-0.44dle	-1.2
Nothind,	3.5645-3.5815	3.5780-3.5790	0.69-0.66c pm		2.04-2.01pm	2.
Belg ium	63.10-63.40	63.30-63.40	12-13c dle		34-36d is	-2.
Oan merk	11.25%-11.30%	11.29%-11.30%	3-31-ore dis	-3.45	94-84dis	-3.0
W. Ger.	3.1515-3.1680	3.1655-3.1065	9.67-0.62pf pm		1.90-1.85pm	
Portugal	172%-173	1721-173	225-475c dis			-23.
6pain	174.45-175.20	174.70-174.80	70-78c dis		200-215dis	-4.1
lialy	1.944'-1.95t	1.9491-1.95012	101-11 fire dis		31-32dis	-64
Nerway	9.121-9.17	8.15% 9.16%	23-34000 dis	-3.93	S1_9dis	-a.s
France	e.641.9.67	9.6814-2.6814	1.75-1.85c dis		5.55-5.85dls	-2.3
5wedsn	8 014-2.041	9.031-8.041	24-44 ore dis		10% 111 dis	-45
Japan	253.50-253.95	253.85-253.95	0 42-0.38y pm		1.23-t.18pm	1.9
Austrie	22.144.22.244	22,16-22,18	3.00-2.40gre pm		8-6pm	1.2
Swilz.	2.6470-2,6640	2.6605-2.5616	0.60-0.55c pm		1.58-1.82pm	2.7
t UK	and Ireland a	re guoted in U	.S. currency. F	orward	premiums ar	ıd

CURRENCY	MOVE	MENTS	CURF	REN	CY RA	
	Bank of	Morgan	Jen. 25	Bank rets	apecial Drewing Rights	Euro Curre Un
Jaη, 85	England Index	Changesy	Sterline		9.871360 0.975662	0.628
Sterling U.S. deller	.: 146.1	-29.3 +32.2	Canadion 5	9.66	21,6577	0.930
Canedian dollar, Austrian schilling	119.4	-3.1 +3.2 -9.9	Belgian Fr Danish Kr Dmark	7	61,6716 19,9912 3,92899	44.40 7.928 2.216
Belgian franc Danish Kroner Dautscho mark	76.9	-4.5 +6.4	Cullder Fronch Fr	6 -	3,48596 9,42782	2,509 6,790
wiss franc	136.3	+7.6 +3.1	Yon	15 le	1902,52 ,947,525	1369. 178.3

1980-1982=100. Bank of Empland Index

		ъ	Rights	DUIL
ý	Sterline	- 8	9.871360	0.628546
-	U.S. S	9.66	0,973002	0.793032 0.930815
	Austria Sch.		21,6577	15.5933
	Belgian Fr!	11	61,6716	44.4035
	Danish Kr		19,9912	7,92517
	Dmark		3.92899	2,21682
	Fronch Fr	6 9 եջ	3,48596 9,42782	2,50912 6,79059
	Lira		1902.52	1369.16
	Yon		947.525	178.359
	Norwey Kr . :	8	a.s2243	6.43450
	Span'h Pta		'179,55a	122.299
	Swedish K	9	2,80730 2,59116	6.34669 1.9652 e
	Swiss Fr Creek Dr'ch	2012		90.7966
,	Irish Punt	123	N/A	0,713449

9RUSSELS

*C\$/50R rate for January 24: 1.29020

EXCHANGE CROSS RATES

Jan, 24	Pound \$1'rling	U.S. Oollar	Deutsche m'k	J'panese Yen	FronchFranc	8wiss Franc	Dutch Gulld	Italian Lira	Canado Dolla	rBelgian Fran
Pound Starting U.S. Dollar	0.500	1.111	3,520 3,166	262,9 263,9	19,76 9,685	2,958 9,661	3,97a 3,578	2168, 1950.	1.476 1,328	79,35 63,25
Deutschem rk	0.284	0,315	1.	80.11	3.05S	0.840	1.130	215,8	0.419	19.86
Japansse von 1,000	3.545	3,938	18,48	1000,	38,14	10.49	14,10	7686,	5.829	24 9 ,5
French Franc 10	0,930	1,035	3.273	262.2	10.7	2,750	3.698	2915.	1,371	66.41
Swiss Franc	0,331	9,375	1.190	95,35	3.637	1,	1,345	732,9	0,499	23.79
Dulch Culider	0.261	0.27e	0.685	70.e0	2.704	0.744	1.835	544,9	d,371	17.69
Italian Lira 1,000	0.461	0.512	1.624	130.1	4.962	t,364		1000.	0,680	32.46
Canadian Dollar	0.678	0.753	8,387	191.3	7,294	2,006	2,598	1470	9.096	47.71
Belgian Franc 100	1,421	1.579	5,004	400.9	15,29	4,204	6.654	3981,		100.

EURO-CURRENCY INTEREST RATES (Market closing rates)

					_	-				
Jan. 25 Storling	V.S. Dollar	Canadian Dollar	Dutch Culider	Swiss Franc	D-mark	French Frano	italian Lira	Belgian Franc Conv. Fin.	Yan	Panish Krono
Short lerm	214 858 218 814 214 816 814 816 215 816	9 91 <u>1</u> 9 91 <u>1</u> 9 6 91 <u>1</u> 9 6 91 <u>1</u> 9 6 91 <u>1</u>	51% 61% 61% 51% 61% 61% 57% 6	561 1254 13 635 512 614 636 614 530 54 64	5-% 5-% 612-05-6 658-55-4 634-57-8 5-%-6-1-4	101a 103a 197a 103a 107a 107a 107a 107a 11 111a 1114 113a	14-16 14-15 145g-151g 145g-164 145g-15 147g-154	10.1912 1934.191 194.1934 1912.191 1012.11 1058.101 1012.11 1058.101 1012.11 1058.101 1012.11 1058.101 1912.11 1948.101	6 214 6.3 6 638 517 6 614 613	124-183 187-15 1178-123 1112-12 1114-113

Asian 5 (classing rates in Singapora): Short-rarm a_{13}, a_{14}, a_{15} per cent: soven days a_{12}, a_{15} per cent; one menth a_{14}, a_{15} per cent; three menths a_{12}, a_{15} per cent; one year a_{12}, a_{15} per cent; three years a_{12}, a_{15} per cent; fore years $a_{15}, a_{$

MONEY MARKETS =

A nervous look at sterling

A rather eventful week ended with the Lendon meney market nerveus, but not shewing any sign of panic. The weakness of the pound, which again finished at a record closing low, led to speculation about another riso all allowing hand have rates. It was clearing bank base rates. It was not too clear bow much higher not too clear bow much higher rates would have to go before the market was satisfied, but it was equally unlikely that an increase of 1 per cent to 121 per cont in base rates would have been enough to make any major difference to sterling.

Market rales were around a lovel indicating base rates of 12; per cent on Thursday morn-

UK clearing banks' base londing rate 12 per cent since Jobuary 14.

ing, but then eased back as the pound stabilised, and by the close on Friday there was little continuing air of nervousness, as sterling suffered another late payers!

reversal.
Sterling stilt tooks very vulnerable, in spite of the recent rise in interest rates, and hopes that the miners' strike is moving towords a solisfactory conclu-sion, as far as the financial mar-

FT LONDON INTERBANK FIXING

(11,00 a.m. Jenuary 85) 3 months U.S. dollars					
bid 85.16 offer 85·16					
6 months	U.S. dellars				
bid 8 1-2	offar 85:6				

The fixing retee are the arithmetic mosno, rounded to the nearest one sisteenth, of the bid and offered refes for \$10m oueted by the market to five reference benke at 11 am each working day. The banks are National Vesuminaria Bank, Sank of Tokyo, Occische Sank, Sanque Nationals de Paris and Morgan Guaranty Trust.

Both cash and futures markets last week in London were almost entirely preoccupied with watching the pound's jittery moves, particularly against the dollar, but also in terms of the D-mark and the mountains of the Furnishers of

Rumpurs of a cut in the Opec benchmark price for crude oil proved at least premature, but added to the pressuros on storling, whole Sheikh Yamani, the Saudi Arabian oil minister, said the aim of this week's Opec meeting will he to keep the bonchmark unchanged. and the members of the European Monetary System. and the monitors of the European Monetary System.

The general mood was not
helped by suggestions that
foreign banks were borrowing
Eurosterling in order to make
further sale6 of the pound.

Said the aim of this week's Opec
meeting will he to keep the
purchase agreements, but during
the rest of the week the bouses
generally found nearly enough
bills to take out the shortages
through outright purchases, and
cerned at present at the spparent
were only too bappy to do so.

MONEY RATES								
Jon. 85	Frankfurt	Paris 1	Zurich	Amst'dam '	Tokyo	Milan	Bruseels	Dublin
vornight	6,79-5-86 6,65-5,60 5,75-5,90 6,85-6,99 1 6,5	105g 10-7 10-7 10-7 10-7 10-7 10-7 10-7 10-7 10-7 19-7 19-7	118 158 638-519 536 619	55a 57a 6+a 51a 67a 6 67a 6	d.34375 6.28126 8.54376	155g-15 165g-18 1634-16fg	7.50 10;; 19;; 10;; 19;; 10;; 10;;	1454-15 1454-15 1458-147 1456-147 1414-141

torvention			191	z : <u>–</u>	634	: _		٠.	- !	
ONDON	MONE	Y RATE	s	Di	scount	Houses	Depos	it and	Bili	Rate
	alorling Certificate of deposit	Interbank	Local Authority doposits	. Company · Ds posite	Morket Deposits	Treasury (auy)	Treasury (Sell)	Eligiblo Bank (Buy)	Eligibio Bank (Soli)	Find Ttac
vernight	1214-1945 1946-1245 1946-1945 1146-1146	11 te 18 te 12 : 5 12 te 18 te 18 te 19 te 12 te 11 te 11 te	1154-12 12 -t814 1276-1276 1276 1914 1814 1176 1174	11½:12¼	1934-111g	11/4 11% 11%	1154 11166 11166 11162	11 11 11 11 11 11 11 11 11 11 11 11 11	115 ₄ 117 ₅ 117 ₆ 115 ₈	185 123 123 113

	Local Auth, negotlablo bonde		Financo House Deposits	\$ Cert of Daposils	SIIR Linked Doposi1s	ECU Linked Deposits
One month			12:- t2:-	8.0 8.1 8.05 8.ts	7/g-81g 7:28-3	958 934 958 65
Three months	121 ₅ 1 t 54 ,		19.5	8.4-8.5	8 8 4 8 1 8 4	956 934 856 814
Nino months Dne year Two years	1916 1134	11 4	114 114	0,7 0.0 0,15 9,35	8,2-8;4	958 854
Three years		111e	=	: = ;	_	=

Flys years		tite .	_ =	= '	=	=_
ECG9 Fixed Oscember 1984 to end finance heuse House, 9sse Rate from Jenuery 1 12 per cent. Lond Treasury 9:lls: Av of Tax Deposir (11% per cent: one nine months 11% cent from January deposits withdraw	Jenuary Jes seven (published 1985, Lond Jenuary Jerge ten Serica 6[: -three mor per cent; 16. Oepos	1 1985 (Inc days' not d by the 8 lon end S t Rafee for der retes c Oeposit £ liths 12 per nine-12 mo lits held ut	clusive]: 9 ce, others finence Ho cottish Cli sums et oli discoun; 100.000 en cent: thre nihs 11%; nder Senes	.913 per o . Safren d uses Asse seven des seven des 1 11 5234 d over ha 8-siz moni per conj. U	ent, Local ays' fined pciarion): 1 nk Rates 'e' notice! per cent, ild under than 114 pe Under £100	euthorities Finance (O per cent for lending 9 per cent Certificetes one month r cent; Six- ,000 11 per

MONEY RATES	
NEW YORK (4 pm)	
Primo rate	10%
Breker loan rate	9-104
Fed lunds	85 ₁₄
Fed lunde at Intervention	8 ⁴ 2
Treasury Bills	
One month	7.45
Two month	7.55
Three month	7.61
Six month	7.87
Dne yest	Ş.19
Treasury Bonds	
Two year	100 ¹ 32
Three year	10274
Four year	1002532
Five year	1011 ₂

12 % 12 % 11 %

STERLING EXCHANGE RATE	LONDON	U.S. TREASURY BONDS
INDEX	THREE-MONTH EURDDOLLAR	8", \$100,000 32nds of 100%
(Bank of England)	Stm points of 100'-	Close High Low Prov March 73-14 73-30 73-14 72-30
Jap 25 Previous		March 73-14 73-30 73-14 72-30 June 72-16 72-28 72-16 72-02
8.30 am 70.8 70.8	March 91 32 91 21 91 32 91 28	Est. volume 2,690 (2,174).
9.00 am 70.7 70.7	June 90.82 90 92 90 82 90.74	Previous day's open int. 2,133 (2,200).
10.00 am 70.7 70.7	Sant 90 28 90.37 90.22 90.18	
11.00 am 70.7 70.6	Dec 89.79 89.90 89.79 89.71	CHICAGO
Noon 70.5 70.6	March 89 -C 89.83	U.S. TREASURY BONDS (CBT)
	Est. volume 5,514 (4.136). Previous day's open int. 12.397 (12,156).	6", \$100,000 32nds of 100".
	THREE-MONTH STERLING	Close High Low Prev Msrch 73-11 73-31 73-08 73-19
	2500,000 paints of 100%	June 72-13 73-01 72-10 72-22
4.00 pm 70.6 70.7	Class High Low Prev Merch 88 19 89.40 88.13 88.20	Sept 71-20 72-09 71-18 71-30
£ ip New York	June 88.50 88.71 88.546 68.61	Dec 70-30 71-21 70-27 71-09 March 70-10 71-00 70-09 70-22
	Sept 88.80 59.00 88.80 88.86	March 70-10 71-00 70-09 70-22 June 69-25 70-16 69-25 70-06
	nec 88.87 88.98 88.97 88.87	Sept 68-11 70-03 69-11 69.25
January 25 Prov. close	March 88 75 — — 88.91	Dec 68-30 69-23 68-30 69-13
	Est. velume 2,371 [4,332). Previous de/s open int. 6,716 [6,530)	March 68-18 69-12 68-18 69-02
£ 5pot 51,1065-1,1075 91,1180 1,1177	Previous day a opon mit ware laister.	June 60-08 69-02 66-06 88-24
f month 0.41-0.38 pm 0.40 0.38 pm 5 months 1.11-1.08 pm 1.06-7.03 pm	20-YEAR 12 - NOTIONAL GILT	···
12 months 2.80-2.75 pm 2.47-2.37pm		U S. TREASURY BILLS (IMM)
Forward premiums and discours apply	Close High Low Prev March 103-24 104-04 103-21 103-25	S1m points of 100%
to the U.S. dollar.	June 103-12 - 103-20	Close High Low Prev
10 110 0101 10111	Sept 106.30 106-31	March 92.15 92.21 92.14 92.19 June 97.72 91.81 91.70 91.76
	Dec 106-21 166-22	Sent 91.22 91.29 91.21 91.27
AGAINST STERLING	Tharch 106-10 — — 706-11 Est. volume 2,268 (6,151).	Dec 90.82 90.88 90.91 90.87
month 3 month 6 month 12 month	Previous day's open int. 6.137 [5.923]	March 90.48 90.55 90.48 90.53
.1067 1.0998 1.0925 1.0870	Basis quote (clean cash price et 13%4.	June 90.21 90.26 90.27 90.26 Sopt 89.96 90.00 89.96 90.00
3.5008 3.4657 3.4209 3.3424	Treamury 2003 loss equivalent pince of	Sept 89.96 90.00 89.96 90.00 Dec 89.73 — 89.73 89.75
0.7534 10.7512 10.7503 10.7512	ncar futures sentrast) - 10 to per	200 00:10
.9407 2.9083 2.8637 2.7812 980.58 277.93 274.38 268.32	(32nd;-	CERT, DEPOSIT (IMM) 51m points of 100%
	STERLING E25,000 5 per E	Close High Low Prov
	Clase High Low Prev Merch 1,1080 1,1130 1,1065 1,1118	March 91.61 91.69 91.69
REASURY BILL TENDER	Merch 1.1080 1.1130 1.1085 1.1118 June 1.1000 1.1060 1.1000 1.1033	June 91.10 91.20 91.09 91.17
	Sept 1.0950 1.1000 1.095 1.983	Sept 90.55 90.64 90.54 90.59 Dec 90.09 90.09 90.07 90.11
! Jen. 25 Jan. 12	Est. volume 689 11.444). Previous day's epen int. 5,741 (4,336).	Date 30,05 20,05 00.07
		THREE-MONTH EURODOLLAR (IMM)
Top Accepted	DEUTSCHE MARKS DM 125.000 S per DM	\$1m points of 100*
rate of discount. 11.5516; 11.4313; Average	Close High Low Prev	Close High Low Prev
. rate of discount,11,5254t 19,4082;	March 0.3163 0.3178 9.3163 0.3169	March 91.28 81.37 91.26 91.35
Average yield. 11.86% 11.74%	Fer valume 31 (nil).	June 90.76 90.88 90.74 90.83 Sept 90.20 90.31 90.18 90.25
al next tender . £100m . £100m	Previous day's open int. 191 (191).	Dec 89.72 89.83 89.72 89.76
	SWISG FRANCS	March 89.34 89.43 89.33 89.36
	9wFr 125.000 5 per 5wFr	June 89.01 89.12 89.01 89.03 Sept 89.72 86.80 86.71 88.73
ID AGAINST DOLLAR	Close High Low Prev Merch 0.3764 9.3775 9.3764 0.3768	
% Three %	Est, volume 1 (nil).	STERLING (IMM) Se per £
One month p.e. months p.e.	Previous day's open int, 111 [111].	March 1.1015 1.1135 1.0985 1.1110
.40-0.37c pm 4.18 1.10-1.05pm 3.87	JAPANESE YEN Y12.5m 5 per Y100	June 1,0925 1,1050 1,0890 7,1030
.57-0.52c pm 6.65 1.52-1.44pm 6.03		Sept 1.0850 1.1010 1.0830 1.0980
.16-0.19c dis -1.59 0.39-0.44die -1.25	March 9 3948 0.3863 9.4948 9.3949	Dec 1.0820 7.0970 1.0805 1.0940
1.69-0.66c pm 2.27 2.04-2.01pm 2.27 2-13c die -2.37 34-36dis -2.21	Est. volums 1 (2).	GNMA (CBY)
-31 ₇ ore dis -3.46 94-84 ₄ dis -3.02		8% \$100,000 32nds of 100%
.67-0.62pf pm 2.45 1.90-1.85pm 2.37	FT.SE 100 INDEX	Close High Low Prev March 70-01 70-17 70-00 70.09
25-475c dis -24.35 650-1400d -23.77		March 70-01 70-17 70-00 70,09 June 89-19 69-27 69-08 69-17
0-78c dis — 5.09 200-215dis — 4.74 01 ₂ -11 fire dis — 6.62 31-32dis — 6.48	0.020	Sopt 68-22 69-04 68-22 68-29
2-34000 dls -3.93 81-9dis -3.82	June 129.10 129.30 129.00 128.10	Dec 68-04 89-12 68-04 68-11
.75-1.85c dis -2.23 5.55-5.85dis -2.36	Sept 129.40 — — 125.40	March June 87-05 57-08 57-05 67-12
4-4-co-adis -5.32 10-111-dis -4.93 42-0.38y pm 1.89 1.23-1.18pm 1.90	Est. volume 392 (573). Previous day's open int, 977 (951).	June 87-05 67-08 67-05 67-12 Sept 66-25 — 87-00
.00-2.40gre pm 1.46 8-6pm 1.26		
.60-0.55c pm 2.60 1.68-1.82pm 2.76	WEEKLY CHANGE IN W	ORLD INTEREST RATES
, currency. Forward premiums and		
and not to the individual currency.		
incs. Finenciel Ireno 63,55-63 65	Jon, 95 change	Jan, 86 change

Unch'd Unch'd One month Three month AMSTERDAM Dne month Three month . DuaLIN One month Three mont Landon—bend 1 bills merure in up to 14 days, bend 2 bills 15 to 33 days, and bend 2 bills 34 to 63 days. Retes quoted represent Bank of England buying or selling rates with the money merket. In other centres rates are generally deposit retes in the demostic money merket and their respective changes during the week. Band 4 bills 112.

MILAN

Dno Mth. Inlerbank Thrae month

NOTICE OF EARLY REDEMPTION

Kingdom of Sweden



U.S.\$ 650,000,000 Floating Rate Notes Due 1989

Notice is hereby given that in accordance with Clause 5(b) of the Terms and Conditions of the Notes, the Kingdom will redeem all of the outstanding Notes at their principal amount on 28th February, 1985, when interest on the Notes will cease to accrue.

Repayment of principal will be made upon presentation of the Notes with all unmatured Coupons attached, at the Offices of any one of the Paying Agents mentioned thereon. . Accrued interest due 28th February, 1985 will be paid in the normal manner against presentation of Coupon No. 6, on or after 28th February, 1985.

Bankers Trust Company, London Fiscal Agent

28th January, 1985

Gaz Métropolitain, inc.

(Incorporated in the Province de Québec) Canadian \$20,000,000 171% Debentures due October 15, 1990 Canadian \$40,000,000 141% Debentures due December 1, 1992

ID accordance with the Trust Indenture in respect of the above two issues, notice is bereby given that none of the shove Dehentures were purchased under either of the Purchase Funds during the calendar year 1984. Hence, as at December 31, 1984 the aggregate principal amount of the 171% Debentures due October 15, 1990 outstanding was Canadian \$20m and the aggregate principal amount of the 141% Debentures due December 1, 1992 outstanding was Canadian \$40 million.

Wood Gundy Inc. Purchase Agent

CITICORP OVERSEAS FINANCE CORPORATION N.V.

(Incorporated with limited liability in the Netherlands Antilles) US\$125,000,000 GUARANTEED RETRACTABLE NOTES DUE 1997 Unconditionally guaranteed by

CITICORPO

Notice is hereby given that pursuant to Condition 2(b)(ii) of the Notes, the new rote of interest for the period March 1, 1983 to February 29, 1988 will be fixed by the Company and notice of the new rate of interest will be published on February 11, 1985.

January 28, 1985 London By: Citibank, N.A. (CSSI Dept), Agent Bank

CITIBAN(O

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This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange. It does not constitute an effer of, or invitation to the public to subscribe for or purchase, any securities.

U.S. \$200,000,000 General Electric Credit Corporation

The foregoing Corporation is an affiliate of General Electric Company, U.S.A.

EXTENDIBLE NOTES DUE 2000

The following have agreed to purchase the Notes:

MORGAN STANLEY INTERNATIONAL

CREDIT SUISSE FIRST BOSTON LIMITED

DEUTSCHE BANK AKTIENGESELLSCHAFT

NOMURA INTERNATIONAL LIMITED

ALGEMENE BANK NEDERLAND N.Y.

NIPPON CREDIT INTERNATIONAL (HK) LTD.

CRÉDIT COMMERCIAL DE FRANCE

CREDITANSTALT-BANKVEREIN

DAIWA EUROPE LIMITED IBJ INTERNATIONAL LIMITED

LTCB INTERNATIONAL LIMITED

BANQUE GÉNÉRALE DU LUXEMBOURG S.A.

CREDIT LYONNAIS DAI-ICHI KANGYO INTERNATIONAL LIMITED

GENOSSENSCHAFTLICHE ZENTRALBANK AG

KLEINWORT, BENSON LIMITED

MITSUBISHI FINANCE INTERNATIONAL LIMITED

ORION ROYAL BANK LIMITED

SUMITOMO TRUST INTERNATIONAL LIMITED

ation has been made to the Council of The Stock Exchange for the Notes, in denominations of U.S. \$1,000 and U.S. \$10,000, with an issue price of 99.675 per cent., to be admitted to the Official List. Interest on the Notes is payable annually in arrears on February 20, commencing on February 20, 1986.

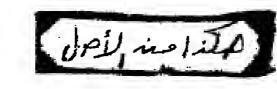
Particulars of the Notes and of General Electric Credit Corporation are available from Extel Statistical Services Limited. Copies of the listing particulars relating to the Notes have been published in the form of an Extel Card and may be obtained during normal business hours on any weekday (Saturdays and public holidays excepted) up to and including February II, 1985 from:

Company Announcements Office. The Stock Exchange, Throgmorton Street, London, EC2P 2BT. (until Jamery 30, 1985 only)

Cazenove & Co., 12, Tokenhouse Yard, London, EC2R 7AN.

The Chase Manhatian Bank, N.A., Woolgale House, Coleman Street, London, EC2P 2HD.

January 28, 1985



FINANCIAL TIMES SURVEY

BANKING, FINANCE AND INVESTMENT

Liberalisation of controls is opening new opportunities for foreign and Japanese institutions. But some protective barriers remain intact.

Changes whet the appetite

By Jurek Martin

& There is no reason why we should not make a reasonable profit. Even if we don't, the importance of Japan will increase and everything we are doing and thinking of doing in Japan has external aspects.9
Lord Roll of Ipsden, S. G. Warburg chairman

Lit comes down to whether we can afford not to be here — and we can't.9 Mr Panl Sauvary, Schroder Banking Group, Tokyo

TT IS impossible to keep an words and bours of inter-accurate count of foreign finan-ciel concerns in Tokyo these liberalisation, it is worth bearciel concerns in Tokyo these days. Some banks have been

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mulica





Computers in the new Tokyo Stock Exchange (left) in be opened in May will transform market trading. Financial markets are also adjusting, as strict controls are looseved. A Japan-U.S. study of liberalisation was received by Mr Noborn Takeshita, the Finance Minister, from his deputy, Mr Tomomitsu Oba, last year

Above all, the bureaucratic changes. But it could not have the current financial gare in promoting the energies of the financial system in sont been transformed overnight. Take portion and New York as one in the main pullars of international marked by guidelines determining the main power in the main pullars of international marked by guidelines determining the main pullars of the ma

futures, a little in commodities fields, from he UK — has been world's largest exporter of and no offsbure facility.

Above all, the bureaucratic changes. But it could not have the curerut financial year, hand remains powerful, be it in been as successful if some in-

resemblance to both the City cannot enter, including mem greater detail.

For all the thousands of There is minimal trading in the consequences in the consequence in the cons

thet though the risks might be higher, returns were greater.

sponsibilities imbued into its national savings of the mofficialdom, above all in the tide of Jepan's the poministry of Finance and the large. Which is why, as Bank of Jepan.

The one thing which could Tokyo is the plece to be.

low the pace of liberalisation would be the collapse of a subdomestic financial

The authorities may be prepared to nudge weaker brethren into mergers and even, as In the case of trust banking, collaboration with more expert foreign institutions. But a size able financial feilure - which has not taken place in post-war Japan — would be cathartic. This means that some of the protective bariers are not due for early dismantling.

Commitment

For foreign institutions and the more competitive and inno-vative Japanese banks and brokerage bouses, however, there is now room to breathe and an environment more con-ducive to business. Above all,

Foreign banks will get at least a slice of the \$60bn pen-sion fund pie. Even a measured growth in the internationalisation of the yen, atill much less widely used than the Deutsche Mark, means more underwriting and managing opportunities in Euroyen issues.

Acquiring full branch status means a greeter commitment to, and presumably knowledge of, the Japanese equity markets. In the broedest sense, bow-

ever, It means that foreign institutions have a better creck at one of the universally agreed secrets of doing business in Japan, be it in bonds or widgets. This is the establishment of deep relations with the Japanese bolders of capital, who have preferred to conduct most business through Japanes

The foreigners will not supplant their Japanese rivals overnight, but in a country with national savings of the magni-tude of Jepan's the pot is large. Which is why, as Lord Roll and Mr Sauvary noted,

CONTENTS

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I ne seamiess connection: Bank of Tokyo



Bank of Tokyo provides the seamless connection between your local and international banking needs. Bank of Tokyo does this with superior services at both local and worldwide

levels with a network more extensive than hat of any other Japanese bank. Over 260 offices, representative offices and subsidiaries with their offices and 2,100 correspondent banks become powerful assets on your side in today's demanding financial environment.

Compare our performance. We believe you will find it speedier, more reliable and more economical. From organizing worldwide syndicated loans to rapid foreign remittances to considerate local services, Bank of Tokyo provides the meticulous concern you deserve.

BANK OF TOKYO

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Respect, Prestige and

Major presence in the Japanese Bond Market

Japan is the world's second largest market after the United States. Last year Yamaichi lead managed the largest number of yen bond issues for non-Japanese borrowers. twelve in total; Yamaichi has a 32% share of the primary and a 14% share of the secondary bond markets. With our indepth expertise and resources in this market you can make your Euro-yen bond issue successful.

Strong Trading and Market-Making Ability

Yamaichi has established itself in London as one of a small

handful of strong secondarymarket makers. We make a market in all Euro-yen bonds and Samurai bonds, together with dollar-denominated issues including 48 Japanese convertibles, 55 Japanese straights and 26 supranational issues.

Innovative, Technical Sophistication

The Euro-yen market is changing very rapidly due to the liberalisation of the yen, and Yamaichi is in the forefront of introducing new techniques and innovative ideas which combine Euro-yen financing with currency swaps, interest rate swaps, debt assumption etc. As an example of our pioneering activity, Yamaichi lead managed three of the first four swap driven Eurobonds issued by Japanese corporations after the

liberalisation.

Confidence

Yamaichi cares about your name as much as it cares about its own. This is because we have grown through giving a very personalised service, and when your issue carries the name of Yamaichi, it carries the respect and prestige and, most importantly, the confidence of the market as well.

And Resources

Behind Yamaichi's success are eighty-seven years of history, over 200 billion yen of net assets and over 7,800 highly educated and trained employees. Take your first step towards harnessing these resources by contacting us at one of the addresses below.

Liberalisation breaks into pell-mell pace

Foreign Pressure JUREK MARTIN

THE LIBERALISATION of the Japanese financial system is not exactly premature. This is a country which dislikes experimentation for the sake of It.

It is reasonabla to conclude that liberalisation would not have taken place if the Japanese bad not wanted it. If there bad not been domestic supporters of market forces, the regulated financial system that bad been a feature of post-war Japan would not have been partly breached, as it has today. This was particularly true in the late 1970s, when Japan began to loosen the regulatory

But that does not explain why Japan has proceeded in the last year at a pell-mell pace by its standards - if not international

The national bureaucracy in this instance the Ministry of Finance and the Bank of Japan are still not predisposed to leaps in the dark.

The private sector financial establishment, while keen to break new ground, bas slopped sbort of throwing its own baby out with the bath water. The securities bouses want to do business reserved until now for the bank—and vice versa but not to the point of sacri-ficing their own turf. And for elther to cede their respective work to the foreigner is not the Japanese way of doing things.

Effective

Tha sped, if not all the component parts of liberalisation, may seem the product of external influence, But the most effective instruments of pres-sure from the outside have en more from governments



Mr Noboru Takeshita, the Finance Minister (left) has come under pressure from ontside Japan to ease finance market controls. Mr Geoffrey Littler, of the UK Treasury (centre), argued for concessions to match the access Japanese institu-

this in pressing its cause over-sea, for it is the Ministry of Finance, not Nomura Securitie or the other "big four" Japan-ese brokers which has taken up the task of lobbying the Bank of England for the right of Japanese brokerage houses to take deposits in the UK.

take deposits in the UK.

The deference of the foreign private sector, even after national governments had belatedly entered the fray, is understandable. Most, if not all, overseas institutions were confronted with the difficulty of compromising their presence and standing in Japan, profitable or not by demanding reform. As a result, their complaints tended to be more than from the private sector.

This does not mean that nonJapanese financial institutions plaints tended to be more bave been passive; merely that governments have been more effective. Japan has recognised and standing in Japan, profitable or not by demanding The tendency for Mr Beryl
Sprinkel, the Under-secretary areas that its demands cannot for Monetary Affairs (and in one glittering display in Tokyo
Mr Donald Regan the former such as freeing up Euroyen operations, progressive deregu-

Smile Sala

TAIYO KOBE BANK

Head Office: Kobe Headquarters: Tokyo, Kobe

This announcement appears as a matter of record only. December, 1984

Overseas Offices: New York, Los Angeles, Seattle, London, Hamburg, Brussels, Singapore, Hong Kong, Houston, Chicago, Toronto, Mexico City, São Paulo, Frankfurt, Madnd, Seoul, Manila, Jakarta, Bangkok, Kuala Lumpur, Benjing, Tranjin, Sydney.
Wholly-owned Subsidiaries: The Talyo Kobe Bank (Luxembourg) S.A., Talyo Kobe Finanz (Schweiz) AG, Taiyo Kobe Finance Hongkong Limited.

(Purchaser)

U.S. \$39,850,000

Instalment Sale Financing

of one Boeing 747-212B Aircraft

(Representative Vendor)

Fully Owned by

Japan Leasing Corporation

Japan Leasing (U.K.) Limited

exclusion from business they would like to do.

This was perbaps more true of commercial banks than securities and merchant banking institutions, who had greater freedom but who were still disinclined to rock the boat

that shipped profits home.
Into this vacuum the U.S.
Treasury strode 18 months ago, with an Impact which cannot be ignored. Observers of the Japonese financial system are convinced that the Treasury had little Idea what it was doing.

tions have to London markets. Mr Beryl Sprinkle, U.S. Treasury Under-Secretary, touched a raw nerve in demanding that Japan became like the U.S. overnight, bowing to the free market. But the Japanese put up an impressive defence

Japan become like the U.S. latio nof large deposit interest overnight, bowing to the free rates, access to the pension fund

But the Treasury learned fast. It learned above all that it had touched a raw nerve in Japan by focussing on the financial system, for it was in this arcane world that Japan sensed it was vunerable.

The Ministry of Finance conducted an impressive defensive operation—and still does—for in no sense has it yet exposed domestic financial institutions to the full force of foreign competition, But the U.S. is so important to Japan in so many areas that its demands cannot

s a bank that has been providing personalized financial services to

industry and private individuals for more

at your service.

than 45 years, we know that a smile can

do much to set people at ease and

brighten up the atmosphere. If it is

said that a smile is contagious, then

we want the whole world to smile

with us in creating a happier place

for everyone to live In. You'll find

a friendly smile waiting for you

major financial centres. We are

in our offices in the world's

market and so forth. These may have happened in any case, but it is difficul tto refute the argument that U.S. pressure

A different approach, was inbrst blueprint io this phase of liberalisation was drawn up in the British Embassy in Tokyo in the summe rof 1983, before the U.S. had focussed on the problem and realised its potential leverage. It was an initia-tive which failed to interest other members of the European Community at the time.

bastened them,

aces but it was not devoid of

The most potent was the argument that Tokyo must take its place alongside New York and London as the third international major market place in finance. Therefore, there had to be a degree of reciprocity.

UK financial institutions had to enjoy something approximating the access to Japanese markels that Japanese counterparts possess in London. A careful distinction was made deposit-taking licences for Japanese securities houses in England Insists is a different

Influential

There was an educational pro cess too — bardly surprising since Tokyo Is not the best vantage point to keep abreast of the financial revolution in London. This appears to be paying dividends, as UK mer-cbant banks — S. G. Warburg to date, others to follow — are being allowed to upgrada brokerage operations in Tokyo, and two commercial banks are likely to be allowed to engage in Japanese trust banking.

In both cases, but especially with trust banking, the UK Government'a submission appears to have been influential in explaining what UK institutions did.

Other nations seem keen to follow the Anglo-American path. Mr Littler said last autumn it was a mutual omission that financial officials never talked to each other on a regular, institutionalised bilaterial basis—even though the UK conferred with the U.S. and other European countries virtually every other week.

Since then, similar consulta-tive mechanisms have been set up with West Germany, and others await the right initiative. The British band was They matter because in Japan revealed last autumn when a far more than in most nations, delegation headed by Mr government matters. Little Geofrey Littler of the Treasury bappens without its knowledge.

Financial Market Liberalisation Measures

Effective April 1 1984

1 Real demand rule abolished. Ban on domestic sale of overseas commercial paper

and Certificates of Deposit lifted.

Limits on the Issue of CDs raised in stages.

Guidelines on issue of Euroyen bonds by residents

Standard for companies issuing unsecured bonds in Japan relaxed. Standards for issuing Samural bonds relaxed.

Ban on issue of external bonds with long-term forward exchange contracts lifted; han on issue of dollar-denominated yen-linked bonds lifted. Non-prudential limits on overseas yen lending from Japan removed.

Effective May 26

Legislation for issue of foreign currency public bonds enforced.

Effective June 1

- Ban on short-term Euroyen lending to residents Rifted. Restrictions on conversion of foreign currency into yen abolished.
- 3 Dealing in Japanese government bonds approved.

- Designated-company system abolished. Investment in Japanese real estate by non-residents
- 3 Standard for issuing Samuroi bonds relaxed.

Standard for offering Samurai bonds through private piacement relaxed.

Effective October 19 Dealing in Japanese government bonds by three foreign banks in Japan approved.

Issuing of Euroyen bonds by foreign private corporations, state and local governments, and government

agencies authorised.

Lead management of Euroyen bond issues liberalised.

Rules concerning issuing of Samural bonds relaxed.

Issuing of Euroyen CDs (six months or less) authorised.

Scheduled for 1985

- 1 20 per cent withholding tax payable by non-residents

- 20 per cent withholding tax payable by non-residents on Japanese Euroyen bonds to be obolished.
 Foreign banks, probably eight initially, to be licensed in Japanese trust handling.
 More non-resident private corporations will be allowed to issue Euroyen bonds.
 Money market certificates to be approved.
 Minimum denomination of CDs to be reduced from Y300m to Y100m and maturity from three to one month.
- 6 A ven-denominated banker's acceptance market to be established.
- 7 More foreign securities houses likely to be granted full branch status. .

flaws.

Liberalisation is a serious business, but it has its mysteries. An anonymous foreign broker lifts the curtain.

What the rule book does not cover

THERE ARE perhaps 500 THERE ARE perhaps 500 foreign stockbrokers in Tokyo, one of thet smaller cliques in the foreign community. Less boisterous than the U.S. Marines, less hairy than English teachers, the stockbrokers appear to present a united front of striped shirts and stuffed wallets - o roccasionally vice-versa.

Yet as observers of the Japanese political scene will be particularly aware, a uni-ted front is rarely as united

There are two distinct breeds of broker in the city. Seasoned financial profesionals, hardened by years of experience in New York or London, find themselves in Tokyo because it is an indi-spensable rung on the carrer ladder. Often they arrive know little of Japanese clu-ture and less of the language.

Then there are the Japanese speakers, less familiar with the ways of the market, for whom broking is often the most incrative way to exploit hard-won language

There is the third type, who combine a proven track record in the business with proficiency in the language. But they are as rare as, and more vainable than, gold dust. But neither experience nor language ability are guarantees of success in the unique world of Japanese stock-broking. The Tokyo Market operates on different assump-tions from New York or London. It is occasionally prone to behaviour which no ot experience can

Wasted

Few doubt the existence of senryaku meigara (strategy stocks) whose charts hear even less relationship to the company's basic merits than the most fervent of funda-mentalists would deam

There are even those brave enough to posit the existence of seljl kabu (political stocks). These appear to take on a life of their own as election day approaches, a phenomenon thought by some to be not entirely to be not entirely unconnected with the need to politicians to raise extra money at that time.

Certainly, long nights poring over books like Tech-niques of Investment or Interpretation of Accounts for the Stock Exchange exams are so much wasted time when it comes to deciphering the logic behind these shares' movements.

Stocks which display this exotic behaviour tend to be smaller companies with names names that few foreign fund managers are willing to attempt to pronounce, let alone invest in. And who can blame a fund manager from shving away from a stock

the gamut of political conwith a price/earnings ratio of Not that the language ex-perts are better equipped than the professionals for success. Even the simplest of word may carry unsuspected nuances in Japan. Few articles on the Japanese finan-

cial world get beyond para-graph one without mention Internationalisation, but do we appreciate their ambival-ence for morst Japanese? To take liberalisation first: it should be plain that in a country where the conserva-tive status quo is detended by a party called the Liberal the world.

Democrats, a more limited interpretation of the word is likely to be prevalent than in nations steeped in the traditions of Adam Smith or Thomas Jefferson.
The current generation af

Jopanese leadership, born in the first quarter of the ceu-

figurations from aristocratic oligarchy through military dictatorship to parliamentary democracy. A certain dizi-ness and a reinctance to press the accelerator pedal to the floor is to be expected.

Internationalisation sents no less thorny a probkun. Japanese pride them-selves on their intarnational awareness, and do well in tests about the capitals, prime ministers and main in dustries of countries around

The advertising industry uses foreign faces, places and catchphrases with abandon. No sports car commercial is complete without its Manhattan bacskdrop, while street posters enigmatically entice you to "Refresb your life," "Eploy Hummin" Dan" "Enjoy Humming Day" or simply "Let's Active." But this is cosmetic inter-

nationalism, and, like good

Visiting missions of hankers, bureancrats and pollticians are not satisfied. Scinething more concreteperhaps an unfettered Enroyen market or an expanded TSE membership—would do more ta demonstrate Japannationalise than a thousand TV commercials for Arnold Palmer sportswear.

make up, it hides a myriad of

I know how these visitors feel. The more they succeed in cajoling Japan down tho road to true internationalism, the easier my job will be-come. But along with the frustration and bewilderment. much of the excitement will

disappear as well. I console myself with the thought that by the time the process is complete, I will be amply qualified for a job on the Peking Stock Exchange.



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JAPAN: Banking and Finance 3

Economic Outlook (% change from previous year)	·	
Gross national product	Fiscal 1985	Fiscal 1984*
(Nominat) (Real) Private final consumption Private housing	+6.1 (314.6)† +4.6 (235.0)† +4.1 +3.8	+ 4.5 (296.4)1 + 5.3 (274.8)1 + 3.1 + 3.1
Private capital investment	+4.5	+10-1
Employment Labour force Employed population Per capita employee income Unemployment rate (%) Mining and manufacturing production index Prices Consumer price index Wholesale price index Trade (yen-based)	+1.0(60.1m) ± +1.1(58.5m) ± +5.0 2.7 +4.5 +2.8 +1.1	+ 1.0(59.5m); + 0.9(57.8m); + 4.4 2.8 +10.8 + 2.4 + 0.2 +14.6
Exports	+7.6	+10.6
Balance of payments surplus (\$bn)		
Current balance	24 44	23 44
* Estimate. † Y tr		

U.S. demand and electronics investment the main factors in current expansion

Answers lie in Washington, not Tokyo

Economy JUREK MARTIN

FOR A country whose economy is, according to popular belief, subject to close Government control, it is remarkable bow little official Japanese action has influenced the current expansion phase.

The combined impact of fiscal and monetary policy has been broadly neutral; the former, reflecting the Government's determination to reduce spending and refinance the vast maturing public debt, remains a negative factor, offset by a relatively relaxed monetary stance, under which, by its broadest definition, the money supply has been allowed to expand by 7.7 per cent.

There is little in the 1985 fiscal year budget, taking effect from April 1, to point to much change. Yet again, the Governlet of substantial tax reform, largely because of political con-siderations. Although total spending in fiscal 1985, at Y52.5 trillion, is 3.7 per cent bigher than in the current year, almost all the increase is taken

On the monetary side, the initial public comments of Mr Satoshi Sumita, the new Governor of the Bank of Japan, have been predictably non-committal. The principal con-straint of the central bank remains the value of the yen against the dollar which, the authorities freely concede, is not as high as it should be. The yen is much stronger against European currencies, but with so much of Japan's trade denominated in the U.S. currency, it is the dollar rate

which is paramount.

The central bank has shown an occasional willingness to intervene in the markets to prevent too sharp a dollar appreciation, but it has been much less inclined to tinker with domestic interest rates. Japan believes the answer lies in Washington, not Tokyo.

And it is the U.S. which bas been one of the two main factors which has boosted the Japanese economy in the curdemand has certainly contri-buted to the strength of the second element, the electronics sector, whose soaring exports and extensive capital investment ontlays have more than compen-sated for the absence of official

governments.

This is, however, net quite what the Government had in mind a year ago. Exports were substantially higher allocations are defence (up 6.9 per cent) and foreign aid (10 per cent), but neltber is a main contributor to domestic productive activity.



Satoshi Sumita, new governor of the Bank of Japan, has been non-committal on monetary policy

are accounting for about 60 per cent of overall growth in gross national product in the current fiscal year, with the U.S. market accounting for 70 per cent of the growth in experts. Sumitomo Bank's economic

analysis shows that electronicsrelated industries bave taken up 40 per cent of export expan-sion—much to the U.S. But the growth of electronics in industry is not because of external Japanese entirely

demand.
The maturing of the Japanese economy and the waves of technological advances have induced widespread rationalisation, much of it through intro-duction of new technology, even in those industries which do not live and die by exports. In Japan, whose foreign trade com-prises a much smaller percentage of economic activity than in average European Indus-trialised countries, this encom-

passes a lot of companies. Thus, spending on electronics innovation in the current year accounts for about 60 per cent porate capital investment, itself up an estimated 10 per cent compared with the previous

While the strength of exports and capital investment have served Japan well over the last 12 months, there is some ques-tion about their durability. It is, for example, a matter of some debate inside Japan as to how closely investment inteotions are tied to exports in the electronics sector. Already there is evidence of a global glut in some conductors (in which Japanese capital invest-

ment rose by 90 per ceot com pared with 1983). It is also hard to imagine U.S

demand for video recorders which doubled in calendar 1984 continuing at the same pace. The U.S. economy, in the be slowing down in the second balf of this year.

This will clearly have an adverse impact on Japan. Official estimates are that capital investment in the 1985 fiscal year will grow more slowly, by a little over 8 per cent com pared with the current 10 per cent rate. Some private fore-casts point to a bigger slowdepending on bow te the relationship down. intimate between exports and investment proves to be.

Failures

Overall, the growth io Japanese GNP, while still likely to exceed 4 per cent in real terms in the next fiscal year, is likely to be front-loaded. By next winter, the economy be growing at ao annual of little more than 2 per cent. This is a prognosis which many other industrialised governments would view with eruments would view with equanimity. Indeed the only blot on the Japanese economic borizon is that in spite of the

general health, husiness failures are running at an historically high rate. This phenomenon appears to have two roots; companies dependent on government contracts bave been affected by the slowdown in public works, and those in electronics markets have found the competition ruthless and the inability to compete with technological

innovations often fatal. There have been no bankruptcies that have shaken the foundations of corporate Japan. The biggest failure was of J. Osawa, a medium-sized trading firm specialising io luxury goods, but its case appeared to be rather special. Many other failures bave been of extremely small companies.
Mergers and acquisitions on a

Western scale remain alien, though diversification by some of the biggest companies is prompting some small take-

In the broadest sense, the Japanese economy is well balanced. Inflation does not con-stitute a problem. It is possible that this spring's wage offensive may produce higher increases than in the last three years, but mostly because the unions feels

mostly because the unions feels the need to score a point or two.

Unemployment is likely to remain below 3 per cent under the Japanese system of measurement, though the composition of the labour market is changing as more women find jobs outside the home, many parttime ones. Consumer demand should pick up more, though probably not to the point where probably not to the point where it becomes the main driving

force of the economy.

The Government's main economic problems, debt financing apart, are on the external side, chiefly in the interside. chiefly in the international consequences of running trade and current account surpluses of probably more than S45bn and S35bn respectively. From a technical standpoint, these are offset by long-term rapital outflows comparable to the current account surplus, but this cuts tittle ice with the U.S., which can be expected to increase pressure on Japan.

A higher valued year against

A higher valued yen against the dollar — it stands at a 26-month low — would help, and most analysts forecast — though without confidence — some appreciation this year. But it is conceded that this is more likely to be achieved by policies

made in Washington than in Tokyo. This ais very much the story of the Japanese economy today.

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FINANCIAL TIMES/NOMURA RESEARCH INSTITUTE SEMINAR

Monday, 4th March-Tokyo, Japan

"The Liberalisation of Telecommunications"

The UK's experience, the present situation and the future-

The recent privatisation of British Telecom (BT) has been followed with more than passing interest in Japan. In April this year the giant state-awned Nippon Telephone & Telegraph Carporation (NTT) is also entering the private sector. According to Mr. Akiyoshi Takada, policy advisor to the Ministry of Posts & Telecommunications: "The move to privatise BT gave us a great stimulus. In drafting our Bills we learnt a lot from the British Plans."

The theme of Liberalisation of Telecommunications has been taken by the Financial Times and the Nomura Research Institute as the subject of a one-day seminar to be held on Monday, March 4, in Tokyo.

Topics under discussion will be:--

Mr Guy de Jonquieres, Financial Times

British Telecom as a Private Corporation-Mr John King, Director, Marketing & Corporation Strategy, British Telecommunications Plo

The Role of OFTEL in Keeping the Markets Open-Prof Bryan Carsberg, Director General, The Office of Telecommunications (OFTEL)

For further information, please contact:

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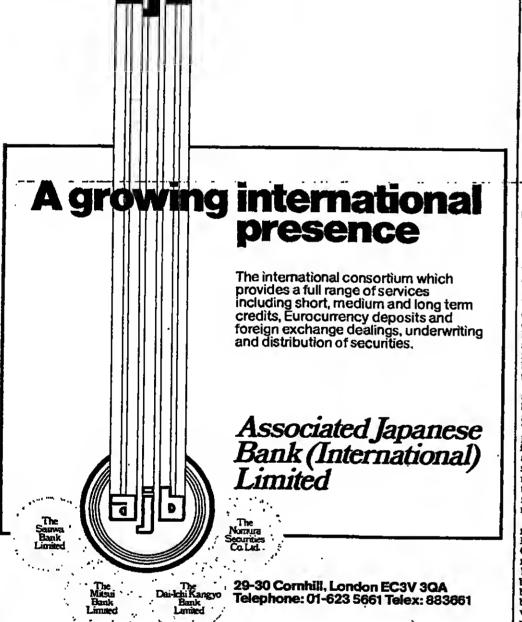
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Demands for reform put off by Cabinet

Postal Savings

CLIVE WOLMAN

MUCH OF the pressure to liberalise Japan's financial system has been deflected over the last year onto the shoulders of the world's largest depositaker, the Postal Savings Bureau.

With personal deposits of more than Y90 trillion (\$360bn), one third of Japan's total and not far short of the UK's gross national product. The hursay is both fared and the bureau is both feared and condemned by Japan's other retail bankers. Their personal deposit base has steadily eroded over the last 20 years as the bureau's market share has doubled

bas doubled.
Each interest group bas a different cause for complaint about the sel-up of the bureau about the sel-up of the bureau and different criticism about how its operations diverge from the principles of a tiberal financial system. There bave been demands for a variety of changes to be introduced in the 1985 Budget.

The commercial banks com-plain that the tax system is skewed in the bureau's favour and that the banks are unable to compete with its tax-free interest offers. They also claim that the bureau can promote new types of savings schemes with few constraints on costs.
Officials in the Bank of
Japan and Ministry of Finance
view the bureau, which is run
by the Ministry of Posts and
Telecommunications, with suspicion as it has shown increas-ing willingness to set its

interest rates independently of some of their controls. The small low income savers with the bureau are tax exempt, with the bureau, for whom the However savers are not allowed tax breaks are of least to deposit more than Y3m in importance, bave also lost out, ordinary savings, plus Y4.5m in earning interest on their money property accumulation savings at rates well below those of the and Y0.5m in housing deposits, money markets—even though Many wealthier savers with

invest part of their funds in money market instruments and government bonds. The officials serve merely as conduits to pass all the funds directly into the Trust Fund of the Ministry of Finance, under a century-old taw. There it is used to finance public bousing, infrastructural investment and small business expansion. There is particular emphasis on rural projects and

Democratic Party. The national budget for fiscal 1985 adopted by the Cabinet towards the end of December left the would-be reformers dis-

Generous

Proposals for changes in the hureau's tax status wore at least given serious considera-tion. The Ministry of Finance submitted proposals to levy a separale 5 per cent tax charge on the interest from all postal savings and tax-free deposits with the banks. This was rejected by the cabinet, bowever, which shelved reforms until

1986 at the earliest.

The tax system is generous towards nearly all savings, whether in commercial banks or in the Postal Savings Bureau. But there are important dif-ferences in the rules and the way they are enforced.

Savers with the commercial banks are exempted from tax on the Interest on their first Y3m (\$12,000). This is the ceiling on the combined total of all bank deposits for an individual, It is enforced through checks on the application forms taxpayers submit for exemption.

The interest on all deposits

many weather savers with the bureau remains their simplest and most popular repositary, with 23,000 branches around the country.

Finally, officials in the bureau bave been pressing for three years to be given freedom to be familiar to those who stag

agricultural co-operatives whose beneficiaries wield political clout within the ruling Liberal be says.

The bureau's claims are treated sceptically by Mr Nagao

semi-annually, unlike the banks. For shorter deposit periods of 12 to 18 months, the bureau's

Because of fears of competi-tion from the bond investment

equity issues in the UK. One depositor was caught with more than Y50m in the bureau with beneficiaries. It is estimated that 10 per cent of deposits are

Mr Tadao Tateno, director of the bureau's international service division, says the completion of the bureau's nationwide computer network last March has enabled it to track down multiple deposits. About 50,000 taxpayers have been detected and obliged to withdraw their excess deposits, although they are not subject to tax penalty,

Hashimoto, a manager of the Federation of Bankers' Associations of Japan, "It is easy to escape the checks by changing the address slightly," he says. "The real problem is that the bureau bas no incentive to catch people, as it means less money for them."

On a pre-tax basis, interest rates of the commercial banks are competitive. For a two-year time deposit, the banks were offering in December a rate of 5.75 per cent. This is equal to the maximum nffured by the bureau componneds the interest semi-annually until the harks

of 12 to 18 months, the bureau's rate drops to 4.0 per cent. In this range, the medium-term government securities investment trusts, established five years ago, have a clear advantage—at least before tax—as they are linked to capital market rates. Their yield is about 5.5 per cent. about 5.5 per cent.

trusts, the banks opposed the proposal to subject all bank deposit interest to a 5 per cent tax, even though the tax was to have been extended to the Postal Savings Bureen. Having blocked this proposal for another year, the banks will have lo remain content with a government commitment to tighten controls to prevent abuse of the postal savings bolstered by the relative free-scheme. One planned weapon of control, a "green card" sation, the Post Office Life In-

Outstanding 30 Balances in Personal **Deposits**

identification system for savers, has just been abandoned, how-

In its Budget decisions, the Cabinet once again left in abe-yance the bureau's request for a limited degree of investment freedom. Mr Shigeo Sawada, the freedom. Mr Shigeo Sawada, the bureauc director general re-newed an appeal for investment freedom and linked it in a plea for the deregulation of interest rates for small savers just ba-fore the mnouncement of an agreement of the U.S. Japanese working party in May on tibera-lisation.

Raw deal

His argument was used both on neo-classical laissez-faire economical grounds and in terms of ending the raw deal small savers have been suffer-ing. In ungust, a study group of economics and other pro-fessors produced a report which argued on similar grounds for a liberalisation of fund-raising and investment operations of thn bureau.

The bureou's case has been

surance and Annuities Fund managed by the same ministry. In 1981 and 1983 the managers of the fund, with assets of Y25 trillion, were allowed to invest up in 10 per cent in nverseas bonds for the first time. This permission was another small move towards exposing Japan's domestic interest rates to competition from world capital markets, although the fund has so far invested only Y0.33 tril-lion in foreign bonds.

For the bureau, the blast of competition would also mean that it could no longer run continual trading losses as Il has for eight of the last 10 years. Such losses say the banks, are another indication of the infairment of the i ness of competition between them.

But Mr Tateno says that thn bureau's general administrative expenses to deposits ratin has been held at 0.7 per cent, about half of that of the city banks, due mainty to its exemption from corporate rates and to the lower salaries the Government pays its employees.

"We have nothing to fear from deregulation," he says.

Share-price split shatters harmony

The Banks

TERRY POVEY

THE last yeer bas been a fairly tumultous one for Japan's major challenges of liberalisation, the competition from the security houses and a morn uncertain situation as far as the cost of funds is concerned has clearly burt a number of them as their mid-term results indicate. In addition the old barmony among the 13 city banks bas

been broken, perhaps irrepair-ably, by the decision of the "big five" to break with the aged levels. As a result bank stocks bave taken an leading roln in the great upswing on the Tokyo stock market begin-ning at the tail end of 1984 and running strongly on into 1985. The decision to make this last

move was initiated by Sumitomo Bank, which usually tops the City Banks (the 13 leading com-mercial banks) net profits league, in January after the bank bad discussed with brokers the possibility of breaking with the "con-voy administration" system run by the Ministry of Finance. Throughout 1983 share prices of the City banks bad hovered

around the Y500 mark; when Sumitome moved, its shares hit Y1,220 by March 30.

The reasoning behind Sumitomo's move was that it needed to be able to raise large sums to finance automatic telling tumultous one for Japan's major machines, expand ovurseas (it banks. Gearing up to meet the spent \$144m buying e 52.7 per cent stake in Switzerland's Gotthard Bank) and improve its services to domestic account holders (and attract many more through a large scale advertising campaign).
With the managed stock price
It was in effect being beld back
at the level of the more junior (in profit terms) City Banks and would bave to make an enormous earnings dilution to pack and free share prices raise the kind of finds it was from the previous carefully manseeking

Pleaded

This act by Sumitomo broke decisively with the cosy practise whereby Japan's major banks had all raised their funds existing shareholders on a through simultaneous issues to once every three years basis.

The rapid rise in Sumitomo's price was soon followed by sharp increases in others (no doubt after they had pleaded with their brokers for equal treatment) and it very quickly emerged that in the year of liberalisation the Japanese pun-ter saw the financial sector as a key one for making a capital

By and large the price spread that emerged by late March that emerged by late March fitted well with the pattern of profitability. Sumitomo was on top with Y1,220, Fuji Bank was next with Y994, then Mitsubishi Bank Y930, Sanwa Bank Y926 and Daiichi Kangyn Bank (DKB) with Y865.

However, on March 31 managed stock prices were reliateduced and the (hig five) all ended the year on Y1,150.

all ended thn year on Y1,150. More recently this collapse yet again with the blg five enjoying further sharp price rises.

By the end of last week Sumi-tomo Bank was on Y1,760, DKB (following its good interim result) was on Y1,400, Mitsu-bisahi Y1,390, Fuji Y1,370 and Sanwa Bank Y1,250. As a result of the last year's

price movements in its shares the market capitalisation of Sumitomo Bank has risen three and e half times to some \$15.4bn. The rises in market cap of the major banks has enabled many major banks has enabled more of total) and employed of them to become eligible for cent of total) and employed being traded on the margin (60 more than \$5,000 people. But they have not found the going the same of the contract of total and the same of the contract of total and t quired on share purchases with that easy—even if a new the balance to pay in six month's premier league is fast becoming time) as nf late November—so a fact. further attracting the interest of is looking for opportunities in just this sector.

dend policy. For the year to York branch,



The foreign exchange dealing room at the Sumitomo Bank, Tokyo

March 1983, even of the City Banks increased payouts by Y1 to Y6 while the other six stayed at Y5—the first divide on dividends for 50 years. In the year to March 1984 this split widened further. The seven lifted dividends again, this time by Y0.5 to Y6.5, while five of the remaining six stayed at Y5. The Bank of Tokyo, originally a dividend laggard, tried to make up ground by

increasing its pay-out to Y6. The blg five at March 1984 had combined assets of Y129,509bn (56.8 per cent of the City Banks' total), combined deposits of Y96,724bn (55.1 per

Overseas operations have not a highly speculative market that always proved to be an imme-is looking for opportunities in diate boon. In the late autumn Fuji Bank was obliged to sell The split on share pricing some short term investments to had been foreshadowed a year earlier by a division on diviauthorised trading at its New

so the strong Tokyo market would have made this a relatively painless operation. Nonetheles, the warning signals were clear and the Japan regulatory authorities were quick to announce plans to investigate controls and procedures in the overseas branches of major banks.

Deposits

In the March 1984 accounts earnings from overseas subsidiaries of the big five were modest, ranging from 13 to 18.7 per cent of total revenues. Sumitomo Bank is clearly boping for e good deal more than this ln the future—although it claims that it does not have a 50/50 target.

On the domestic front the majors are facing a rising cost of funds because of liberall-sation. According to Mr. Kazuo Kida, Sumitomo Bank's chief balf of the funds required by such treatment?

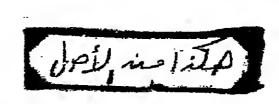
Such shares are often shown the City Banks will be bearing on the books at purchase price fren market interest rates, compared with less than a quarter at present.

> Already large deposits are attracting freed rates and this has done much to dent earnings. It has made the margin on straight lending an increasingly thin one.

In the more competitive environment generated by market - determined interest rates the less efficient banks are bound to suffer. Japan, which has out seen a large bank collapse since the second world war, may need to accept that the arrival of the big five means the dawn of difficulties and even bankruptcies.

The ministry may seek to reduce the number of banks by "gulded" mergers, or it may set up "intensive care ward" facilities to aid troubled finan-

Although these steps would be in character, they would run against the liberalisation drift. economist, within three years and then who would pay for



Analysis still based on parent company reports.

Consolidation remains icing on the cake

Accounting TERRY POVEY

OVER the last two years Japanese company reporting standards have improved immeasurably—in splts of a good deal of grumbling about the additional work from many of the companies. Greater use of overseas markets for raising funds plus a slow hut steady increase in the number of Wall Street listings have all contributed to the pace of change.

For years company reporting in Japan laboured under the weight of a multiplicity of standards, with the emphasis on parent company results—the "consolidation, de-consolidation game"—as one analyst at a Japanese brokers described attitudes to subsidiaries and asso-ciates. For the foreign investment manager, the use of terms that lack exact equivalents in bie U.S. or Europe was also

meant that no investor or analyst could rely on pertinent questions being put at meetings to belp fill in the gaps left by the reports. Instead universal use was made of the Sokaiya, hirelings of the board who stlenced any dissident volces. lings of the board who silenced any dissident volces and moved motions of praise for the powers that be.

Unnoticed

But as liberalisation bas opened up more options for the investor and as the question of return bas become more critical so the pressure to convince that the published statements are facts rather than factions bas grown steadily. When medium-sized trader J. Osawa collapsed in February 1984 there was an almost unanimous outery from the company's employees, the Press and the business world calling for tougher implementa-tion of the consolidation rules.

As from last year the Ministry of Finance has Imposed the requirement that all listed com-

mony

a year-end consolidated state."
ment hut only a tiny minority
have accepted the spirit of this
change," commented a Japanese

One implication of this is that even very big businesses are not run internally on an consolidated basis during the year and that therefore the group report is seen as at best icing on the cake or at worst an irritant.

The practise remains there-fore to publish parent company and promotioan reasons exists.

Consolidated accounts appear usually one month to six weeks after the annual parent company statement and normally pass virtually nanoticed by the market—it having elready had plenty of time to react to the earlier document. Forecasts are produced only on a parent com-pany basis (made easy as these can be massaged in the old way) and no interim consoli-dated information is available at all. The only exceptions to this are those companies, such as Sony, with U.S. listings who report quarterly on a consoli-dated and parent company basis, both reports being pub-lished at the same time.

requirement that all listed com-panies should consolidate sub-sidiaries and should fully equity account for the contributions of all associates in which more

than a 20 per cent stake is held.

While differences remain between the U.S. Security and Exchange Commission's form of consolidation and that practised in Japan, it should now no longer be possible to simply dress up the year-end balance sheet hy stuffing debt into an unconsolidated unit, or of carrying large inventories through the same process.

The major problem that remains with consolidation is as much e psychological as an eccounting difficulty. "Japanese companies have formally accepted that they must make a year-end consolidated state ment have only a time to the parent results. "Many Japanese hookers are even unhappy to discuss consolidated reports," says a foreign broker working in Tokyo.

Given that the MoF has taken the step of Imposing internation-rules one must hope that it is only a matter of time before it outlaws the prior publication of parent company results. This would end the practise, which even some foreign brokers have joined in with on a "macho" basis, arguing that "if the market is going to react on the unconsolidated information what it the more in the step of Imposing internation-rules one must hope that it is only a matter of time before it outlaws the prior publication of parent company results. This would end the practise, which even some foreign broker are ven unhappy to discuss consolidated reports," says a foreign broker working in Tokyo.

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The format in which Japanese companies produce their results is also a cause for some confusion. Up until the mid-70s there were three different standards —one arising from the Com-mercial Code, another from the Securities and Exchange Law and yet another from the requirements of the tax authorities. Differences between these were fundamental rather than presentational, with the defini-tions of terms and categoriea reflecting very diverse underly-ing philosophies.

Performance

In the mid-70s the first two standards were effectively merge: However, the tax authorities by insistang that the financial statement drawn up for them be the same as that for purely financial purposes (in the U.S., for example, the two are quite different) has left companies with little alternative but to file the tax return as the financial statement.

As taxable income is not the

same as accounting income reported in the income statement and as adjustments are made to revenues, costs and expenses in line with the taxation policies of central and local governments this inevitably leads to some distortion in the presentation.
The emphasis on the tax

statement is one of the reasons for the many levels of profit quoted by Japanese companies (with due emphasis on the most favourable). A typical simpli-fied statement of income is (all



figures in miltions): Sales: Y113.246. Cost of sales: Y88,792. Gross Profit: Y24.454.

SGAE (selling, general and administrative Operating Income: Y6,579. Interest and dividend income:

Interest paid: (Y7,050). Gains on the sale of current assets. Y1,658.

Foreign exchange gains (losses) on normal operations:

Recurrent (sometimes called current Profit: Y2,575. Extraordinary gains (losses):

Pre-tax Profits: Y2,335.
Taxes or provision for taxes: Y904. NET PROFITS: Y1,431.

(In the Financial Times we have adopted the practice of duhhing recurrent profit as pretax for the sake of making the (In the Financial Times we have adopted the practice of dushing recurrent profit as pretax for the sake of making the term more readily understandable to non-Japanese readers, clearly the inclusion of extraordinaries above the line makes the Japanese companies pre-tax an unsuitable profit level for comparative purposes, although one should be wary of the reports and as the banks and

shown on the recurrent profit published financial information level—it is seen as the best rather than the result of private crude measure of a company's discussions around the board-performance in its main line of husiness, assuming, of course, locked-in for fear of failing."

that selling assets is not any-one's principal area of activity. The key "return on capital" ratio is calculated as recurrent profit plus interest paid divided by the total of sharebolders' equity and long-term deht

One broker, however, favoured concentrating on the operating income plus net interest as the best guide to a company's result from its core

This emphasis on recurrent profit also fits with the tradi-tional concentration of Japanese companies on boosting sales and market share and more or less ignoring what is beneath the line. Docile shareholders have made it all too easy to get away with this—and poor earn-ings per share and pathetically low dividends are endemic.

*Cask, time deposits, short-term (less than one year) secu-rities, trade accounts.

Yet it would he wrong not to conclude by pointing to the trend towards hetter and more timely reporting.

comparative purposes, although who decline to make adequate one should be wary of the reports and as the banks and distorting effect of this on what appears to be the tax rate.)

Most interest in Japan is will become more dependent on which the comparation of
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partners, and credit analysis capabilities

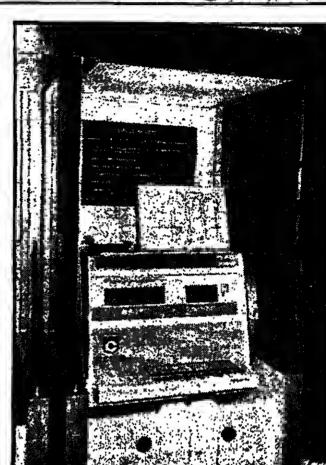
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Japan's major in-

dustries, IBJ comes

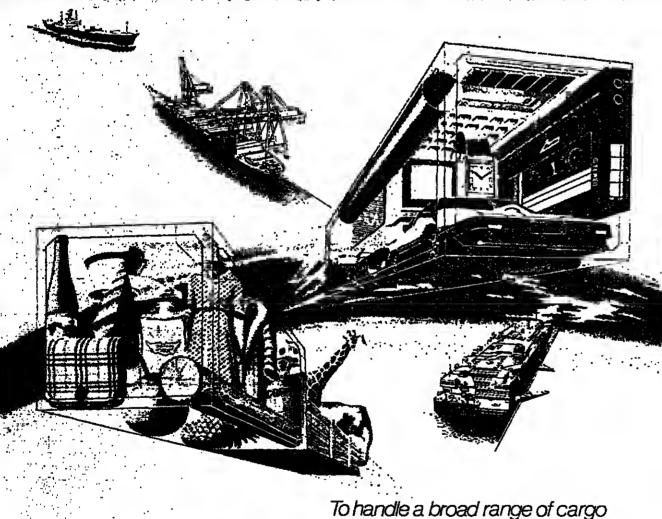


A telling tale of automated banking

The Japanese are the most advanced users of automated teller machines (ATMs). In this typical bank branch in the middle of Tokyo (above) ATMs line the walls, each in its own cubicle, and customers queue to use them.

Japan is still a cash-based society and businessmen take large wads of notes from the machines each morning, returning unspent amounts to the same machines at the end of the

The machines are much more sophisticated and offer a wider range of services than those in Europe. They are also more commonly found in shops and stores (left). Alan Canc



in the most cost-efficient way.

shapes and sizes, from massive plant machinery to cameras and computers. NYK maintain a whole fleet of vessels capable of handling these diverse needs safely and efficiently. NYK's fleet currently numbers 284 vessels including heavy lifters, container ships, LNG and LPG carriers, coal, ore and grain ships and so on. Fleet diversity is only one of the services we offer our customers. NYK's intermodal transport service, using ship, aircraft, road and rail links, will prove to be

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Aggressive sales teams almost double asset values

Investment Trusts

CLIVE WOLMAN

FOR 1S YEARS, Japanese investment trusts - the main portfolio investment medium for the small saver - were despised and generally shunned for their poor investment per-formance, abuse of clieot funds and hard-selling tactics.

Since 1982, however, although many of the old complaints per-sist, they have enjoyed an upsurge in popularity. The value of assets under manage-ment has almost doubled to more than Y16 trillion (\$65hn). which exceeds pension fund assets. The rate of growth in asset value has been similar to UK unit trusts over the same pertod. But in Japan, successful selling has been the main factor rather than strong investment performance.

The marketing of investment is imaginative and sive, although conaggressive, although con-strained by edicts of the Ministry of Finance. In November, for example, newspapers carried balf-page adverts for carried balf-page adverts for the Venus Ladiea Fund, which offered the prospect of "unconditional happlness." For the benefit of its target market, the growing companies specialising in growing companies specialising in cosmetics, fashions, shopping health care or chemicals and steel. Investors can shift money hetween the different than individuals. The upsurge in popularity of sub-funds according to their outlook, usually without paybenefit of its target market, the growing companies specialising in ature of the competition between the different than individuals. The upsurge in popularity of hond investment has disguised the fact that the Japanese public bas remained deeply supplied that the supplied in cosmetics, fashions, shopping the latter of the competition between the different than individuals.

The upsurge in popularity of hond investment has disguised the fact that the Japanese public bas remained deeply supplied that the prospect of the competition between the different outlook, usually without paybeness. The upsurge in popularity of the competition between the different outlook, usually without paybeness. But it is a reflection on the supplied that the prospect of the competition between the different outlook, usually without paybeness. But it is a reflection on the supplied that the prospect of the competition between the different outlook, usually without paybeness. But it is a reflection on the supplied that the prospect of the competition between the different outlook, usually without paybeness. The upsurge in popularity of hond investment has disguised the fact that the Japanese public bas remained the prospect of the prospect of the prospect of the competition between the different outlook, usually without paybeness. The upsurge in popularity of hond investment has disguised the fact that the Japanese public bas remained to the prospect of the prospect of the competition between the prospect of the competition between the prospect of the prospect of the prospect of the prospect of the prospect

and "new life-style" industries,

Teams of salesmen are bighly cularly by commission pay-ments which are small and policy. often frowned on as promoting excessive individualism at the decided expense of team cooperation. Instead, incentives are provided in sales targets for each branch, large twice-yearly bonuses and

Marketing

The 11 investment trust management companies, which are normally linked to the larger securities firms, have reduced door-to-door selling in the suburbs and are placing more reliance on the telephooe. The Tax Bureau's annual lists of top taxpayers in each region are in indispensable aid in selecting target households.

But most marketing efforts most important source of are directed towards women. growth for the industry since Partly for that reason there is 1980. Then a new type of fund large number of womeo on investing in Government honds are directed towards women. Partly for that reason there is oo the sales teams.

Some innovations have more substance. Last apring each of the Big Four's trust companies -Nomura, Daiwa, Nikko and Yamaichi launched a fund each containing about six sub-funds covering different industrial sectors such as electronics, health care or chemicals and

vice groups that all four com fund at about the same time. A motivated, although not parti-similar phenomeoon can oe seen in the trusts' investment

> As if wih one mind, althedecided hat the U.S. was the only attractive market in which in invest an overseas portfolio in boods or equities. Last year about 95 per cent of overseas investment trust assets were held in the U.S.

Sometimes such conformity is enforced by the Mioistry of Finance. For example, when the Daiwa launched a new type of bond fund, it was allowed to raise only Y70bn, not the Y200hn it requested. Instead, the other Big Three companies were asked to launch similar funds to raise Y70bn each.

The hond funds bave been the with lives of two to four years waa launched, and has increasingly been viewed as an alterna-tive to hank deposits. The value of assets io bond investment trusts has risen from Y2 trillion to well over Y9 trillion in four years, although according to Nomura 50 per cent of assets are invested by iostitutions



An advert for the Venus Ladies Fund, offering the prospect of "unennditional happiness." The fund will invest in cosmetics. fashions and "new life-style" industries

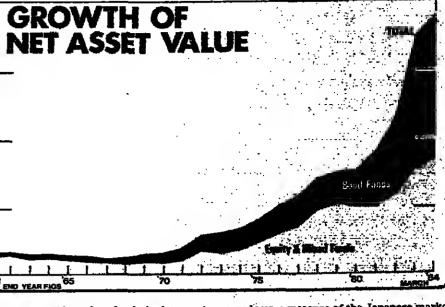
"equity' investment trusts—whose maximum equity holdings are, bowever, often limited—reduced from 55 to 36 per cent the proportion of equities held in their portfolios over the last 10 years. While 22 years ago investment trusts held more than 9 per cent by value of listed Japanese stocks, now they hold only 1.5 per ceot.

In the 1950s and early 1960s, securities houses undermined

the buoyancy of their own market by consistent abuses. The investment trusts were used as dumping grounds for bused as dumping grounds for abuses have often re-emerged in different forms. The ministry now demands detailed monthly reports from trust managers. The managers have an be dated from 1964-65 when a falling market led to mass trustive shares for other more favoured clieots. And portfolio a falling market led to mass trustive shares for other more favoured clieots. And portfolio a falling market led to mass trustive shares for other more favoured clieots. And portfolio a falling market led to mass trustive shares for other more favoured clieots. And portfolio a falling market led to mass trustive shares for other more favoured clieots. And portfolio a falling market by consistent abuses.

As a consequence, the ministry now demands detailed monthly reports from trust managers. The managers have often re-emerged in different forms. The ministry interventionist policy can be dated from 1964-65 when a falling market led to mass trustive shares for other more attractive shares for other more from trust were used as dumping grounds for market by consistent abuses.

As a consequence, the ministry now demands detailed monthly reports from trust managers. The managers have often re-emerged in distance to the more from trust managers. The managers have often re-emerged in distance to trusting more trusting abuses have often re-emerged in distance to the more form trust managers and state changes in policies for the industry now demands detailed monthly reports from trust managers. The managers have often re-emerged in distance to the mo



Under pressure from the ministry, the securities houses were also, 25 years ago obliged to spin off investment trust to spin off investment trust management operations into separate subsidiaries. But some managers will admit that has removed few conflicts in interest. The investment trust subsidiary will continue to do most of its dealing through its parent broker-although other smaller brokers will also be rewarded according to a fairly explicit formula if they have sold many trust certificates for the management company.

Investment trusts also take on their books newly issued shares that their parent com-panies have underwritten.

securities company, come from the securities company and will go hack there under our rotation system. So they know

Partly for this reason, the investment performance of the trusts' equity portfolios has generally been poor, with returns well below the rise of the Tokyo New Jock Exchange Indov.

According to one broker: "The president and managers of the investment trust company are appointed by the

where their loyalties lle,"

measure of the Japanese market. Not purchase and sales figures for the past two years collected by the securities houses show that investment trusts were net sellers of equities in 1983 and January 1884 as the market rose. From February to July, as the market reached its peak (in May) and then fell sharply, they were not buyers. But in August and October, as the market recovered they again. market recovered, they again became net sellers.

Returns

Over the past year, however, the trusts bave been obliged to publish their performance figures on a comparable basis through the Investment Trusts Association. The greater attention given by companies to train-ing fund managers and making use of equity research has started to show.

The equity portfolios of Nikko, the largest investment ninko, the largest investment trust equity manager, have, on average, matched over the past three years returns on the Nikkei Dow Jones Index—which are less than those on the broader-based Tokyo New Stock Exchange Index. Returns on the equity portfolio of Nomura, the largest general investment trust managers, have remained below the index — but only slightly, and less dramatically

than in the past. In the future it may no longer be possible as it has been for the past 35 years to conceal poor relative performance behind the spectacular profits achievable in almost every section of the stock

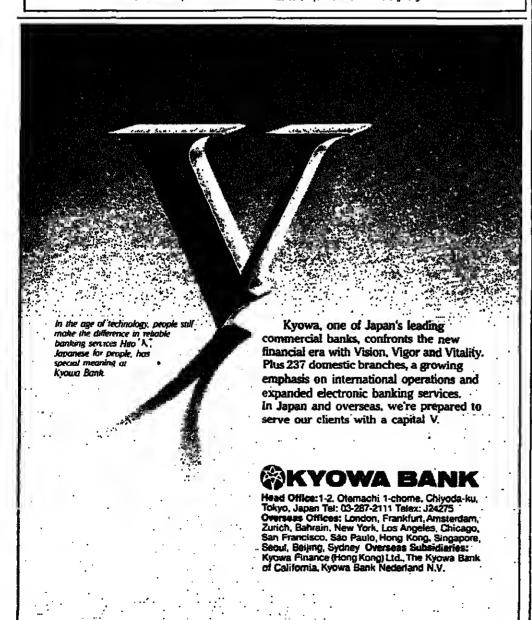


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Safety and income yields dominate decisions

Investment Management

CLIVE WOLMAN

FOR THE last three years, the Japanese have been saving more money than any other nation, more even than the Americans whose national income is three

times as great.
Their massive pool of financial assets, now worth Y600 trillion (million million) (\$2.5 trillion) or twice the Japanese gross national products, is being eyed jealously by investment mana-gers on both sides of the Atlantic.

Atlantic.

For the last 35 years, the Japanese saver whose money has been professionally managed through pension funds, life insurace companies or investment trusts, has missed out on nearly all the spectacular stock mar-ket returns—and bas suffered artificially low interest rates on

his deposits.

Japanese industrial companies, too, after years of being heaviy borrowed and highly geared, are now accumulating large cash reserves and becoming increasingly conscious of the returns that money should

be earning. The process of opening up the investment management husiness to foreigners dates back only to June, 1983, when the Morgan Guaranty Trust Company of the U.S. submitted a joint application with Nomura

Securities to set up a trust company to manage pensions.

The Ministry of Finance dithered, the other three leading Japanese securities firms also found U.S. banks with whom to submit similar joint aplications and Mr Dooald Regan, the then U.S. Treasury Secretary, complained during the U.S.-Japan liberalisation talks last spring.

Alliances

In May, the Japanese Govern-ment conceded the principle and since suggested that eight foreign banks would he allowed in to manage penstoo funds. Their 25 per cent annual rate of growth bas made them the most attractive target for investment managers.

These moves bave created a wave of alliances between Japanese financial institutions and foreign investment managera who are wary about attempting to break into the Japanese market alone. Most of the alliances bave yet to be given such substance, with the possible exception of that between the Yasuda Trust and Banking Company and the Hong Kong fund managers, Jardine

Teming. The Japanese life-time em-Many foreign managers are ployment system and the sceptical about the willingness of the Ministry of Finance to than a token ahare of the market before the Japanese have developed sufficient fund management skills to compete. But in some areas events have moved beyond the ministry's

For the investment advisory business in Japan is almost completely unregulated. A few well-publicised collapses of advisory firms and the loss of their clinets' money, in particular the demise last year of the Toshl Journal, have prodded the Government into preparing a law to regulate the field.

Meanwhile, however, foreign investment houses have been quick to make use of the legal vacuum. Ask almost any foreign fund manager what his preciae role is in Tokyo and you will be told be is acting as an adviser or research analyst for mittee and frequent holding of the funds be is associated with. The formal "managers" of the panies

funds have either to be reasons (perhaps to encourage Japaoese companies or are commercial ties) means that the funds have either to be based offshore, Nevertheless, even

Ministry of Finance permission or acquiesence, and a link-up with an influential Japanese institutioal Japanese institution. foreigners are still likely to find some parts of the market impenetrable. This is because

impenetrable This is necause of the of relationships linking Japanese companies with financial institutions.

According to Mr Minoru Takada, international finance manager of Asahl Chemical Industry Company, the choice of which managers should be company to the \$100m pen. appointed for the \$100m pen-sion fuod is highly constrained. The company actually uses Sumitomo Trust and Bank and a life company.
"It is difficult to change a

manager because of the many relationships," he says. "A trust bank which manages a pension fund for a company will also give it loans and haxe a shareholding in the company."

Mr Shoji Oshima, general manager of the Tokyo branch of London atockbrokers Vickers da Costa says: "Industrial da Costa, says: "Industrial corporations have been reliant

long that they do not want to sever their relationship. The They do not want to be coidly treated when money is tight." Companies have more freedom wheo investing their corporte cash reserves rather than pension funds. Large industrial

companies usually have substantial overseas sales. They are often more open to foreign approaches to investment management than the well-protected seven trust banks, one city bank and 21 life insurance companies that alone have the right at present to manage pension

One such company is Olympus Optical, which has about \$180m in corporate cash reserves. Finance manager Mr Ken Fujil says they have been searching for a foreign investment manager to manage their overseas bond portfollo which is needed to match the company's overseas liabilities

His difficulties in using Japanese staff indicate some of the underlying reasons for the poor performance of Japanese fund managers to date, which has much to do with the employment practices of Japanese companies.

Training "I have very few people who speak English," he says, "and we have to rotate personnel

from one department to another every three to five years. We train someone for three years but then he leaves. So it is difficult to produce specialist fund managers." difficult

carefully nurtured commitment of the employee to his company rather than to any specialised profession explains part of the difficulty in training investment managers. But Mr Atsuto Sawakami, analyst and Japanese repre-sentative of the Swiss bank, Pictet and Co, believes it goes

Pictet and co, beyond this.

"Portfollo managers do not get any more for heing good."
he says. "There are no incendividual in this system, so everyone plays safe. In manufacturing all improvements are made on a team basis. But portiolio management is a matter of individual intuition." Many Japanese banks and

insurance companies are reluctant to delegate investment deciaions from a committee to the individual fund managerand the fund manager in turn is reluctant to go out on a limb. for non-investment turnover of equity portfolios by institutions is very low. For example, in 1983, insurance companies owned 16 per cent of all listed Japanese stocks but of turnover. These two factors have also

led investment managers to shun a heavy commitment to equity investment, Most pension funds have only 6 to 10 per cent of their assets invested in equities and life insurance comequities and life insurance com-panies about 16 per cent, although the government per-mits 30 per cent. Similarly, the institutions invest only 6 to 7 per cent in foreign securites although the government permits 10 per cent. Such aversion to risk invest-ment was widespread among UK insurance companies and

uK Insurance companies and pension funds 30 years ago. The method of measuring performance in the UK then, and in Japan today, has encouraged it.

Equities

For the crucial figure in a manager's investment record is his yield. Annual differences in yield between the various trust banks and insurance comwithin the 7 to 8 per cent range. Yet they are scrutinised obsessively by clients.

The institutions say that this comparison between the income yields rather than between the total returns (including capital gains) achieved by comparing managers forces them to invest disproportionately in honds and other high-yielding assets. The yield on Japanese equities has long been tiny, around 1 per

Many of the trust banks and life companies claim that within the tight constraints of their small equity portfollos, their investment performance has been respectable. But they have so far failed to publish any detailed performance statistics to back their claims. One independent actuary

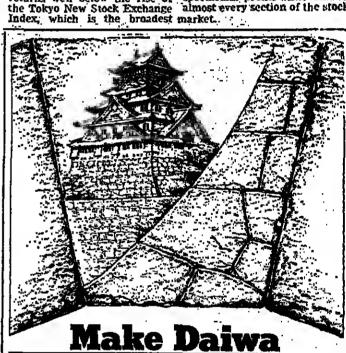
who has been given access to some of their performance figures is Mr Stuart Leckitt, of Wyatt International pension consultants in Hong Kong. A U.S. multinational in Japan bad insisted that be see the records of two trust hanks and two life companies over three years before awarding its pen-sion fund management con-tract. Mr Leckitt found that all four equity portfollos per-formed less well than the stock market index over that period.

Life insurance companies are normally obliged to put their capital gains into reserves after the annual consultations hetween their actuaries and the Ministry of Figure which fore the district the dis Finance which fixes the divi-dends for their policy-holders. However, last October, for the first time, life companies were permitted to invest 3 per cent of their assets in "tokkin"

"designated money funds."
These are allowed to trade actively in equities and to dis-tribute their capital gains as dividends. Their bigh turnover bas aiready made them a force on the stock market.

assume the obstacles to train-ing successful Japanese fund managers are insurmountable. Fidelity International has Fidelity International has trained an all-Japanese team over the last 15 years which has achieved the best investment performance of all UK unit trusts invested in Japan.

As part of their partnership agreements with foreign fund managers, the Japanese companies are asking the foreigners to train some of their young and bright employees in port-folio investment techniques. If the experience of the last 120 years in most other activities is anything to go by, the Japanese will not require long to catch



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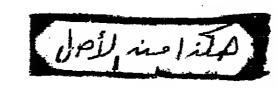
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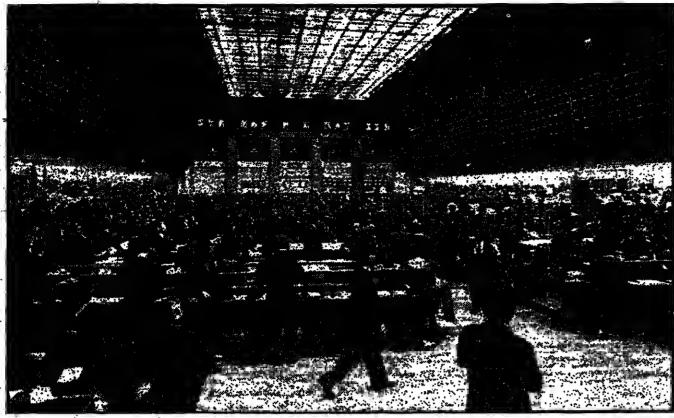
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JAPAN: Banking and Finance 7



The crowded First Section trading floor of the old Tokyo Stock Exchange

Computers transform the work of market-makers

Stock market CLIVE WOLMAN

FRUSTRATED foreigners Tokyo frequently contrast the efficiency and sophistication of industry with the primitiveness of its

As far as the Tokyo Stock Exchange is concerned how-ever, over the next few months that contrast will have to be

With the introduction of a mputerised trade-matching system to the First Section of the market, expected in May, the most striking contrast will be between the way in which financial decisions are made

and the efficiency with which they are executed. The Stock Exchange's Comter-assisted Order Routing Executive System (CORES) will become the world's larges computerised stock market trade-matching system when it is extended to 750 of the First

formed the work of the marketmakers on the Second Section since its introduction three years ago. All 430 stocks listed on the Second Section are now traded through computer ter-minals in the basement of the

old market building. Face-to-face trading has disappeared. In contrast to the scurrying to and forth, the frenzied hand signals and the jostling and shouting around the most active trading posts on the wast trading floor of the First Section above, the atmos-phere in the basement is cerle. Only the unrmur of discreet conversations and the bleeps of computers break the silence.

Human

The hurly-burly of face-to-face trading will not vanish from Tokyo, however. CORES will not be extended to the 250 most-actively traded stocks, which account for about 50 per cent of turnover. They will continue to be traded in the traditional manner on the floor of the new market building to be opened in May. However, in 1988, there will be a further 1986, there will be a further extension of CORES to some of the most actively traded stocks whose price fluctuations tend to be small, at least for an experimental period. But Stock Exchange officials say there are no plans to

abolish all face-to-face trading.
The human aspect has an important impact on price formation, said one, "When complete computerisation has been tried (in Cincinnati, U.S.),

it was not successful." cores not successful.

CORES was introduced for Second Section stocks out of necessity rather than principle.

Severe lack of floor space was anticipated during the period of anticipated during the period of the reconstruction of the market building. The system carries out the function of matching "buy" and "sell" orders made by the regular stock-broking members of the Evolution of the Exchange. They usually act on the instructions of outside investors but sometimes

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Frenzied hand-signal trading will be phased out in the new Stock Exchange, except for the most active stocks, as computers take over

account.
The "Saitori" members, who act as trade-matchers on the main trading floor, fulfill a more

collates a wide range of statisti-cal data on trading conditions. Information on individual stock Information on individual stock turnover and on which brokers are ordering which stocks is readily available, in contrast to the situation on, for example, the London Stock Exchange.

A further important refinement will be introduced in 1986 when CORES will be directly connected to the in-house computers of the securities firms on an on-line basis. This will

an on-line basis. This wili enable, for example, an individual investor in Hokkaido to go into bis local Nomura branch office and place an ordar for stock which will be directly inputted into CORES executed on the spot.

Expensive

Direct access to CORES is, and will doubtless remain, limited exclusively to the 83 member firms of the Tokyo Stock Exchange.

If the facility proves popular with private investors, who account for over 60 per cent of market turnover (although only 26 per cent of boldings of listed stocks), the price of a seat on the exchange, will rise to well beyond the Y1.64bn which was paid for a seat last month. This, in turn, would make the cost of

In September, Nikko Securities went one stage further by introducing a system to allow

main trading floor, fulfil a more the went one stage further by limited rola downstairs by introducing a system to allow operating the central processing unit of CORES to allow the matching of trades within a narrow price range.

Constant surveillance of the trading by Exchange staff members is facilitated by but has the edge over, the Prestel service launched last open a state trade of the prestel service launched last open as trade trade of the prestel service launched last open as trade trade of the prestel service launched last open as trade trade of the prestel service launched last open as trade trade of the prestel service launched last open as trade trade of the prestel service launched last open as trade trade of the prestel service launched last open as trade to processing introducing a system to allow operating to purchase or sell any listed stock antomatically may also request reference material and market information. The service is similar to, but has the edge over, the prestel service launched last open and the prestel service is similar to, but has the edge over, the prestel service is similar to.

material and market information. The service is similar to,
but has the edge over the
Prestel service launched last
year in London by stockbrokers Hoare Govett.

These technological advances place the Tokyo Stock
Exchange, which accounts for
about 85 per cent of Japanese
stock turnover, and its member firms abead of nearly all
their overseas counterparts in
the sophistication of the dealing services they offer to small
investors.

it is poorly supervised, fre-gnently manipulated at the expense of the small investors and fails to carry oot the classic role of a securities market, to ensure that capital is directed to the most profitable purposes and into the hands of the most efficient managers.

One widely circulated tale bas been bow Nomura in June and July made extravagant profits forecasts for the car manufacturer Honda, and followed this us with a big sales promotion so that all would stand on that drives by a third and generated of Y1,000 to Y1,050 and no bank pense of the small investors and fails to carry oot the price by a third and generated fat commissions. Then the Nomura analyst knocked the price for six with a revised, and much lower, forecast. The essen-tials of the account are common-

buy and sell on their own and investment trust cortfolios much about the workings of the account.

For years, Japanese bank shares had barely moved in price. Many hanks, particularly the city banks, had their share price pegged at around Y500.
Most brokers, on the instructions of the banks, would turn
away investors wishing to purchase any more than a nominal amount of stock. Sales of stock could be effected only with the

Competition

But in January, the banks' share prices started to rise steeply—and shares in the most profitable and efficient banks rose the most. Sumitomo Bank shares, for example, rose from the sophistication of the dealing services they offer to small investors.

Despite Japanese claims of a raising of standards, events over the last year have, say foreign investors, reinforced their criticisms of inforced their criticisms of the stock market. They claim along and an expansion of their services.

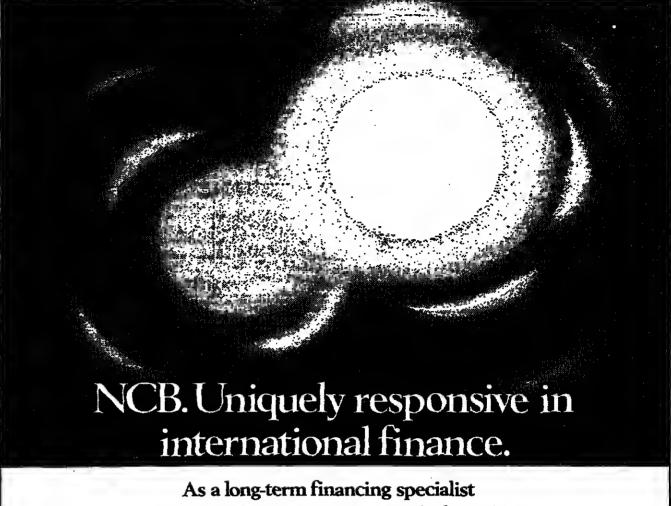
Thus it made sense for the banks to let share prices rise

to be manipulated up or down so that all would stand on that day within a narrow price range of Y1,000 to Y1,050 and no bank would lose face.
Needless to say, the revaluing

Needless to say, the revaluing of the bank shares had nothing to do with any change in fundamentals. In fact, the banks' first-half results, announced in November, were disappointing. The investment research institutes of the securities firms,

in turn, would make the cost of acquiring a seat for a foreign securities firm, without a strong Japanese retail base, procapital and the securities firms acquiring a seat for a foreign capital and the securities firms are as underwriters. Similar price movements, for example, occurred when Hitachi coordinated rissued last spring. But for once the details computerised services in improve telephone links with their private cliants, who account for 60 per ceot of total turnover.

The "Securities Joint Anser" system, introduced in Angust, allows investors to make telephone enquiries and orders related to their bond in turn, would make the cost of securities firms, to account are common damentals. In fact, the banks' first-half results, announced in November, were disappointing. The investment research institutes of the securities firms, that played an essential role in pegging the prices, produced hardly any research material on the banks before last February. Since then they have set a few sering. But for once the details were fully documented in a forcity any research material on the banks before last February. Since then they have set a few sering investment managers also recount the sudden and co-ordinated rise in bank shares in the first three months of last complaints can be regarded as sour grapes as nearly all falled to buy any bank shares before account the complaints can be regarded as sour grapes as nearly all falled to buy any bank shares before account the complaints can be regarded as sour grapes as nearly all falled to buy any bank shares before account the case reveals the real reasons."



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SUMITOMO BANK

The reputation of this model for advanced economies is suffering

Wily priests strain the system

Taxation

CLIVE WOLMAN

FROM THE tactics of wily Buddhist priests to the dis-covery of exotic tax bavens and through them se companies. Japanese Japanese tax system has rectnly been suffering a loss of reputa-tion as a model for advanced

Strains on the system have come at a time of mounting demands on it from the Government to raise more revenue.

Western economists, stricken by distilusionment with the ability of governments to use taxation to achieve economic or social policy goals, bave often presented the Japanese system as an ideal.

Japanese governments have never envisaged a role for their tax system beyond simply financing expenditure — and relatively modest expenditure at that. In the absence of a labyrinth of special reliefs and exemptions, rules have remained simple—and difficult to ment expenditure was 18.2 per manipulate. Compliance from cent of GNP while tax revenue

Officials in the Ministry of Finance are anxious to affirm their opposition to using taxation either as a tool of demand management or to achieve micro-economic policy aims. They say, they have many more direct methods of effect-

the Ministry of Finance says:
"We have strong pressures from groups who want special treatments. But we try to fight these as the neutrality of the tax effect is very important.
"The pressures are less than
in the West. People accept that
it is the Government's business

to raise taxes."
Nevertheless, the Government is facing increasing difficulties preserving fiscal neutrality and simplicity because of the de-mands of its Budget. As late as 1970, national government expenditure accounted for only 10.9 per cent of gross national

Ratio of Taxes to income

manipulate. Compliance from cent of GNP while tax revenue taxpayers, individual and corporate, has been high, probably higher than in any other liheral democracy.

Pressures

Officials in the Ministry of Finance are anxious to affirm

revenuc - raising measures proposed by the Ministry of Finance could not be pushed through the Cabinet last March. The only changes adopted were a four-year deferral in refunding of withholding tax suffered by loss-raking coning poncy, particularly through controls over the financial system.

One official in the Tax on non-profit foundations such as religious bodies and co-operatives and the phone of the phon and co-operatives and the phas-ing out of an exemption from the enterprise tax granted to the mass media. Income will also be imposed an capital gains from investment in zero-

coupon bonds.

The Government has postponed, at least until 1966, any
new consumption taxes, A
general consumption tax bas long heen supported hy the infinential Tax System Research council and, although ruled ont in the immediate future hy Prime Minister Hasuhiro Nakasone, is believed to be supported by Mr Noboru Takeshito, the Finance Minister.

Proposals to tax the interest on the Y245 trillion (\$1,000hn) of small savings currently exempt have also been shelved.

product, of which 9.7 per cent was covered by tax revenue. But over the last 10 years, following the impact of the first oil crisis, the proportion of public expenditure has risen sharply while the proportion of tax revenue has not.

In fiscal 1983, national government expenditure was 18.2 per cent of GNP while tax revenue was 11.4 per cent, With an accelerating burden of debt—servicing costs will be the largest item of expenditure in fiscal 1985—the Government has been under strong pressure to

At the same time, there is strong that the food of the strong pressure on the Government by industry, which ment to cut other tax rates are deterring capital investment by industry, which ment to cut other tax rates from the Government to cut other tax rates are deterring capital investment by industry, which ment to cut other tax rates from the Government by industry, which ment to cut other tax rates are deterring capital investment by industry, which ment to cut other tax rates are deterring capital investment by industry, which ment to cut other tax rates are deterring capital investment by industry, which heav part to cut other tax rates are deterring capital investment by industry, which heav part to cut other tax rates are deterring capital investment by industry, which heav part to cut other tax rates are deterring capital investment by industry, which heav part to cut other tax rates are deterring capital investment by industry, which heav part to cut other tax rates are deterring capital investment by industry, which heav part to cut other tax rates are deterring capital rates of local and national tax getting older," he says. "Our capital equipment is set of local and national tax getting older, he says. "In sate of local and national tax getting older, he says. "In sate of local and national tax getting older, he says. "In sate of local and national tax getting older, he says. "In sate of local and national tax getting older, he says. "In sate of local and national tax getting older, he says, as so many comp

corporate tax burden. Last stopped tax rates from rising spring Keidanren, which further and hlocked a proposed primarily represents large new tax on office equipment private sector employers and Several Japanese companies usually supports the Govern-ment, launched a campaign to

lates that after allowing for relief on investment, stock and accelerated depreciation, the effective tax rate in the U.S. is 32 per cent, in West Germany 50 per cent and in the UK (in

1982) 18 per cent. The contrast with Japan is The contrast with Japan is exaggerated because of the failure to take lato account different inflation rates. The Government admits it is dependent on corporation tax and generous with tax reliefs and highly specific depreciation rules—It has more than 300 classifications for depreciation including 17 years for a lift and including 17 years for a lift and five for a typewriter. Mr Kubouchi says the high

new tax on office equipment.
Several Japanese companies
have responded to high rates by
aggressive tax planning, particularly in their international ncrease tax reliefs on corpora-

Relief

It claims that the effective tax rate on Japanese companies, of 52 to 53 per cent, is higher than in almost any American or West European country. Mr Yoshimasa Kubouchi, deputy director of Keidanren's financial affairs department, calculates that after allowing for Other International accounts.

Other International accountants agree that there has been a strong recent upsurge in demand for tax consultancy services which has given them a foothold in the Japanese domestic market for the first

"Japanese companies used to believe that tax was something beyond their control," says Mr Robert Jennings, international tax manager of Coopers & Lybrand in Tokyo. "If the tax onditors came in and increased nd Robert Jennings, international tax manager of Coopers & sufficient to prevent the emergence in Japan of a hlack economy and a tax avoldance industry of Western dimensions remains to be seen. But if they fail, the pressure for new taxes will become irresistible.

pany on tax saving for fear they would be humilisted if a scheme was discussed in

But the realisation that they have been paying excessive tax compared with oversess com-petitors has changed the atti-tude of Jophnese companies.

It is not clear how much of a tax loss to the Government this represents. Legislation against tax havens on U.S. lines was introduced in 1978 and this year the National Tax Agency pub-licised its regular meetings with tax officials in other Pacific countries such as Australia, the U.S. and Canada, it also publicised in November the imposition of an extra Y2.5bm of tax on the Mitsubishi Corporation, which had made excessive de-

ductions for foreign tax.

A survey by the Tax Agency of 4,600 companies showed that 95 per cent foiled to report their income adequolely in the last income adequolcly in the last tax year. A survey of small businesses and self-employed published in July confirmed a similar trend towards fax evasion. The worst groups independent hospitals, pinball shop operators, moneylenders and Buddhist priests. They were discovered to be failing to declare donations temple viaitors make for chanting sutrus ond ossigning Buddhist names to be ossigning Buddhist names to be carried into the next world hy

Compromise

Tax officials have long been willing in use strong orm nactics, in combating such non-compliance, often desceuding an offices and ordering every-one to hand over papers. In disputes over tax assessments, there are few legal precedents to rely on, and the taxpater is forced to negotiate a com-

forced to negotiate a compromise. In tax as in all disputes the Jopanese are reluctant to risk the public humillation of fighting and possibly losing a court case.

The authorities have a further weapon—publication eoch Moy of lists—of, taxpayers in each region paying more than Y10m in tax. As Mr Noribisa Kamiio, partner of accountants Arthur Young in Tokyo, says: "It is a great honour to be on the list particularly if you own a small company—although visits from salesmen can be annoving."

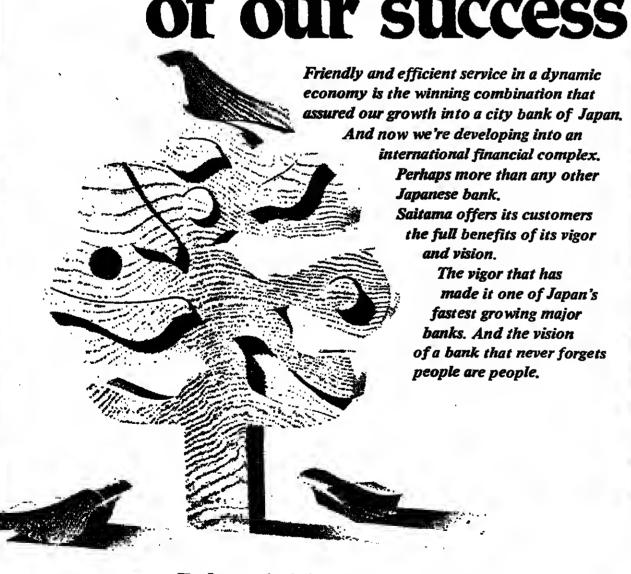
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The problems of ageing too fast

Pension Funds CLIVE WOLMAN

THE JAPANESE population is growing older faster than any other industrialised nation. That, more than economic change, is the impetus behind the world's fastest growing pool of savings.

of savings.

Explosive growth in the assets of pension funds over the next 10 years and the even faster growth in their liabilities can be expected to provide as much pressure for change from within the financial system as the U.S. can from outside.

Without changes in the management of pension funds, many Japanese companies fear their obtigations to provide for their retired workforce will be a constant drain on profits. Private sector pension plans were slow to get started, even

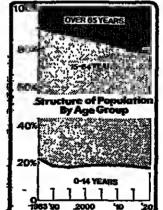
after a package of tax incentives on the U.S. and UK model were introduced in 1962 to encourage the funding of employee pensions by companies. By March 1966, only 8,150 "unqualified private plans were in operation, and public pension expenditure was only 0.3 per cent of gross national product (the UK figure was 4.4 per

Striking

But companies have started making up for lost time. The number of plans passed 62,000 in 1982 and the value of pension fund asset has been grow-ing at 25 per cent a year. Private pension fund assets, which stood at Y15 trillion (\$60hn) towards the end of last year, are expected to quadruple

Equally striking is that most of the increase has come from trost to the UK, investment performance. Poor Investment returns are the greatest weakness of the system.

Even the present scale of contributions will not be sufficient to stave off a solvency crisis by early next ceotury, demographers and actuaries say. The threatened insolvency of the Japanese National Rail-The culprit is Japan's hahy boom of 1947 to 1949, after the massive wartime loss of life —and the high life expectancy of those bahies and their suc-



In 1966, peopla over 65 made up only 6.5 per cent of the population, and even today Japan'a elderly form a amaller proportion of the population than those of any main economic competitor. In 30 years, the proportion of over-65s will be 18 per cent greater than in any other mojor economy.

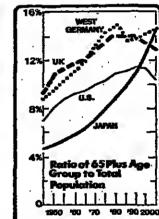
In stark economic terms, 693 people aged from 15 to 64 were available in 1983 to support every 100 over-65s. By 2015, only 291 auch people will be availahle.

The problem is compounded by the declining number of elderly people ahle, and willing, to live with their children down from 82 par cent in 1960 to 74 per cent in 1973. The pro-portion of those below retirement age who expect to be sup-ported in old age by their colldren has declined even more rapidly, Government surveys in-There are about 13m workers

covered by at least one of the two types of private pension scheme: the qualified pension plan and the contracted-out pension scheme. Differences between the two schemes ara small. The two cover slightly under half the workers in companies with five or more employees.

medium-ized enterprises that offer funded schemes. Mr Kyoshi Murakami, o director of Nippon Dantei Life Insurance ways pension programme, compony, says smaller com-which had to he rescued in panles use the benefits to 1983, highlighted the problem. attract employees.

Larger employers often can-not afford a funded pension plao, as they are already suffering the burden of meeting pay-as-you-go system to make large, unfunded lump-sum lump-sum payments ore highly benefits for retiring employees



-the traditional end-of-service reward. Alongside the private pension plans, all Japanese citizens ore covered by some form of public pension. There are three categories: one for private sector employees, one for the self-employees and one for the self-employees of the self-employe

and public corporations. Last year the national Diet (parliament) proposed amendments to integrate the first two types by 1986.

Almost 60m people are in-sured under one of these pro-grammes and the value of the public pension funds is over Y65 trillion (\$260bn). Contributions come directly from employers or the self-employed and from deductions ot source from employees' pay.

Lump sum

For higher-paid executives, the public pension seems a small sum for retirement. If o company provides an average lump-sum payment on retirment of only 21 times final salory. the executive will suffer a sharp drop in his standard of living unless he has occumuloted large private savings. Those in privote funded pen-

sion plans can also opt in most It is often the smaller and sum on retirement instead of nedium-ized enterprises that an annuity. Most employees fer funded schemes. Mr choose to do so, not least because of partial tax exempcircumstances to take o lump tions. Elther way, the benefits will typically be less than those in the UK. At best, the employee might expect to receive 40 to 45 per cent of final salary after 40 years' service.

Companies which rely nn o

Tokyo found one year's profit converted into a loss becouse it wrongly anticipated the number of employees retiring. Payments into a reserve fund are widely used however, and, within limits, can be nifset against corporation tax.

But componies with a funded pension scheme also face solvency threats. Mr Murakami estimates that most company schemes are well under 100 per cent funded. And if a company tries to make up the shortfall too quickly, for example, in an exceptionally profitable trading year, it will not be granted a full offset against corporation

These difficulties have led to growing resentment towards Government restrictions on the investment management of investment management private pension funds which

The only companies allowed to manage pensions funds are employees of the government the sevan trust banks, one city bank and the life insurance companies, all of whom follow a conservative investment strategy. Their commitment to equities and overseas securities is well below even the restrictive limits imposed by the ministry.

In May 1983 the Federation of Employee Pension Funds submitted a list of complaints and demands to the Govern-ment. They objected to high fees of between 0.6 and 1.8 per cent of assets under manage-ment, lack- of adequate dis-closure and performance measurement, and lack of com-

Internal pressures such as these as much as pressure from the U.S. led the Government to agree last May to allow foreign banks to enter the pension fund management morket as part of its liberalisation package. Ministry of Finance officials say they will admit in the first instance eight foreign banks. stance eight foreign banks, probably equally divided between the U.S. and Europe, But the difficulties of run-

ning an entire pension fund management operation, including the requisite actuarial, administrative and payment services, may persuade most foreign investment houses to color the market not directly hut through a link with o Japanese trust bank, insurance company or seculrtics company.

the stage was given

